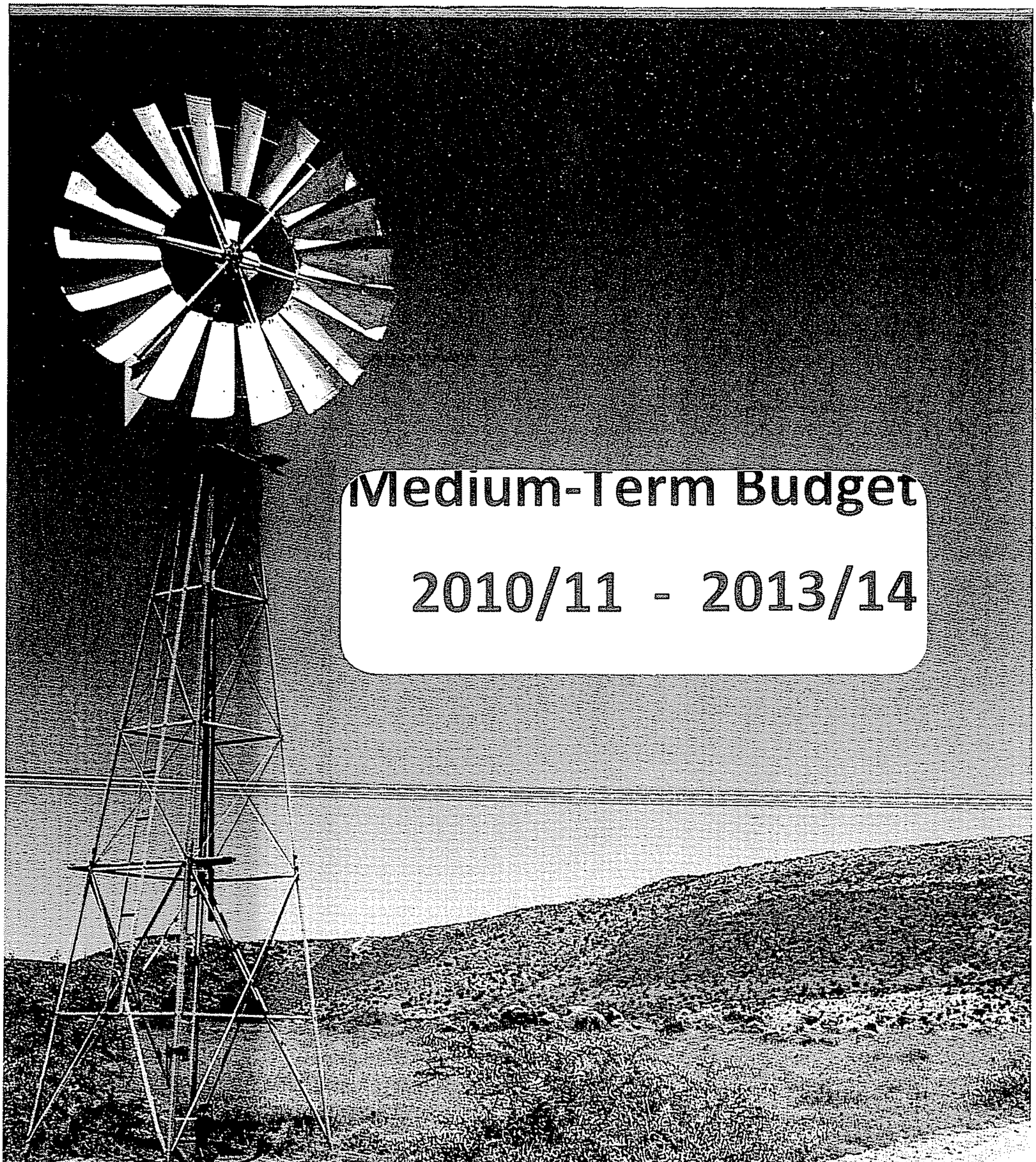


# Medium-Term Budget

# 2010/11 - 2013/14

Cacadu
DISTRICT MUNICIPALITY
*Province of the Eastern Cape*
*progress through development*

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# PART 1

# ANNUAL BUDGET

# CHAPTER 1

# Mayor's Report

# BUDGET SPEECH DELIVERED BY THE EXECUTIVE MAYOR OF THE CACADU DISTRICT MUNICIPALITY, COUNCILLOR MLUNGISI MVOKO IN THE CACADU DM COUNCIL CHAMBER, STANDARD BANK BUILDING, GOVAN MBEKI AVENUE, PORT ELIZABETH

**Chief Whip of Council: Councillor Williams**

**Mayors and Speakers**

**Members of the Mayoral Committee**

**Fellow Councillors**

**Leaders of all Political Parties**

**Managers and Officials of Council**

**Members of the Community**

**Distinguished Guests**

**The Media**

**Fellow Citizens**

# EXECUTIVE MAYOR'S BUDGET SPEECH

## 1. Introduction

Mr Speaker, fellow councilors, officials, members of the public and media, you are welcome to this Council meeting. Today we are to consider the IDP and Budget for the 2010/2011 financial year.

Mr Speaker as we are nearing the end of our term of office it is again an honour and privilege for me to present the IDP and budget to Council.

The Medium Term Budget for the period was prepared for the first time according to the requirements of the new Municipal Budget and Reporting Regulations promulgated on 17 April 2009. The object of these regulations is to secure sound sustainable management of the budgeting and reporting practices of municipalities and municipal entities by establishing uniform norms and standards and other requirements for ensuring transparency accountability and appropriate lines of responsibility in budgeting and reporting processes. I am confident that this new budget and reporting requirement will significantly improve financial management practices in our municipalities.

At a time like this we have to be mindful of the progress that we have made with regard to achieving our development objectives in the district and the needs that still have to be addressed as more fully detailed in the IDP.

The financial position of the Cacadu District Municipality is still strong, although it has a weak tax base. The Cacadu District Municipality achieved unqualified audit reports in 2006/7, 2007/2008 and 2008/2009 financial years reflecting the drive towards financial management excellence in the Cacadu District Municipality. In the 2008/09 financial year the Cacadu District Municipality achieved a spending of R237.0 million of the total capital and operating budget. The overall forecasted financial performance results for the 2009/2010 year reflect a forecasted total spending of R413.9 million and operating surplus of R10,7 million.

This year we are tabling a budget amounting to R279.4 million which represents a decrease of 36% over the 2009/2010 financial year adjusted budget. The decrease is mainly due to the conditional grant funds which targeting flood damaged areas in Kou-Kamma Local Municipality, which were spent in the previous financial year.

The Budget is more than a mere balancing of available revenue to meet expenditure needs. The budget is a policy instrument which seeks to transform our society with huge developmental needs.

## 2. Context

According to recent population estimates population figures in Cacadu District were estimated to be 412 956. According to information received from Global Insight, the average growth rate of the district is estimated at 1.1% which is higher than the provincial growth rate. The population in the Cacadu District Municipality is concentrated in Makana, Kouga and Ndlambe with more than 50% of residents in the District residing in these municipalities. The remaining municipalities all have less than 50 000 inhabitants per municipality.

The percentage of people unemployed in the district in 2007 is 31.4% (Global Insight, 2008). There has been a gradual increase in the unemployment rate since 1996, which originally stood at 28.9%. The recent global recession and low growth rates predicted will undoubtedly impact negatively on unemployment figures and contribute to increased poverty levels in the district.

## 2.1 End of Term Report

Mr Speaker it is important that we recognize that we are ending our term of office early in 2011 and that we need to review the outcomes of our efforts.

We have the responsibility to answer the questions and report on the following:

- Have we achieved the development objectives detailed in the IDP? These are:

    - Infrastructure Investment
    - Capacity Building and Support to Local Municipalities
    - Promotion of Economic Development
    - Providing community services

These development objectives and projects linked to them all have the intention of improving the sustainable quality of life in the district.

With this question in mind, I intend tabling an end of term report before the end of 2010 to report on our successes, challenges and failures.

## 3. IDP and Budget

Mr Speaker, the IDP, is the District's 5 year plan that guides development and service delivery. The IDP is based on the needs of the community and the district stakeholders. The IDP should respond to the challenges of economic growth, infrastructure and poverty in the district. The IDP outlines the 5 year strategic objectives, key performance indicators and targets programmes and the delivery agenda for the year ahead. The IDP also provides an overview of intergovernmental alignment, summarises the Spatial Developmental Framework and outlines the Performance Management System.

In 2007, the Cacadu District Municipality approved its 5 year IDP for the 2007 – 2011 electoral term. The Municipal System Act requires a municipality to review its IDP annually, taking into account an assessment of its performance as well as changes in priorities and external circumstances.

## 3.1 Key IDP Interventions

Mr Speaker, the Cacadu District Municipality has identified a number of key IDP interventions. These represent flagship programmes that will accelerate the achievement of the principles contained in our Growth and Development Strategy.

1. Building sound relationships with Local Municipalities
2. Revitalising Local Government support and capacity building
3. Launch District Wide initiatives to address water crises.

4. Strengthen the Cacadu District Municipality's role as a facilitator of inter governmental and stakeholders co-ordination

## 4. High level overview of the 2010/2011 Budget

The Budget is delivered in a period where the world's economies are emerging from Global Economic instability and inadequate revenue sources.

The Cacadu District Municipality's projected overall spending envelope for the 2010/2011 Medium Term Budget (MTB) amounts to R279.4 million, which includes R49,3 million in respect of Primary Health Care Services. It is required that Primary Health Care be treated as a Conditional Grant. Approximately R6.2 million will be invested in capital infrastructure mainly in the District Management Area (DMA), and the purchase of vehicles, furniture and equipment.

Unfortunately, the Eastern Cape Department of Health has only allocated R34 million for the 2010/2011 financial year for PHC services, which is almost R5 million less than the previous financial year. The reduction in the funding for PHC services will impact negatively on the community as budgets will have to be cut according to available financial resources.

The operating budget provides for many projects amounting to R140.6 million as more fully detailed in the budget document. Since these projects were identified numerous important events have unfolded which will impact on strategies and on the list of projects that have been identified. The Department of Local Government and Traditional Affairs is implementing a Local Government Turn Around Strategy (LGTAS) and Municipal Capacity Assessment Tool to assist municipalities to develop their Turn Around Plans (TAP's). This intervention took place a week before this Council meeting and new projects are being aligned with the IDP. Therefore some projects may change. It will also be necessary to analyze the support needs of local municipalities which will be detailed in their TAP's. The good news however is that the amount set aside for projects will not be reduced and may even be increased.

### 4.1 Economic Landscape

The Budget must be evaluated against the backdrop of challenging and unstable global economic developments. The volatility in global markets especially financial and oil markets will impact negatively on inflation.

The South African economic environment has not escaped the effects of the global recession. Fortunately the current inflation statistics indicate a downward trend and the South African Reserve Bank is optimistic that inflation will remain within the inflation target range of 3% to 6% in the medium term. The recent tariff increases by Eskom and the increase in the fuel levy will however impact significantly on consumer prices of goods and services.

### 4.2 Implementation of Municipal Property Rates Act

The implementation of the new property rates policy supported by a new valuation roll was completed in the 2009/2010 financial year.

The new system was implemented for the first time and the main features are:

- full market valuation of properties; and
- a new property rates policy

The valuation roll contains properties valued at R942 899 070 million.

### 4.3 Tariffs

The current tariffs were increased by 8%. Every resident who finds himself / herself in a situation where he / she cannot afford to pay the advertised tariffs is required to apply for a free basic service in terms of the Municipality's Indigency Policy.

## 5. Medium Term Operating and Capital Budget for 2010/2011

### 5.1 Revenue

Mr Speaker, the total Operating Revenue Budget excluding PHC is estimated at R230.1 million. Revenue derived from Equitable Share of National Revenue and the Levy Replacement Grant amounts to R18,3 million and R51,1 million, respectively. Investment interest and contribution from the accumulated surplus account amounts to R24.9 million and R36.5 million, respectively. Conditional Grant funding to finance project expenditure amounts to R87,8 million. It is evident from the details provided in the budget that the municipality is totally dependant on grant funding from the National Treasury to finance its operations.

### 5.2 Allocation Per Vote

| Expenditure by Vote to be appropriated | Amount R'000 | % |
|---|---|---|
| Executive and Council | 48 586 | 17.5 |
| Finance and Corporate Service | 35 341 | 12.6 |
| Planning and Development | 24 416 | 8.7 |
| Health | 58 040 | 20.8 |
| Community and Social Services | 201 | 0.1 |
| Housing | 3 483 | 1.2 |
| Public Safety | 14 417 | 5.2 |
| Sport and Recreation | 1 599 | 0.6 |
| Waste Management | 20 | - |
| Roads | 10 436 | 3.7 |
| Water | 72 975 | 26.1 |
| Electricity | 2 074 | 0.7 |
| Other | 7 855 | 2.8 |
| **Total Expenditure by Vote** | **279 442** | **100%** |

## Conclusion

Mr Speaker, in conclusion I express my heartfelt gratitude to:

- the members of the Mayoral Committee for providing the necessary political oversight during the budget process;
- the municipal manager and departments;
- the Chief Financial Officer and his budget team as well as officials who have played an important role in the compilation of the budget;

Honourable Speaker I now formally table the 2010/2011 medium term budget and annexures for Council's consideration in terms of Section 24 (1) of the Municipal Finance Management Act.

# CHAPTER 2

# Resolutions

# CHAPTER 2

## RESOLUTIONS

### Capital Budget

**IT IS RECOMMENDED**

That the annual capital budget of R6.2 million for the year 2010/2011 and the estimates for the two projected outer years 2011/12 and 2012/13 for the Cacadu District Municipality be approved as set out in the following schedules:

- Capital budget by vote (**Annexure "E"**)
- Capital budget by project. (**Annexure "E"**)

### Operating Budget

**IT IS RECOMMENDED**

That the annual Operating Revenue of R279.4 million and the Operating Expenditure of R279.4 million for the Cacadu District Municipality for the financial year 2010/11, and the indicatives for the projected medium term period 2011/12 and 2012/13 be approved as set out in the following attachments:

The total operating budget by vote for the departments as reflected on pages **13 – 24.**

That the supporting information contained in the 2010/11 – 2012/13 Medium Term Revenue and Expenditure Budget document as required in terms of Section 17(3) of the Municipal Finance Management Act (Act 56 of 2003) be considered in conjunction with this report.

### Tariffs

**IT IS RECOMMENDED**

That the tariffs and charges as tabled in the Council agenda in **Annexure "F"** be approved for the 2010/2011 financial year.

### Kouga Development Agency

**IT IS RECOMMENDED**

That the attached budget in **Annexure "I"** be noted.

# CHAPTER 3

# Executive Summary

# CHAPTER 3

## EXECUTIVE SUMMARY

The Cacadu District Municipality's projected overall spending envelope for the 2010/2011 Medium Term Budget (MTB) amounts to R 279.4 million which includes R49,3 million in respect of Primary Health Care Services. It is required that Primary Health Care be treated as a Conditional Grant (for additional information refer **Annexure "G"**). Approximately R6,2 million will be invested in capital infrastructure mainly in the District Management Area (DMA), vehicles and furniture and equipment.

The 2010/2011 MTB has been prepared within the context of an unstable external economic environment, taking into account the implications of the recovering global economy.

Within the global recessionary environment and the local low-growth scenario, it is expected that the Cacadu District Municipality's revenue base will be adversely affected. The Cacadu District Municipality has also seen a slow increase in its revenue base with the introduction of the Levy Replacement Grant. It therefore means that more should be done with less, without compromising on essential programmes or services.

In the MFMA Circular No 48, the National Treasury provides some guidelines as to how municipalities can respond to the economic crisis in their budget preparations. Tough decisions are called for in the following areas:

- Managing all revenue streams, especially debtors;
- Protecting the poor from the worst impact of the economic downturn;
- Supporting meaningful LED initiatives that foster micro and small business opportunities and job creation;
- Securing the health of their asset base, by increasing spending on repairs and Maintenance; and
- Expediting spending on projects that are funded by conditional grants.

The National Treasury Circular 51 dated 19 February 2010, makes reference to the fact that the South African Economy is slowly recovering and that it will take some time for municipal cash flows to improve. Consequently municipalities have been advised to pay particular attention to managing debtors, all revenue and cash streams effectively.

Given the constraints on the revenue side, municipalities will again need to make some very tough decisions on the expenditure side this year. Priority ought to be given to:

- Ensuring that drinking water meets the required quality standards at all times;
- Protecting the poor from the worst impacts of the economic downturn;
- Supporting meaningful local economic development (LED) initiatives that foster micro and small business opportunities and job creation;
- Securing the health of their asset base (especially the municipality's revenue generating assets) by increasing spending on repairs and maintenance; and
- Expediting spending on capital projects that are funded by conditional grants.

National Treasury advises municipalities to pay special attention to controlling unnecessary spending on nice-to-have items and non-essential activities, such as travel, Councilor and staff perks, advertising and public relations activities. Attention should also be given to ensuring value for money is obtained when using consultancy and other outsourced services.

Municipalities must also ensure that their capital budgets reflect consistent efforts to address the backlogs in basic services and the refurbishment of existing network services.

Accordingly, the Cacadu District Municipality's 2010/2011 MTB was guided by the following principles:

- Producing a credible balanced budget:
- Maintaining fiscal stability and financial sustainability;
- Maintaining the commitment to deliver quality services;
- Creating surplus cash to finance its projects;
- Collectively managing the costs down;
- Identifying alternative funding;
- Exploring new options for alternative revenue sources;
- Reviewing all Cacadu District Municipality's services and programmes for operational efficiencies to improve service levels and delivery;
- Ensuring that administrative and non-service areas (administrative and support functions) have been reduced and savings identified that could be used towards service delivery areas;
- Ongoing costs should be funded with ongoing revenues by aligning recurring expenditures with recurring revenues, on a level that can be reasonably sustained and reduce reliance on one-time funding;
- Further managing down general expenditure and contracted services. The choice of a service provider should be based on which service provider can provide the service most effectively at the lowest cost; and
- Maintaining all assets at a level adequate to protect the capital investment and minimise future maintenance and replacement cost.

In addressing the budget pressures, the Cacadu District Municipality will continue to implement cost reduction, mainly by scrutinising discretionary items, not limited to the following:

- Scaling down the cost of consulting services;
- Paying bills on time so that no late charges are incurred;
- Limiting printing, e.g budget book, ID, financial statements and other publications;
- Managing overtime;
- Managing breakaways;
- Managing down IT costs (no new laptops, computers, printers, etc);
- Delaying conferences and seminars;
- Renegotiating some of the contracts where necessary;
- Limiting purchasing of furniture; and
- Limiting office renovations.

The financial position of the Cacadu District Municipality is still strong. The Cacadu District Municipality achieved unqualified audit reports in 2006/07, 2007/2008 and 2008/2009 reflecting the drive towards financial management excellence in the Cacadu District Municipality. In the 2008/09 financial year the Cacadu District Municipality achieved a spending of R237,0 million of the total capital and operating budget. The overall forecasted financial performance results for the 2009/2010 year reflect an operating surplus of R10.7 million.

The Cacadu District Municipality's IDP is the primary point of reference for the MTB. In turn, the IDP is influenced by the support needs in the District. The aim is to align the financial resources to the Cacadu District Municipality's strategy and priorities, as well as continuously looking for efficiencies in all activities and programmes.

The 2010/11 MTB continues to address the following key IDP interventions:

- Promotion of Economic Development;
- Infrastructure Investments and Infrastructure Maintenance and Planning in the district;
- Capacity Building and Support to local municipalities; and
- Provision of Community Services including environmental health services, primary health care services and disaster management services.

In response to the Municipal Property Rates Act, the Cacadu District Municipality introduced a new valuation roll, reflecting the market value of properties in the DMA. This includes the improvements that have been made on properties. The General Valuation Roll as at January 2009 has 1463 properties, with market value of R942 899 070.

Economists agree that the Eskom Tariff increase and the increase in the fuel levy is a substantial blow and one that will have a negative impact on both inflation and economic growth. There is no doubt that the cost of goods and services will increase and it has therefore been decided to increase tariffs and charges as well as the property rates by 8%.

In times like these where we are aware that the economic downturn has adversely impacted on households, especially the poorest of the poor households, we need to agree that creating jobs and increasing employment is South Africa's most critical objective.

The Cacadu District Municipality will therefore focus on maximizing its contribution to job creation by:

- Ensuring that service delivery and capital projects use labour intensive methods wherever appropriate;
- Ensuring that service providers use labour intensive approaches;
- Supporting labour intensive LED projects;
- Participating fully in the Extended Public Works Programme; and Implementing intern programmes to provide young people with on-the-job training.

The challenge for all municipalities in South Africa is to support these government initiatives and to do more within the existing resource envelope.

# CHAPTER 4

# Annual Budget Tables

# CHAPTER 4

## ANNUAL BUDGET TABLES

The Cacadu District Municipality's projected overall spending envelope for the 2010/2011 MTB amounts to R279.4 million which includes R49,3 million in respect of Primary Health Care Services. Approximately R6.2 million will be invested in infrastructure, vehicles, furniture and equipment items.

### Operating Budget

The Cacadu District Municipality presents an Operating Revenue Budget of R279.4. million for the 2010/2011 financial year. This estimate represents a decrease of 51.9% for revenue over the 2009/2010 financial year. The decrease is as a result of the Kou-Kamma Flood Relief allocations which will be spent by 30 June 2010.

The table below sets out the medium-term revenue and expenditure budget for the 2010/2011 – 2012/13 period.

| Details | Forecast Budget 2009/10 Rm | Budget 2010/11 Rm | Estimate 2011/12 Rm | Estimate 2012/2013 Rm |
|---|---|---|---|---|
| Revenue | 424.6 | 279.4 | 163.1 | 173.1 |
| Expenditure | 413.9 | 279.4 | 163.1 | 173.1 |
| Surplus (Deficit) | 10.7 | - | - | - |

The operating expenditure includes a substantial amount in respect of projects and support programmes summarized below and more fully detailed in **Annexure "A"**.

The Cacadu District Municipality is projecting a balanced budget for 2010/2011, 2011/2012 and 2012/2013. Should any surpluses be realized these will be applied towards the capital infrastructure investment. The municipality's projects and programmes are summarised below.

| Projects and Programmes | R'm |
|---|---|
| Economic Development | 18.4 |
| Office of the Mayor | 0.3 |
| Infrastructure Services and Planning | 108.7 |
| Municipal Manager's office | 5.9 |
| Finance and Corporate Services | 7.3 |
| **Total** | **140.6** |

## Financing of Projects & Programmes

| Grants | R'm |
|---|---|
| GRANTS: PROVINCIAL | 6.6 |
| GRANTS: NATIONAL | 81.2 |
| ACCUMULATED SURPLUS | 36.5 |
| INTEREST | 8.8 |
| SUNDRY CREDITORS | 4.1 |
| REVENUE | 3.4 |
| **TOTAL** | **140.6** |

### Revenue

The decrease of 51.9% in revenue is mainly as a result of the decrease in grant funding. (Kou-Kamma Flood Relief Grants)

### Tariffs

For the 2010/2011 year the tariffs for municipal services in the DMA will increase on average by 8%.

### Expenditure

The 3% increase in operating expenditure is mainly as a result of the anticipated salary increases of 8% and the reduction of general expenses.

In order to accommodate the increases in salaries it meant that all other expenditure was increased at a reduced rate or maintained at the current levels.

The 2010/2011 budget has been prepared on the basis of budget constraints, however it is acknowledged that Cacadu District Municipality still needs to fund programmes and continue to invest in its infrastructure projects and support programmes to ensure that service delivery is maintained and remain responsive to the community's needs.

Cacadu District Municipality's budgeted balance sheet shows a continuation of a strong financial position in the outer years.

### Cash Position

The cash position is expected to decline in the current financial primarily because of the decline in revenue and also because Cacadu District Municipality has decreased its conditional grant expenditure (project spending), however cash and cash equivalents are expected to improve at the end of the 2010/2011 financial year and continue with a healthy working capital in the outer years.

## DC10 Cacadu - Table A1 Budget Summary

| Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousands | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **Financial Performance** | | | | | | | | | |
| Property rates | 27 | 28 | 31 | 215 | 215 | 185 | 365 | 350 | 400 |
| Service charges | 185 | 192 | 213 | 234 | 234 | 244 | 244 | 246 | 249 |
| Investment revenue | 17,507 | 22,622 | 42,961 | 25,762 | 25,762 | 25,732 | 24,865 | 11,092 | 12,058 |
| Transfers recognised - operational | 115,532 | 187,272 | 201,114 | 288,316 | 366,661 | 352,148 | 211,077 | 142,026 | 150,946 |
| Other own revenue | 11,306 | 5,833 | 14,630 | 33,111 | 45,523 | 46,371 | 42,891 | 9,399 | 9,474 |
| **Total Revenue (excluding capital transfers and contributions)** | 144,558 | 215,948 | 258,950 | 347,637 | 438,394 | 424,680 | 279,442 | 163,112 | 173,126 |
| Employee costs | 18,949 | 25,618 | 29,753 | 33,505 | 33,505 | 30,020 | 38,317 | 37,039 | 39,748 |
| Remuneration of councillors | 3,646 | 3,806 | 4,472 | 4,648 | 5,148 | 4,615 | 5,065 | 5,318 | 5,743 |
| Depreciation & asset impairment | 2,045 | 2,521 | 1,996 | 2,212 | 2,212 | 1,510 | 1,487 | 1,528 | 1,581 |
| Finance charges | 191 | 113 | 152 | 26 | 26 | – | – | – | – |
| Materials and bulk purchases | 16 | 13 | 13 | 15 | 15 | 15 | 15 | 16 | 16 |
| Transfers and grants | 76,160 | 136,411 | 145,316 | 225,530 | 309,026 | 300,312 | 148,157 | 75,340 | 80,980 |
| Other expenditure | 24,198 | 31,014 | 51,644 | 81,702 | 88,462 | 77,468 | 86,402 | 43,871 | 45,058 |
| **Total Expenditure** | 125,205 | 199,495 | 233,346 | 347,637 | 438,394 | 413,941 | 279,442 | 163,112 | 173,126 |
| **Surplus/(Deficit)** | 19,353 | 16,453 | 25,604 | – | – | 10,739 | – | – | – |
| Transfers recognised - capital | 290 | 2,163 | 172 | – | – | – | – | – | – |
| Contributions recognised - capital & contributed assets | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit) after capital transfers & contributions** | 19,643 | 18,616 | 25,776 | – | – | 10,739 | – | – | – |
| Share of surplus/ (deficit) of associate | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit) for the year** | 19,643 | 18,616 | 25,776 | – | – | 10,739 | – | – | – |
| **Capital expenditure & funds sources** | | | | | | | | | |
| **Capital expenditure** | 950 | 3,837 | 3,743 | 6,759 | 6,484 | 6,484 | 6,176 | 4,433 | 4,036 |
| Transfers recognised - capital | 290 | 2,163 | 172 | – | – | – | – | – | – |
| Public contributions & donations | – | – | – | – | – | – | – | – | – |
| Borrowing | – | – | – | – | – | – | – | – | – |
| Internally generated funds | 660 | 1,674 | 3,571 | 6,759 | 6,484 | 6,484 | 6,176 | 4,433 | 4,036 |
| **Total sources of capital funds** | 950 | 3,837 | 3,743 | 6,759 | 6,484 | 6,484 | 6,176 | 4,433 | 4,036 |
| **Financial position** | | | | | | | | | |
| Total current assets | 258,720 | 395,399 | 418,252 | 242,070 | 264,643 | 260,752 | 271,512 | 282,592 | 282,334 |
| Total non current assets | 59,562 | 58,255 | 83,940 | 88,462 | 88,187 | 88,890 | 93,564 | 96,443 | 98,895 |
| Total current liabilities | 96,914 | 196,963 | 203,081 | 31,463 | 53,761 | 39,834 | 55,268 | 69,228 | 71,421 |
| Total non current liabilities | 49,091 | 47,110 | 49,873 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 |
| Community wealth/Equity | 172,276 | 209,581 | 249,239 | 249,239 | 249,239 | 259,978 | 259,978 | 259,978 | 259,978 |
| **Cash flows** | | | | | | | | | |
| Net cash from (used) operating | (145,308) | 133,088 | 30,534 | (108,398) | (93,550) | (79,413) | (29,640) | 5,697 | 8,163 |
| Net cash from (used) investing | 2,794 | 39 | (3,112) | (6,738) | 21 | 9 | – | (11) | (11) |
| Net cash from (used) financing | 758 | – | (15) | (21) | (21) | (9) | – | 11 | 11 |
| **Cash/cash equivalents at the year end** | 177,816 | 310,943 | 338,350 | 223,193 | 244,800 | 258,937 | 215,160 | 220,857 | 229,020 |
| **Cash backing/surplus reconciliation** | | | | | | | | | |
| Cash and investments available | 248,413 | 381,540 | 407,905 | 223,193 | 244,800 | 258,937 | 215,160 | 220,857 | 229,020 |
| Application of cash and investments | 217,384 | 408,503 | 434,193 | 77,577 | 120,869 | 130,469 | 54,729 | 72,615 | 94,646 |
| **Balance - surplus (shortfall)** | 31,029 | (26,964) | (26,288) | 145,616 | 123,931 | 128,468 | 160,431 | 148,242 | 134,374 |
| **Asset management** | | | | | | | | | |
| Asset register summary (WDV) | – | – | – | – | – | – | – | – | – |
| Depreciation & asset impairment | 2,045 | 2,521 | 1,996 | 2,212 | 2,212 | 1,510 | 1,487 | 1,528 | 1,581 |
| Renewal of Existing Assets | 950 | 3,001 | 3,743 | 3,229 | 1,764 | 1,764 | 4,526 | 3,211 | 3,546 |
| Repairs and Maintenance | 1,287 | 638 | 1,033 | 493 | 2,752 | 2,400 | 2,244 | 2,261 | 2,293 |
| **Free services** | | | | | | | | | |
| Cost of Free Basic Services provided | 44 | 45 | 62 | 67 | 67 | 67 | 72 | 78 | 84 |
| Revenue cost of free services provided | 44 | 45 | 62 | 2,609 | 2,610 | 2,610 | 2,611 | 2,591 | 1,790 |
| **Households below minimum service level** | | | | | | | | | |
| Water: | - | - | - | - | - | - | - | - | - |
| Sanitation/sewerage: | - | - | - | - | - | - | - | - | - |
| Energy: | - | - | - | - | - | - | - | - | - |
| Refuse: | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 |

DC10 Cacadu - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

| Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **REVENUE ITEMS:** | | | | | | | | | |
| Property rates | | | | | | | | | |
| Total Property Rates | 27 | 28 | 31 | 215 | 215 | 185 | 365 | 350 | 400 |
| *less Revenue Foregone* | | | | | | | | | |
| **Net Property Rates** | 27 | 28 | 31 | 215 | 215 | 185 | 365 | 350 | 400 |
| Service charges - electricity revenue | | | | | | | | | |
| Total Service charges - electricity revenue | | | | | | | | | |
| *less Revenue Foregone* | | | | | | | | | |
| **Net Service charges - electricity revenue** | – | – | – | – | – | – | – | – | – |
| Service charges - water revenue | | | | | | | | | |
| Total Service charges - water revenue | 163 | 170 | 191 | 173 | 173 | 180 | 180 | 181 | 182 |
| *less Revenue Foregone* | | | | | | | | | |
| **Net Service charges - water revenue** | 163 | 170 | 191 | 173 | 173 | 180 | 180 | 181 | 182 |
| Service charges - sanitation revenue | | | | | | | | | |
| Total Service charges - sanitation revenue | | | | | | | | | |
| *less Revenue Foregone* | | | | | | | | | |
| **Net Service charges - sanitation revenue** | – | – | – | – | – | – | – | – | – |
| Service charges - refuse revenue | | | | | | | | | |
| Total refuse removal revenue | 19 | 21 | 21 | 20 | 20 | 23 | 23 | 24 | 26 |
| Total landfill revenue | – | – | – | – | – | – | – | – | – |
| *less Revenue Foregone* | – | – | – | – | – | – | – | – | – |
| **Net Service charges - refuse revenue** | 19 | 21 | 21 | 20 | 20 | 23 | 23 | 24 | 26 |
| Other Revenue by source | | | | | | | | | |
| Fuel levy | – | – | – | – | – | – | – | – | – |
| Other revenue | 7,436 | 4,898 | 14,648 | 32,184 | 44,596 | 45,409 | 41,873 | 8,331 | 8,353 |
| **Total 'Other' Revenue** | 7,436 | 4,898 | 14,648 | 32,184 | 44,596 | 45,409 | 41,873 | 8,331 | 8,353 |
| **EXPENDITURE ITEMS:** | | | | | | | | | |
| Employee related costs | | | | | | | | | |
| Salaries and Wages | 15,148 | 16,352 | 19,742 | 25,002 | 25,002 | 22,188 | 29,883 | 28,227 | 30,486 |
| Contributions to UIF, pensions, medical aid | 1,216 | 2,062 | 1,582 | 5,725 | 5,725 | 5,113 | 5,388 | 5,652 | 5,912 |
| Travel, motor car, accom; & other allowances | 1,653 | 1,744 | 2,193 | 1,950 | 1,950 | 1,941 | 1,964 | 2,061 | 2,225 |
| Housing benefits and allowances | 44 | 64 | 80 | 127 | 127 | 77 | 116 | 122 | 131 |
| Overtime | 71 | – | – | – | – | – | – | – | – |
| Performance bonus | 358 | 354 | 35 | 201 | 201 | 201 | 216 | 227 | 245 |
| Long service awards | – | – | – | – | – | – | – | – | – |
| Payments in lieu of leave | 458 | 548 | 648 | 500 | 500 | 500 | 750 | 750 | 750 |
| Post-retirement benefit obligations | – | 4,495 | 5,473 | – | – | – | – | – | – |
| *sub-total* | 18,949 | 25,618 | 29,753 | 33,505 | 33,505 | 30,020 | 38,317 | 37,039 | 39,748 |
| Less: Employees costs capitalised to PPE | – | – | – | – | – | – | – | – | – |
| **Total Employee related costs** | 18,949 | 25,618 | 29,753 | 33,505 | 33,505 | 30,020 | 38,317 | 37,039 | 39,748 |
| Contributions recognised - capital | | | | | | | | | |
| *List contributions by contract* | – | – | – | – | – | – | – | – | – |
| **Total Contributions recognised - capital** | – | – | – | – | – | – | – | – | – |
| Depreciation & asset impairment | | | | | | | | | |
| Depreciation of Property, Plant & Equipment | 2,045 | 2,521 | 1,996 | 2,212 | 2,212 | 1,510 | 1,487 | 1,528 | 1,581 |
| Lease amortisation | – | – | – | – | – | – | – | – | – |
| Capital asset impairment | – | – | – | – | – | – | – | – | – |
| **Total Depreciation & asset impairment** | 2,045 | 2,521 | 1,996 | 2,212 | 2,212 | 1,510 | 1,487 | 1,528 | 1,581 |
| Bulk purchases | | | | | | | | | |
| Electricity Bulk Purchases | – | – | – | – | – | – | – | – | – |
| Water Bulk Purchases | 16 | 13 | 13 | 15 | 15 | 15 | 15 | 16 | 16 |
| **Total bulk purchases** | 16 | 13 | 13 | 15 | 15 | 15 | 15 | 16 | 16 |
| Contracted services | | | | | | | | | |
| *List services provided by contract* | 2,270 | 2,515 | 3,115 | 3,507 | 3,492 | 3,665 | 3,640 | 3,836 | 4,012 |
| *sub-total* | 2,270 | 2,515 | 3,115 | 3,507 | 3,492 | 3,665 | 3,640 | 3,836 | 4,012 |
| **Allocations to organs of state:** | | | | | | | | | |
| Electricity | – | – | – | – | – | – | – | – | – |
| Water | – | – | – | – | – | – | – | – | – |
| Sanitation | – | – | – | – | – | – | – | – | – |
| Other | – | – | – | – | – | – | – | – | – |
| **Total contracted services** | 2,270 | 2,515 | 3,115 | 3,507 | 3,492 | 3,665 | 3,640 | 3,836 | 4,012 |
| Other Expenditure By Type | | | | | | | | | |
| Repairs and maintenance ***(to be deleted)*** | 332 | 157 | 119 | 100 | 100 | 12 | 12 | – | – |
| Collection costs | | | | | | 30 | 13,700 | 5,900 | 5,900 |
| Contributions to 'other' provisions | – | – | – | – | – | – | – | – | – |
| Consultant fees | – | – | – | – | – | – | – | – | – |
| Audit fees | – | – | – | – | – | – | – | – | – |
| General expenses | 23,005 | 20,671 | 46,854 | 78,045 | 84,820 | 73,711 | 68,050 | 33,135 | 34,146 |
| **Total 'Other' Expenditure** | 23,336 | 20,828 | 46,973 | 78,145 | 84,920 | 73,753 | 81,762 | 39,035 | 40,046 |

## DC10 Cacadu - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

| Description<br>R thousand | Executive and Council - | Finance and Corporate Services - Finance and Corporate | Planning and Development - | Health - | Community and social services - | Housing - | Public Safety - | Sport and Recreation - | Waste Management - | Roads - | Water - | Electricity - | Other - | Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Revenue By Source** | | | | | | | | | | | | | | |
| Property rates | – | 365 | – | – | – | – | – | – | – | – | – | – | – | 365 |
| Property rates - penalties & collection charges | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Service charges - electricity revenue | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Service charges - water revenue | – | – | – | – | – | – | – | – | 59 | – | 121 | – | – | 180 |
| Service charges - sanitation revenue | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Service charges - refuse revenue | – | – | – | – | – | – | – | – | 23 | – | – | – | – | 23 |
| Service charges - other | – | – | – | – | 1 | – | – | – | – | – | – | 40 | – | 41 |
| Rental of facilities and equipment | – | 970 | – | – | – | 15 | – | – | – | – | – | – | – | 985 |
| Interest earned - external investments | – | 24,845 | – | – | – | 1 | – | – | 13 | – | 6 | – | – | 24,865 |
| Interest earned - outstanding debtors | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Dividends received | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Fines | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Licences and permits | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Agency services | – | 33 | – | – | – | – | – | – | – | – | – | – | – | 33 |
| Other revenue | 4,642 | 6,869 | 11,050 | 190 | 200 | 1,822 | 7,401 | 899 | – | 200 | 6,600 | 2,000 | – | 41,873 |
| Transfers recognised - operational | 3,634 | 72,788 | 8,250 | 49,253 | – | 1,097 | 2,550 | – | – | 8,163 | 65,343 | – | – | 211,077 |
| Gains on disposal of PPE | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Total Revenue (excluding capital transfers and contri | 8,276 | 105,869 | 19,300 | 49,443 | 201 | 2,935 | 9,951 | 899 | 95 | 8,363 | 72,070 | 2,040 | – | 279,442 |
| **Expenditure By Type** | | | | | | | | | | | | | | |
| Employee related costs | 14,922 | 10,912 | 4,177 | 1,078 | – | 504 | 3,291 | – | – | 1,888 | 811 | – | 733 | 38,317 |
| Remuneration of councillors | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Debt impairment | – | 1,000 | – | – | – | – | – | – | – | – | – | – | – | 1,000 |
| Depreciation & asset impairment | 680 | 630 | 46 | 43 | – | 5 | 29 | – | 5 | 19 | 19 | – | 12 | 1,487 |
| Finance charges | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Bulk purchases | – | 15 | – | – | – | – | – | – | – | – | – | – | – | 15 |
| Other materials | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Contracted services | 620 | 2,370 | 350 | – | – | – | 200 | – | – | – | – | – | 100 | 3,640 |
| Transfers and grants | 2,133 | 4,902 | 8,250 | 49,253 | – | 1,097 | 1,550 | – | – | 8,163 | 65,343 | – | – | 140,690 |
| Other expenditure | 24,142 | 15,412 | 11,593 | 1,224 | 201 | 1,878 | 9,346 | 1,599 | 15 | 367 | 6,801 | 2,074 | 7,010 | 81,662 |
| Loss on disposal of PPE | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Total Expenditure | 42,498 | 35,241 | 24,416 | 51,598 | 201 | 3,483 | 14,417 | 1,599 | 20 | 10,436 | 72,975 | 2,074 | 7,855 | 266,811 |
| Surplus/(Deficit) | (34,222) | 70,629 | (5,116) | (2,155) | (0) | (548) | (4,466) | (700) | 76 | (2,073) | (904) | (34) | (7,855) | 12,631 |
| Transfers recognised - capital | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Contributions recognised - capital | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Contributed assets | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Surplus/(Deficit) after capital transfers & contributions | (34,222) | 70,629 | (5,116) | (2,155) | (0) | (548) | (4,466) | (700) | 76 | (2,073) | (904) | (34) | (7,855) | 12,631 |

## DC10 Cacadu - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

| Standard Classification Description | Ref | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Revenue - Standard | | | | | | | | | | |
| *Governance and administration* | | 77,942 | 78,856 | 120,707 | 108,961 | 116,220 | 106,494 | 114,145 | 98,814 | 104,386 |
| Executive and council | | 7,788 | 3,528 | 14,132 | 13,515 | 16,462 | 6,961 | 8,276 | 2,528 | 2,819 |
| Budget and treasury office | | 63,183 | 72,188 | 102,013 | 89,638 | 92,950 | 92,926 | 99,145 | 89,358 | 94,324 |
| Corporate services | | 6,970 | 3,140 | 4,561 | 5,809 | 6,809 | 6,607 | 6,724 | 6,928 | 7,243 |
| *Community and public safety* | | 36,766 | 36,679 | 44,297 | 62,213 | 59,795 | 52,449 | 63,429 | 55,475 | 58,056 |
| Community and social services | | 3,090 | 2,048 | 3,402 | 91 | 91 | 91 | 201 | 1 | 1 |
| Sport and recreation | | 748 | 1,224 | 101 | 1,892 | 2,642 | 1,743 | 899 | – | – |
| Public safety | | 1,420 | 2,874 | 4,179 | 8,241 | 7,516 | 8,091 | 9,951 | 3,651 | 3,651 |
| Housing | | 9,968 | 3,876 | 698 | 3,835 | 3,987 | 1,396 | 2,935 | 16 | 16 |
| Health | | 21,540 | 26,657 | 35,916 | 48,154 | 45,559 | 41,128 | 49,443 | 51,807 | 54,388 |
| *Economic and environmental services* | | 19,625 | 86,083 | 83,768 | 156,702 | 234,388 | 237,740 | 27,663 | – | – |
| Planning and development | | 8,785 | 6,272 | 6,421 | 13,938 | 29,098 | 33,163 | 19,300 | – | – |
| Road transport | | 9,479 | 79,004 | 77,347 | 142,764 | 205,290 | 204,577 | 8,363 | – | – |
| Environmental protection | | 1,361 | 806 | – | – | – | – | – | – | – |
| *Trading services* | | 9,998 | 9,833 | 8,725 | 19,762 | 26,591 | 18,464 | 74,205 | 8,824 | 10,685 |
| Electricity | | 28 | 81 | 41 | 7,911 | 7,870 | 5,870 | 2,040 | 40 | 40 |
| Water | | 3,955 | 5,950 | 8,379 | 11,765 | 18,636 | 12,499 | 72,070 | 8,687 | 10,545 |
| Waste water management | | 5,618 | 3,713 | 223 | – | – | – | – | – | – |
| Waste management | | 397 | 88 | 82 | 85 | 85 | 95 | 95 | 97 | 100 |
| *Other* | 4 | 227 | 3 | 1,452 | – | 1,400 | 9,533 | – | – | – |
| Total Revenue - Standard | 2 | 144,558 | 211,454 | 258,950 | 347,637 | 438,394 | 424,680 | 279,442 | 163,112 | 173,126 |
| Expenditure - Standard | | | | | | | | | | |
| *Governance and administration* | | 42,574 | 40,967 | 64,964 | 71,691 | 78,598 | 71,790 | 83,927 | 75,197 | 78,982 |
| Executive and council | | 21,489 | 22,212 | 38,896 | 40,276 | 43,871 | 39,547 | 48,576 | 38,947 | 41,054 |
| Budget and treasury office | | 2,913 | 4,497 | 8,155 | 7,107 | 10,420 | 10,781 | 11,939 | 12,119 | 12,649 |
| Corporate services | | 18,172 | 14,259 | 17,913 | 24,307 | 24,307 | 21,462 | 23,411 | 24,131 | 25,278 |
| *Community and public safety* | | 48,704 | 51,859 | 56,646 | 74,655 | 72,517 | 69,014 | 77,740 | 69,504 | 73,137 |
| Community and social services | | 3,141 | 2,093 | 3,457 | 92 | 92 | 91 | 201 | 1 | 1 |
| Sport and recreation | | 1,019 | 2,006 | 537 | 2,392 | 3,142 | 2,443 | 1,599 | 700 | 700 |
| Public safety | | 5,258 | 5,154 | 12,495 | 15,231 | 14,506 | 14,048 | 14,417 | 7,309 | 7,625 |
| Housing | | 10,387 | 12,954 | 410 | 4,131 | 4,284 | 1,932 | 3,483 | 593 | 639 |
| Health | | 28,899 | 29,651 | 39,747 | 52,809 | 50,493 | 50,500 | 58,040 | 60,901 | 64,172 |
| *Economic and environmental services* | | 22,970 | 91,305 | 93,937 | 170,652 | 248,544 | 243,162 | 34,852 | 7,519 | 8,093 |
| Planning and development | | 12,233 | 10,925 | 13,723 | 25,892 | 41,259 | 37,338 | 24,416 | 5,340 | 5,742 |
| Road transport | | 10,738 | 80,380 | 80,214 | 144,759 | 207,285 | 205,824 | 10,436 | 2,179 | 2,352 |
| Environmental protection | | – | – | – | – | – | – | – | – | – |
| *Trading services* | | 10,541 | 10,506 | 10,106 | 20,598 | 27,427 | 18,808 | 75,068 | 9,741 | 11,691 |
| Electricity | | 68 | 145 | 135 | 7,945 | 7,904 | 5,883 | 2,074 | 75 | 77 |
| Water | | 4,844 | 6,641 | 9,740 | 12,634 | 19,505 | 12,906 | 72,975 | 9,645 | 11,593 |
| Waste water management | | 5,618 | 3,713 | 223 | – | – | – | – | – | – |
| Waste management | | 11 | 6 | 8 | 19 | 19 | 19 | 20 | 20 | 21 |
| *Other* | 4 | 416 | 364 | 7,693 | 10,042 | 11,308 | 11,167 | 7,855 | 1,151 | 1,223 |
| Total Expenditure - Standard | 3 | 125,205 | 195,000 | 233,346 | 347,637 | 438,394 | 413,941 | 279,442 | 163,112 | 173,126 |
| Surplus/(Deficit) for the year | | 19,353 | 16,453 | 25,604 | – | – | 10,739 | – | – | – |

**DC10 Cacadu - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)**

| Standard Classification Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Revenue - Standard | | | | | | | | | |
| *Municipal governance and administration* | 77,942 | 78,856 | 120,707 | 108,961 | 116,220 | 106,494 | 114,145 | 98,814 | 104,386 |
| Executive and council | 7,788 | 3,528 | 14,132 | 13,515 | 16,462 | 6,961 | 8,276 | 2,528 | 2,819 |
| *Mayor and Council* | 3,370 | 1,120 | 10,395 | 9,037 | 9,667 | 1,545 | 1,643 | 1,738 | 2,029 |
| *Municipal Manager* | 4,312 | 2,381 | 2,324 | 1,317 | 4,021 | 2,629 | 2,133 | 790 | 790 |
| *Offices of the Directors* | 107 | 27 | 1,413 | 3,160 | 2,773 | 2,788 | 4,500 | – | – |
| Budget and treasury office | 63,183 | 72,188 | 102,013 | 89,638 | 92,950 | 92,926 | 99,145 | 89,358 | 94,324 |
| Corporate services | 6,970 | 3,140 | 4,561 | 5,809 | 6,809 | 6,607 | 6,724 | 6,928 | 7,243 |
| *Human Resources* | 278 | 177 | 405 | 330 | 1,330 | 1,732 | 1,383 | 1,385 | 1,387 |
| *Information Technology* | 107 | 126 | – | – | – | – | – | – | – |
| *Property Services* | 2,125 | 446 | 866 | 882 | 882 | 921 | 970 | 1,018 | 1,069 |
| *Other Admin* | 4,461 | 2,392 | 3,290 | 4,597 | 4,597 | 3,955 | 4,371 | 4,525 | 4,787 |
| *Community and public safety* | 36,766 | 36,679 | 44,297 | 62,213 | 59,795 | 52,449 | 63,429 | 55,475 | 58,056 |
| Community and social services | 3,090 | 2,048 | 3,402 | 91 | 91 | 91 | 201 | 1 | 1 |
| *Libraries and Archives* | 3,041 | 2,047 | 3,265 | – | – | – | – | – | – |
| *Museums & Art Galleries etc* | – | – | – | – | – | – | – | – | – |
| *Community halls and Facilities* | – | – | – | – | – | – | – | – | – |
| *Cemeteries & Crematoriums* | 49 | 1 | 138 | 91 | 91 | 91 | 201 | 1 | 1 |
| *Child Care* | – | – | – | – | – | – | – | – | – |
| *Aged Care* | – | – | – | – | – | – | – | – | – |
| *Other Community* | – | – | – | – | – | – | – | – | – |
| *Other Social* | – | – | – | – | – | – | – | – | – |
| Sport and recreation | 748 | 1,224 | 101 | 1,892 | 2,642 | 1,743 | 899 | – | – |
| Public safety | 1,420 | 2,874 | 4,179 | 8,241 | 7,516 | 8,091 | 9,951 | 3,651 | 3,651 |
| *Police* | – | – | – | – | – | – | – | – | – |
| *Fire* | 1,412 | 1,683 | 1,253 | 1,901 | 2,376 | 1,751 | 8,951 | 2,651 | 2,651 |
| *Civil Defence* | – | – | – | – | – | – | – | – | – |
| *Street Lighting* | – | – | – | – | – | – | – | – | – |
| *Other* | 8 | 1,191 | 2,925 | 6,340 | 5,140 | 6,340 | 1,000 | 1,000 | 1,000 |
| Housing | 9,968 | 3,876 | 698 | 3,835 | 3,987 | 1,396 | 2,935 | 16 | 16 |
| Health | 21,540 | 26,657 | 35,916 | 48,154 | 45,559 | 41,128 | 49,443 | 51,807 | 54,388 |
| *Clinics* | 21,540 | 26,657 | 35,916 | 48,154 | 45,559 | 41,128 | 49,443 | 51,807 | 54,388 |
| *Ambulance* | – | – | – | – | – | – | – | – | – |
| *Other* | – | – | – | – | – | – | – | – | – |
| *Economic and environmental services* | 19,625 | 86,083 | 83,768 | 156,702 | 234,388 | 237,740 | 27,663 | – | – |
| Planning and development | 8,785 | 6,272 | 6,421 | 13,938 | 29,098 | 33,163 | 19,300 | – | – |
| *Economic Development/Planning* | 3,344 | 3,157 | 1,167 | 8,769 | 18,954 | 23,519 | 7,150 | – | – |
| *Town Planning/Building enforcement* | 5,442 | 3,115 | 5,254 | 5,169 | 10,144 | 9,644 | 12,150 | – | – |
| *Licensing & Regulation* | – | – | – | – | – | – | – | – | – |
| Road transport | 9,479 | 79,004 | 77,347 | 142,764 | 205,290 | 204,577 | 8,363 | – | – |
| *Roads* | 9,479 | 79,004 | 77,347 | 142,764 | 205,290 | 204,577 | 8,363 | – | – |
| *Public Buses* | – | – | – | – | – | – | – | – | – |
| *Parking Garages* | – | – | – | – | – | – | – | – | – |
| *Vehicle Licensing and Testing* | – | – | – | – | – | – | – | – | – |
| *Other* | – | – | – | – | – | – | – | – | – |
| Environmental protection | 1,361 | 806 | – | – | – | – | – | – | – |
| *Pollution Control* | – | – | – | – | – | – | – | – | – |
| *Biodiversity & Landscape* | – | – | – | – | – | – | – | – | – |
| *Other* | 1,361 | 806 | – | – | – | – | – | – | – |
| *Trading services* | 9,998 | 9,833 | 8,725 | 19,762 | 26,591 | 18,464 | 74,205 | 8,824 | 10,685 |
| Electricity | 28 | 81 | 41 | 7,911 | 7,870 | 5,870 | 2,040 | 40 | 40 |
| *Electricity Distribution* | – | – | – | – | – | – | – | – | – |
| *Electricity Generation* | 28 | 81 | 41 | 7,911 | 7,870 | 5,870 | 2,040 | 40 | 40 |
| Water | 3,955 | 5,950 | 8,379 | 11,765 | 18,636 | 12,499 | 72,070 | 8,687 | 10,545 |
| *Water Distribution* | 3,955 | 5,950 | 8,379 | 11,765 | 18,636 | 12,499 | 72,070 | 8,687 | 10,545 |
| *Water Storage* | – | – | – | – | – | – | – | – | – |
| Waste water management | 5,618 | 3,713 | 223 | – | – | – | – | – | – |
| *Sewerage* | 5,618 | 3,713 | 223 | – | – | – | – | – | – |
| *Storm Water Management* | – | – | – | – | – | – | – | – | – |
| *Public Toilets* | – | – | – | – | – | – | – | – | – |
| Waste management | 397 | 88 | 82 | 85 | 85 | 95 | 95 | 97 | 100 |
| *Solid Waste* | 397 | 88 | 82 | 85 | 85 | 95 | 95 | 97 | 100 |
| *Other* | 227 | 3 | 1,452 | – | 1,400 | 9,533 | – | – | – |
| Air Transport | – | – | – | – | – | – | – | – | – |
| Abattoirs | – | – | – | – | – | – | – | – | – |
| Tourism | 227 | 3 | 1,452 | – | 1,400 | 9,533 | – | – | – |
| Forestry | – | – | – | – | – | – | – | – | – |
| Markets | – | – | – | – | – | – | – | – | – |
| Total Revenue - Standard | 144,558 | 211,454 | 258,950 | 347,637 | 438,394 | 424,680 | 279,442 | 163,112 | 173,126 |

| Standard Classification Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Expenditure - Standard | | | | | | | | | |
| ***Municipal governance and administration*** | 42,574 | 40,967 | 64,964 | 71,691 | 78,598 | 71,790 | 83,927 | 75,197 | 78,982 |
| Executive and council | 21,489 | 22,212 | 38,896 | 40,276 | 43,871 | 39,547 | 48,576 | 38,947 | 41,054 |
| *Mayor and Council* | 7,867 | 7,597 | 22,409 | 18,816 | 20,326 | 19,140 | 22,883 | 20,439 | 21,177 |
| *Municipal Manager* | 9,488 | 10,142 | 10,335 | 11,891 | 14,435 | 12,017 | 14,970 | 12,128 | 13,096 |
| *Offices of the Directors* | 4,134 | 4,473 | 6,152 | 9,569 | 9,111 | 8,390 | 10,723 | 6,380 | 6,782 |
| Budget and treasury office | 2,913 | 4,497 | 8,155 | 7,107 | 10,420 | 10,781 | 11,939 | 12,119 | 12,649 |
| Corporate services | 18,172 | 14,259 | 17,913 | 24,307 | 24,307 | 21,462 | 23,411 | 24,131 | 25,278 |
| *Human Resources* | 1,767 | 2,232 | 2,554 | 5,440 | 5,440 | 5,065 | 5,105 | 5,242 | 5,465 |
| *Information Technology* | 1,497 | 1,600 | 1,749 | 1,999 | 1,999 | 1,973 | 2,092 | 2,239 | 2,407 |
| *Property Services* | 2,371 | 833 | 60 | 2,012 | 2,012 | 736 | 1,596 | 1,741 | 1,886 |
| *Other Admin* | 12,536 | 9,594 | 13,550 | 14,856 | 14,856 | 13,687 | 14,619 | 14,909 | 15,520 |
| ***Community and public safety*** | 48,704 | 51,859 | 56,646 | 74,655 | 72,517 | 69,014 | 77,740 | 69,504 | 73,137 |
| Community and social services | 3,141 | 2,093 | 3,457 | 92 | 92 | 91 | 201 | 1 | 1 |
| *Libraries and Archives* | 3,092 | 2,047 | 3,259 | – | – | – | – | – | – |
| *Museums & Art Galleries etc* | – | – | – | – | – | – | – | – | – |
| *Community halls and Facilities* | – | – | – | – | – | – | – | – | – |
| *Cemeteries & Crematoriums* | 49 | 46 | 198 | 92 | 92 | 91 | 201 | 1 | 1 |
| *Child Care* | – | – | – | – | – | – | – | – | – |
| *Aged Care* | – | – | – | – | – | – | – | – | – |
| *Other Community* | – | – | – | – | – | – | – | – | – |
| *Other Social* | – | – | – | – | – | – | – | – | – |
| Sport and recreation | 1,019 | 2,006 | 537 | 2,392 | 3,142 | 2,443 | 1,599 | 700 | 700 |
| Public safety | 5,258 | 5,154 | 12,495 | 15,231 | 14,506 | 14,048 | 14,417 | 7,309 | 7,625 |
| *Police* | – | – | – | – | – | – | – | – | – |
| *Fire* | 1,972 | 1,320 | 5,602 | 4,210 | 4,685 | 4,045 | 9,577 | 3,311 | 3,360 |
| *Civil Defence* | – | – | – | – | – | – | – | – | – |
| *Street Lighting* | – | – | – | – | – | – | – | – | – |
| *Other* | 3,286 | 3,834 | 6,893 | 11,021 | 9,821 | 10,003 | 4,840 | 3,998 | 4,265 |
| Housing | 10,387 | 12,954 | 410 | 4,131 | 4,284 | 1,932 | 3,483 | 593 | 639 |
| Health | 28,899 | 29,651 | 39,747 | 52,809 | 50,493 | 50,500 | 58,040 | 60,901 | 64,172 |
| *Clinics* | 28,209 | 29,616 | 39,269 | 52,809 | 50,493 | 50,500 | 58,040 | 60,901 | 64,172 |
| *Ambulance* | – | – | – | – | – | – | – | – | – |
| *Other* | 689 | 35 | 478 | – | – | – | – | – | – |
| ***Economic and environmental services*** | 22,970 | 91,305 | 93,937 | 170,652 | 248,544 | 243,162 | 34,852 | 7,519 | 8,093 |
| Planning and development | 12,233 | 10,925 | 13,723 | 25,892 | 41,259 | 37,338 | 24,416 | 5,340 | 5,742 |
| *Economic Development/Planning* | 5,577 | 5,080 | 5,218 | 15,046 | 25,438 | 24,237 | 8,229 | 1,129 | 1,212 |
| *Town Planning/Building enforcement* | 6,656 | 5,844 | 8,506 | 10,846 | 15,821 | 13,101 | 16,187 | 4,210 | 4,529 |
| *Licensing & Regulation* | – | – | – | – | – | – | – | – | – |
| Road transport | 10,738 | 80,380 | 80,214 | 144,759 | 207,285 | 205,824 | 10,436 | 2,179 | 2,352 |
| *Roads* | 10,738 | 80,380 | 80,214 | 144,759 | 207,285 | 205,824 | 10,436 | 2,179 | 2,352 |
| *Public Buses* | – | – | – | – | – | – | – | – | – |
| *Parking Garages* | – | – | – | – | – | – | – | – | – |
| *Vehicle Licensing and Testing* | – | – | – | – | – | – | – | – | – |
| *Other* | – | – | – | – | – | – | – | – | – |
| Environmental protection | – | – | – | – | – | – | – | – | – |
| *Pollution Control* | – | – | – | – | – | – | – | – | – |
| *Biodiversity & Landscape* | – | – | – | – | – | – | – | – | – |
| *Other* | – | – | – | – | – | – | – | – | – |
| ***Trading services*** | 10,541 | 10,506 | 10,106 | 20,598 | 27,427 | 18,808 | 75,068 | 9,741 | 11,691 |
| Electricity | 68 | 145 | 135 | 7,945 | 7,904 | 5,883 | 2,074 | 75 | 77 |
| *Electricity Distribution* | – | – | – | – | – | – | – | – | – |
| *Electricity Generation* | 68 | 145 | 135 | 7,945 | 7,904 | 5,883 | 2,074 | 75 | 77 |
| Water | 4,844 | 6,641 | 9,740 | 12,634 | 19,505 | 12,906 | 72,975 | 9,645 | 11,593 |
| *Water Distribution* | 4,844 | 6,641 | 9,740 | 12,634 | 19,505 | 12,906 | 72,975 | 9,645 | 11,593 |
| *Water Storage* | – | – | – | – | – | – | – | – | – |
| Waste water management | 5,618 | 3,713 | 223 | – | – | – | – | – | – |
| *Sewerage* | 5,618 | 3,713 | 223 | – | – | – | – | – | – |
| *Storm Water Management* | – | – | – | – | – | – | – | – | – |
| *Public Toilets* | – | – | – | – | – | – | – | – | – |
| Waste management | 11 | 6 | 8 | 19 | 19 | 19 | 20 | 20 | 21 |
| *Solid Waste* | 11 | 6 | 8 | 19 | 19 | 19 | 20 | 20 | 21 |
| ***Other*** | 416 | 364 | 7,693 | 10,042 | 11,308 | 11,167 | 7,855 | 1,151 | 1,223 |
| Air Transport | – | – | – | – | – | – | – | – | – |
| Abattoirs | – | – | – | – | – | – | – | – | – |
| Tourism | 416 | 364 | 7,693 | 10,042 | 11,308 | 11,167 | 7,855 | 1,151 | 1,223 |
| Forestry | – | – | – | – | – | – | – | – | – |
| Markets | – | – | – | – | – | – | – | – | – |
| Total Expenditure - Standard | 125,205 | 195,000 | 233,346 | 347,637 | 438,394 | 413,941 | 279,442 | 163,112 | 173,126 |
| Surplus/(Deficit) for the year | 19,353 | 16,453 | 25,604 | – | – | 10,739 | – | – | – |

DC10 Cacadu - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

| Vote Description | Ref | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Revenue by Vote | 1 | | | | | | | | | |
| Executive and Council - | | 7,788 | 3,528 | 14,132 | 13,015 | 15,962 | 6,961 | 8,276 | 2,528 | 2,819 |
| Finance and Corporate Services - Finance and Corporate S | | 70,154 | 75,328 | 106,575 | 95,446 | 99,759 | 99,533 | 105,869 | 96,286 | 101,567 |
| Planning and Development - | | 8,785 | 6,272 | 6,421 | 13,938 | 29,098 | 33,163 | 19,300 | – | – |
| Health - | | 21,540 | 26,657 | 35,916 | 48,154 | 45,559 | 41,128 | 49,443 | 51,807 | 54,388 |
| Community and social services - | | 3,090 | 2,048 | 3,402 | 91 | 91 | 91 | 201 | 1 | 1 |
| Housing - | | 9,968 | 3,876 | 698 | 3,835 | 3,987 | 1,396 | 2,935 | 16 | 16 |
| Public Safety - | | 2,781 | 3,681 | 4,179 | 8,241 | 7,516 | 8,091 | 9,951 | 3,651 | 3,651 |
| Sport and Recreation - | | 748 | 1,224 | 101 | 2,392 | 3,142 | 1,743 | 899 | – | – |
| Waste Management - | | 6,015 | 3,801 | 305 | 85 | 85 | 95 | 95 | 97 | 100 |
| Roads - | | 9,479 | 79,004 | 77,347 | 142,764 | 205,290 | 204,577 | 8,363 | – | – |
| Water - | | 3,955 | 5,950 | 8,379 | 11,765 | 18,636 | 12,499 | 72,070 | 8,687 | 10,545 |
| Electricity - | | 28 | 81 | 41 | 7,911 | 7,870 | 5,870 | 2,040 | 40 | 40 |
| Other - | | 227 | 3 | 1,452 | – | 1,400 | 9,533 | – | – | – |
| 0 | | – | – | – | – | – | – | – | – | – |
| | | – | – | – | – | – | – | – | – | – |
| **Total Revenue by Vote** | 2 | 144,558 | 211,454 | 258,950 | 347,637 | 438,394 | 424,680 | 279,442 | 163,112 | 173,126 |
| Expenditure by Vote *to be appropriated* | 1 | | | | | | | | | |
| Executive and Council - | | 19,542 | 22,222 | 38,905 | 40,286 | 43,881 | 39,557 | 48,586 | 38,957 | 41,067 |
| Finance and Corporate Services - Finance and Corporate S | | 21,066 | 18,645 | 26,059 | 31,405 | 34,717 | 32,233 | 35,341 | 36,240 | 37,916 |
| Planning and Development - | | 13,629 | 10,925 | 13,723 | 25,892 | 41,259 | 37,338 | 24,416 | 5,340 | 5,742 |
| Health - | | 29,142 | 29,752 | 39,747 | 52,809 | 50,493 | 50,500 | 58,040 | 60,901 | 64,172 |
| Community and social services - | | 3,141 | 2,093 | 3,457 | 92 | 92 | 91 | 201 | 1 | 1 |
| Housing - | | 10,387 | 12,954 | 410 | 4,131 | 4,284 | 1,932 | 3,483 | 593 | 639 |
| Public Safety - | | 5,258 | 5,154 | 12,495 | 15,231 | 14,506 | 14,048 | 14,417 | 7,309 | 7,625 |
| Sport and Recreation - | | 1,019 | 2,006 | 537 | 2,392 | 3,142 | 2,443 | 1,599 | 700 | 700 |
| Waste Management - | | 5,955 | 3,719 | 230 | 19 | 19 | 19 | 20 | 20 | 21 |
| Roads - | | 10,738 | 80,380 | 80,214 | 144,759 | 207,285 | 205,824 | 10,436 | 2,179 | 2,352 |
| Water - | | 4,844 | 6,641 | 9,740 | 12,634 | 19,505 | 12,906 | 72,975 | 9,645 | 11,593 |
| Electricity - | | 68 | 145 | 135 | 7,945 | 7,904 | 5,883 | 2,074 | 75 | 76 |
| Other - | | 416 | 364 | 7,693 | 10,042 | 11,308 | 11,167 | 7,855 | 1,151 | 1,223 |
| 0 | | – | – | – | – | – | – | – | – | – |
| 0 | | – | – | – | – | – | – | – | – | – |
| **Total Expenditure by Vote** | 2 | 125,205 | 195,000 | 233,346 | 347,637 | 438,394 | 413,941 | 279,442 | 163,112 | 173,126 |
| **Surplus/(Deficit) for the year** | 2 | 19,353 | 16,453 | 25,604 | – | – | 10,739 | – | – | – |

DC10 Cacadu - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| Vote Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Revenue by Vote | | | | | | | | | |
| **Executive and Council -** | 7,788 | 3,528 | 14,132 | 13,015 | 15,962 | 6,961 | 8,276 | 2,528 | 2,819 |
| Councils Expenses | 3,370 | 1,092 | 11,318 | 8,537 | 9,167 | 1,533 | 1,643 | 1,738 | 1,819 |
| Mayoral Committee | - | 28 | (924) | - | - | 12 | - | - | - |
| Office of Municipal Manager | 3 | 161 | - | - | - | - | - | - | - |
| Office of the Speaker | - | - | - | - | - | - | - | - | - |
| Capacity Building | - | - | 1,313 | - | 1,346 | 1,126 | 1,470 | 790 | 1,000 |
| HIV/AIDS | 3,320 | - | - | - | - | - | - | - | - |
| Secretariat | 25 | - | - | - | - | - | - | - | - |
| Auxilliary Services | 599 | - | 589 | - | - | - | - | - | - |
| Performance Management | 178 | - | 365 | 504 | 1,863 | 1,200 | 663 | - | - |
| Executive support | - | - | - | - | - | - | - | - | - |
| Grants and donations | 13 | - | 16 | 29 | 27 | 27 | - | - | - |
| Special Projects; Youth, Gender, Disabled | 173 | 2,220 | 42 | 785 | 785 | 276 | - | - | - |
| Planning and Infrastructure Admin | - | - | - | - | - | - | - | - | - |
| Manangement Planning and Developmen | 83 | 27 | 1,413 | 1,242 | 1,273 | 1,288 | - | - | - |
| Management Economic Development | - | - | - | 1,918 | 1,500 | 1,500 | 4,500 | - | - |
| Management Finance and corporate | 24 | - | - | - | - | - | - | - | - |
| **Finance and Corporate Services - Finar** | 70,154 | 75,328 | 106,575 | 95,446 | 99,759 | 99,533 | 105,869 | 96,286 | 101,567 |
| Manager: Finance | - | - | - | - | - | - | - | - | - |
| Creditors | 26 | 7 | - | - | - | - | - | - | - |
| Financial Accounting Division | 1,671 | 1,202 | 677 | 1,492 | 1,692 | 1,562 | 6,050 | 6,045 | 6,262 |
| Revenue Collection | 58,561 | 70,860 | 101,143 | 88,146 | 91,258 | 91,307 | 93,095 | 83,313 | 88,061 |
| Manager: Corporate Services | - | - | - | - | - | - | - | - | - |
| Payroll Administration | 50 | 46 | 27 | 30 | 30 | 32 | 33 | 35 | 37 |
| Occupational Health | - | - | - | - | - | - | - | - | - |
| People Management | 228 | 131 | 378 | 300 | 1,300 | 1,700 | 1,350 | 1,350 | 1,350 |
| Information Technology | 107 | 126 | - | - | - | - | - | - | - |
| Estates | 884 | 441 | 864 | 880 | 880 | 919 | 968 | 1,016 | 1,067 |
| Estates: Rietbron | 701 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Estates: Other | 540 | 3 | - | - | - | - | - | - | - |
| Legal Services | - | - | - | - | - | - | - | - | - |
| Pool Vehicle: Finance | (7) | 16 | - | - | - | - | - | - | - |
| Pool Vehicle: Infrastructure | - | - | - | - | - | - | - | - | - |
| Pool Vehicle: Economic Development | - | - | - | - | - | - | - | - | - |
| Asset Management | 25 | - | - | - | - | - | - | - | - |
| Public Relations | 395 | (6) | 24 | 30 | 30 | 30 | 30 | 30 | 30 |
| Procurement | 50 | 10 | 15 | 10 | 10 | 10 | 10 | 10 | 10 |
| Rietbron: Administration | 48 | 59 | 58 | 53 | 53 | 27 | 27 | 27 | 27 |
| DMA Administration | 51 | 132 | - | - | - | 43 | - | - | - |
| Internal Audit and Control | - | - | - | - | - | - | - | - | - |
| Levies | 2,925 | 119 | 193 | - | - | 57 | - | - | - |
| Security and Cleaning | - | - | - | - | - | - | - | - | - |
| Finance Management and Support | 362 | 283 | 138 | 569 | 569 | 545 | 653 | 685 | 738 |
| Pensioners Expenditure | - | (1,579) | 39 | - | - | 50 | 50 | 50 | 50 |
| Pensioners Expenditure - Road works | 2,897 | 2,958 | 3,016 | 3,339 | 3,339 | 3,250 | 3,602 | 3,723 | 3,933 |
| Pensioners Expenditure - Ambulance | - | 519 | - | 596 | 596 | - | - | - | - |
| Job Evaluation | 640 | - | - | - | - | - | - | - | - |
| **Planning and Development -** | 8,785 | 6,272 | 6,421 | 13,938 | 29,098 | 33,163 | 19,300 | - | - |
| Planning Unit | 5,440 | 3,115 | 5,055 | 4,475 | 7,471 | 7,471 | 6,250 | - | - |
| GIS Specialist | 2 | 0 | (23) | 694 | 659 | 659 | 250 | - | - |
| Project Management | - | - | - | - | 2,014 | 1,514 | 5,650 | - | - |
| HOD - Planning Unit | - | - | 222 | - | - | - | - | - | - |
| Local Economic Development | 3,344 | 3,157 | 1,167 | 8,769 | 18,954 | 23,519 | 7,150 | - | - |
| Trade and Investment | - | - | - | - | - | - | - | - | - |
| **Health -** | 21,540 | 26,657 | 35,916 | 48,154 | 45,559 | 41,128 | 49,443 | 51,807 | 54,388 |
| Clinics | - | 1,541 | 34 | - | 194 | 494 | - | - | - |
| Primary Health Care | 17,528 | 20,845 | 31,355 | 43,143 | 39,954 | 39,954 | 49,253 | 51,617 | 54,198 |
| Environmental Health - Management | - | - | - | - | - | 280 | - | - | - |
| Environmental Health | 4,012 | 4,271 | 4,526 | 5,011 | 5,411 | 400 | 190 | 190 | 190 |
| **Community and social services -** | 3,090 | 2,048 | 3,402 | 91 | 91 | 91 | 201 | 1 | 1 |
| Cemetaries | 48 | - | 137 | 90 | 90 | 90 | 200 | - | - |
| Rietbron Cemetary | 1 | 1 | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| Rietbron Library | - | - | - | - | - | - | - | - | - |
| Libraries | 3,041 | 2,047 | 3,265 | - | - | - | - | - | - |
| **Housing -** | 9,968 | 3,876 | 698 | 3,835 | 3,987 | 1,396 | 2,935 | 16 | 16 |
| Housing Management | 9,957 | 3,862 | 685 | 3,819 | 3,971 | 1,380 | 2,919 | - | - |
| Rietbron Housing | 10 | 14 | 14 | 16 | 16 | 16 | 16 | 16 | 16 |
| **Public Safety -** | 2,781 | 3,681 | 4,179 | 8,241 | 7,516 | 8,091 | 9,951 | 3,651 | 3,651 |
| Disaster Management | 1,370 | 1,997 | 2,925 | 6,340 | 5,140 | 6,340 | 1,000 | 1,000 | 1,000 |
| Fire Service | 1,412 | 1,683 | 1,253 | 1,901 | 2,376 | 1,751 | 8,951 | 2,651 | 2,651 |
| **Sport and Recreation -** | 748 | 1,224 | 101 | 2,392 | 3,142 | 1,743 | 899 | - | - |
| 2010 World Cup | - | - | - | 500 | 500 | - | - | - | - |
| Sport Grounds | 748 | 1,224 | 101 | 1,892 | 2,642 | 1,743 | 899 | - | - |

DC10 Cacadu - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| Vote Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **Waste Management -** | 6,015 | 3,801 | 305 | 85 | 85 | 95 | 95 | 97 | 100 |
| Rietbron Sanitation and Refuse | 71 | 88 | 82 | 85 | 85 | 95 | 95 | 97 | 100 |
| Waste Management | 5,548 | 3,546 | 65 | – | – | – | – | – | – |
| Waste Water | 397 | 167 | 158 | – | – | – | – | – | – |
| **Roads -** | 9,479 | 79,004 | 77,347 | 142,764 | 205,290 | 204,577 | 8,363 | – | – |
| Roads and Transport | 9,479 | 79,004 | 77,347 | 142,764 | 205,290 | 204,577 | 8,363 | – | – |
| Rietbron roads, streets | – | – | – | – | – | – | – | – | – |
| **Water -** | 3,955 | 5,950 | 8,379 | 11,765 | 18,636 | 12,499 | 72,070 | 8,687 | 10,545 |
| Water Services Authority | 3,839 | 5,818 | 8,230 | 11,629 | 18,500 | 12,373 | 71,943 | 8,559 | 10,417 |
| Rietbron water | 116 | 133 | 149 | 136 | 136 | 126 | 127 | 128 | 128 |
| **Electricity -** | 28 | 81 | 41 | 7,911 | 7,870 | 5,870 | 2,040 | 40 | 40 |
| Electricity - Other | 25 | 81 | 41 | 7,871 | 7,830 | 5,830 | 2,000 | – | – |
| Rietbron streetlights | 3 | – | – | 40 | 40 | 40 | 40 | 40 | 40 |
| **Other -** | 227 | 3 | 1,452 | – | 1,400 | 9,533 | – | – | – |
| Tourism, promotion and development | 227 | 3 | 1,452 | – | 1,400 | 9,533 | – | – | – |
| **Total Revenue by Vote** | 144,558 | 211,454 | 258,950 | 347,637 | 438,394 | 424,680 | 279,442 | 163,112 | 173,126 |

DC10 Cacadu - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| Vote Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Expenditure by Vote | | | | | | | | | |
| **Executive and Council -** | 19,542 | 22,222 | 38,905 | 40,286 | 43,881 | 39,557 | 48,586 | 38,957 | 41,067 |
| Councils Expenses | 3,811 | 3,750 | 19,087 | 13,358 | 14,708 | 13,650 | 16,562 | 13,835 | 14,145 |
| Mayoral Committee | 3,904 | 3,394 | 2,309 | 4,099 | 4,099 | 4,038 | 4,503 | 4,724 | 5,061 |
| Office of Municipal Manager | 1,478 | 1,638 | 1,890 | 2,194 | 2,194 | 2,143 | 2,390 | 2,507 | 2,682 |
| Office of the Speaker | – | 452 | 1,012 | 1,358 | 1,358 | 1,292 | 1,658 | 1,720 | 1,812 |
| Capacity Building | 1,516 | 11 | 2,085 | 1,676 | 3,022 | 2,612 | 2,140 | 1,494 | 1,754 |
| HIV/AIDS | 3,472 | 21 | 807 | 1,341 | 1,341 | 993 | 1,171 | 1,240 | 1,332 |
| Secretariat | 911 | 812 | 1,169 | 1,336 | 1,336 | 1,364 | 1,525 | 1,600 | 1,717 |
| Auxilliary Services | 1,750 | 1,357 | 1,885 | 1,601 | 1,601 | 1,441 | 1,656 | 1,746 | 1,896 |
| Performance Management | 257 | 1 | 925 | 1,310 | 2,670 | 1,875 | 1,512 | 895 | 957 |
| Executive support | (2,814) | 556 | 337 | 371 | 371 | 366 | 401 | 420 | 452 |
| Grants and donations | 152 | 178 | 97 | 189 | 187 | 187 | 160 | 160 | 160 |
| Special Projects; Youth, Gender, Disabled | 964 | 5,567 | 568 | 1,147 | 1,147 | 571 | 3,491 | 1,507 | 1,532 |
| Planning and Infrastructure Admin | – | – | 572 | 728 | 728 | 625 | 685 | 719 | 774 |
| Manangement Planning and Developmen | 1,577 | 1,761 | 3,262 | 3,100 | 3,131 | 3,146 | 1,981 | 2,101 | 2,253 |
| Management Economic Development | 824 | 698 | 1,315 | 5,156 | 4,666 | 3,944 | 7,362 | 2,831 | 2,972 |
| Management Finance and corporate | 1,741 | 2,024 | 1,584 | 1,323 | 1,323 | 1,309 | 1,390 | 1,459 | 1,569 |
| **Finance and Corporate Services - Fina** | 21,066 | 18,645 | 26,059 | 31,405 | 34,717 | 32,233 | 35,341 | 36,240 | 37,916 |
| Manager: Finance | – | – | 316 | 508 | 508 | 497 | 550 | 551 | 592 |
| Creditors | 333 | 403 | 461 | 562 | 562 | 2,080 | 600 | 627 | 670 |
| Financial Accounting Division | 2,509 | 2,660 | 2,512 | 3,305 | 3,505 | 3,377 | 8,123 | 8,236 | 8,607 |
| Revenue Collection | (265) | 1,691 | 4,026 | 832 | 3,945 | 4,089 | 2,014 | 2,061 | 2,132 |
| Manager: Corporate Services | – | 8 | 450 | 562 | 562 | 688 | 574 | 600 | 644 |
| Payroll Administration | 623 | 546 | 590 | 1,350 | 1,350 | 679 | 1,274 | 1,337 | 1,440 |
| Occupational Health | 11 | 2 | 1 | 8 | 8 | 4 | 4 | 4 | 4 |
| People Management | 1,133 | 1,677 | 1,512 | 3,520 | 3,520 | 3,697 | 3,255 | 3,303 | 3,381 |
| Information Technology | 1,497 | 1,600 | 1,749 | 1,999 | 1,999 | 1,973 | 2,092 | 2,239 | 2,407 |
| Estates | 813 | 730 | (46) | 1,621 | 1,621 | 622 | 1,291 | 1,423 | 1,555 |
| Estates: Rietbron | 723 | – | 4 | 47 | 47 | 19 | 120 | 126 | 132 |
| Estates: Other | 835 | 102 | 102 | 344 | 344 | 95 | 185 | 192 | 198 |
| Legal Services | 297 | 259 | 459 | 772 | 772 | 684 | 867 | 849 | 894 |
| Pool Vehicle: Finance | 54 | (17) | (13) | 20 | 20 | – | – | – | – |
| Pool Vehicle: Infrastructure | (51) | 162 | 162 | – | – | – | – | – | – |
| Pool Vehicle: Economic Development | (69) | 235 | 209 | – | – | – | – | – | (1) |
| Asset Management | 201 | 235 | 268 | 324 | 324 | 268 | 307 | 322 | 345 |
| Public Relations | 3,773 | 2,377 | 1,533 | 3,243 | 3,243 | 2,869 | 3,002 | 3,031 | 3,070 |
| Procurement | 160 | 245 | 217 | 292 | 292 | 312 | 347 | 365 | 391 |
| Rietbron: Administration | 366 | 457 | 131 | 184 | 184 | 184 | 185 | 191 | 198 |
| DMA Administration | 610 | 504 | 818 | 844 | 844 | 948 | 1,020 | 892 | 945 |
| Internal Audit and Control | 414 | 446 | 554 | 491 | 491 | 665 | 559 | 559 | 559 |
| Levies | (86) | (713) | 278 | 1,400 | 1,400 | 12 | 12 | – | – |
| Security and Cleaning | 630 | 923 | 972 | 1,075 | 1,075 | 1,088 | 1,141 | 1,189 | 1,249 |
| Finance Management and Support | 364 | 279 | 117 | 569 | 569 | 545 | 653 | 685 | 738 |
| Pensioners Expenditure | 2,746 | 285 | 5,662 | 3,598 | 3,598 | 3,588 | 3,565 | 3,734 | 3,835 |
| Pensioners Expenditure - Road works | 2,897 | 2,958 | 3,016 | 3,339 | 3,339 | 3,250 | 3,602 | 3,723 | 3,933 |
| Pensioners Expenditure - Ambulance | – | 519 | – | 596 | 596 | – | – | – | – |
| Job Evaluation | 545 | 75 | (0) | – | – | – | – | – | – |
| **Planning and Development -** | 13,629 | 10,925 | 13,723 | 25,892 | 41,259 | 37,338 | 24,416 | 5,340 | 5,742 |
| Planning Unit | 6,675 | 4,491 | 6,441 | 7,386 | 10,382 | 8,277 | 7,650 | 1,473 | 1,590 |
| GIS Specialist | 267 | 177 | 72 | 1,079 | 1,044 | 1,058 | 694 | 468 | 505 |
| Project Management | 1,099 | 1,177 | 1,134 | 1,495 | 3,508 | 2,892 | 6,925 | 1,309 | 1,412 |
| HOD - Planning Unit | 11 | – | 858 | 887 | 887 | 875 | 917 | 960 | 1,023 |
| Local Economic Development | 5,577 | 5,080 | 5,209 | 14,706 | 25,098 | 24,237 | 7,854 | 736 | 787 |
| Trade and Investment | – | – | 9 | 340 | 340 | – | 375 | 393 | 425 |
| **Health -** | 29,142 | 29,752 | 39,747 | 52,809 | 50,493 | 50,500 | 58,040 | 60,901 | 64,172 |
| Clinics | – | 2,370 | 177 | 300 | 494 | 494 | – | – | – |
| Primary Health Care | 18,461 | 20,981 | 31,833 | 43,143 | 39,954 | 39,954 | 49,253 | 51,617 | 54,198 |
| Environmental Health - Management | 358 | – | 316 | 494 | 774 | 773 | 517 | 544 | 588 |
| Environmental Health | 10,324 | 6,401 | 7,421 | 8,872 | 9,272 | 9,279 | 8,270 | 8,739 | 9,386 |
| **Community and social services -** | 3,141 | 2,093 | 3,457 | 92 | 92 | 91 | 201 | 1 | 1 |
| Cemetaries | 48 | 45 | 198 | 90 | 90 | 90 | 200 | – | – |
| Rietbron Cemetary | – | – | – | 1 | 1 | 1 | 1 | 1 | 1 |
| Rietbron Library | 1 | 0 | 0 | 2 | 2 | 0 | 0 | 0 | 0 |
| Libraries | 3,092 | 2,047 | 3,259 | – | – | – | – | – | – |
| **Housing -** | 10,387 | 12,954 | 410 | 4,131 | 4,284 | 1,932 | 3,483 | 593 | 639 |
| Housing Management | 10,382 | 12,949 | 406 | 4,126 | 4,278 | 1,927 | 3,478 | 587 | 633 |
| Rietbron Housing | 4 | 5 | 5 | 5 | 5 | 5 | 6 | 6 | 6 |
| **Public Safety -** | 5,258 | 5,154 | 12,495 | 15,231 | 14,506 | 14,048 | 14,417 | 7,309 | 7,625 |
| Disaster Management | 3,286 | 3,834 | 6,893 | 11,021 | 9,821 | 10,003 | 4,840 | 3,998 | 4,265 |
| Fire Service | 1,972 | 1,320 | 5,602 | 4,210 | 4,685 | 4,045 | 9,577 | 3,311 | 3,360 |
| **Sport and Recreation -** | 1,019 | 2,006 | 537 | 2,392 | 3,142 | 2,443 | 1,599 | 700 | 700 |
| 2010 World Cup | 200 | 750 | 436 | 500 | 500 | – | – | – | – |

DC10 Cacadu - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| Vote Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Sport Grounds | 819 | 1,256 | 101 | 1,892 | 2,642 | 2,443 | 1,599 | 700 | 700 |
| **Waste Management -** | 5,955 | 3,719 | 230 | 19 | 19 | 19 | 20 | 20 | 21 |
| Rietbron Sanitation and Refuse | 11 | 6 | 8 | 19 | 19 | 19 | 20 | 20 | 21 |
| Waste Management | 326 | – | – | – | – | – | – | – | – |
| Waste Water | 5,618 | 3,713 | 223 | – | – | – | – | – | – |
| **Roads -** | 10,738 | 80,380 | 80,214 | 144,759 | 207,285 | 205,824 | 10,436 | 2,179 | 2,352 |
| Roads and Transport | 9,927 | 79,686 | 79,672 | 143,656 | 206,181 | 205,199 | 9,169 | 850 | 920 |
| Rietbron roads, streets | 810 | 694 | 542 | 1,104 | 1,104 | 625 | 1,267 | 1,329 | 1,431 |
| **Water -** | 4,844 | 6,641 | 9,740 | 12,634 | 19,505 | 12,906 | 72,975 | 9,645 | 11,593 |
| Water Services Authority | 4,754 | 6,603 | 9,654 | 12,513 | 19,384 | 12,804 | 72,857 | 9,519 | 11,457 |
| Rietbron water | 90 | 39 | 86 | 121 | 121 | 102 | 117 | 126 | 135 |
| **Electricity -** | 68 | 145 | 135 | 7,945 | 7,904 | 5,883 | 2,074 | 75 | 76 |
| Electricity - Other | 25 | 81 | 41 | 7,871 | 7,830 | 5,830 | 2,000 | – | – |
| Rietbron streetlights | 44 | 64 | 94 | 74 | 74 | 53 | 74 | 75 | 76 |
| **Other -** | 416 | 364 | 7,693 | 10,042 | 11,308 | 11,167 | 7,855 | 1,151 | 1,223 |
| Tourism, promotion and development | 416 | 364 | 7,693 | 10,042 | 11,308 | 11,167 | 7,855 | 1,151 | 1,223 |
| **Total Expenditure by Vote** | 125,205 | 195,000 | 233,346 | 347,637 | 438,394 | 413,941 | 279,442 | 163,112 | 173,126 |
| **Surplus/(Deficit) for the year** | 19,353 | 16,453 | 25,604 | – | – | 10,739 | – | – | – |

## DC10 Cacadu - Table A4 Budgeted Financial Performance (revenue and expenditure)

| Description | Ref | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Revenue By Source | | | | | | | | | | |
| Property rates | 2 | 27 | 28 | 31 | 215 | 215 | 185 | 365 | 350 | 400 |
| Property rates - penalties & collection charges | | – | – | – | – | – | – | – | – | – |
| Service charges - electricity revenue | 2 | – | – | – | – | – | – | – | – | – |
| Service charges - water revenue | 2 | 163 | 170 | 191 | 173 | 173 | 180 | 180 | 181 | 182 |
| Service charges - sanitation revenue | 2 | – | – | – | – | – | – | – | – | – |
| Service charges - refuse revenue | 2 | 19 | 21 | 21 | 20 | 20 | 23 | 23 | 24 | 26 |
| Service charges - other | | 3 | 1 | 0 | 41 | 41 | 41 | 41 | 41 | 41 |
| Rental of facilities and equipment | | 822 | 869 | 878 | 897 | 897 | 931 | 985 | 1,033 | 1,084 |
| Interest earned - external investments | | 17,507 | 22,622 | 42,961 | 25,762 | 25,762 | 25,732 | 24,865 | 11,092 | 12,058 |
| Interest earned - outstanding debtors | | – | – | – | – | – | – | – | – | – |
| Dividends received | | – | – | – | – | – | – | – | – | – |
| Fines | | – | – | – | – | – | – | – | – | – |
| Licences and permits | | – | – | – | – | – | – | – | – | – |
| Agency services | | 89 | 27 | 27 | 30 | 30 | 32 | 33 | 35 | 37 |
| Transfers recognised - operational | | 115,532 | 187,272 | 201,114 | 288,316 | 366,661 | 352,148 | 211,077 | 142,026 | 150,946 |
| Other revenue | 2 | 7,436 | 4,898 | 14,648 | 32,184 | 44,596 | 45,409 | 41,873 | 8,331 | 8,353 |
| Gains on disposal of PPE | | 2,959 | 39 | (924) | – | – | – | – | – | – |
| **Total Revenue (excluding capital transfers and contributions)** | | 144,558 | 215,948 | 258,950 | 347,637 | 438,394 | 424,680 | 279,442 | 163,112 | 173,126 |
| Expenditure By Type | | | | | | | | | | |
| Employee related costs | 2 | 18,949 | 25,618 | 29,753 | 33,505 | 33,505 | 30,020 | 38,317 | 37,039 | 39,748 |
| Remuneration of councillors | | 3,646 | 3,806 | 4,472 | 4,648 | 5,148 | 4,615 | 5,065 | 5,318 | 5,743 |
| Debt impairment | 3 | (1,408) | 7,671 | 1,556 | 50 | 50 | 50 | 1,000 | 1,000 | 1,000 |
| Depreciation & asset impairment | 2 | 2,045 | 2,521 | 1,996 | 2,212 | 2,212 | 1,510 | 1,487 | 1,528 | 1,581 |
| Finance charges | | 191 | 113 | 152 | 26 | 26 | – | – | – | – |
| Bulk purchases | 2 | 16 | 13 | 13 | 15 | 15 | 15 | 15 | 16 | 16 |
| Other materials | 8 | – | – | – | – | – | – | – | – | – |
| Contracted services | | 2,270 | 2,515 | 3,115 | 3,507 | 3,492 | 3,665 | 3,640 | 3,836 | 4,012 |
| Transfers and grants | | 76,160 | 136,411 | 145,316 | 225,530 | 309,026 | 300,312 | 148,157 | 75,340 | 80,980 |
| Other expenditure | 4, 5 | 23,336 | 20,828 | 46,973 | 78,145 | 84,920 | 73,753 | 81,762 | 39,035 | 40,046 |
| Loss on disposal of PPE | | – | – | – | – | – | – | – | – | – |
| **Total Expenditure** | | 125,205 | 199,495 | 233,346 | 347,637 | 438,394 | 413,941 | 279,442 | 163,112 | 173,126 |
| **Surplus/(Deficit)** | | 19,353 | 16,453 | 25,604 | – | – | 10,739 | – | – | – |
| Transfers recognised - capital | | 290 | 2,163 | 172 | – | – | – | – | – | – |
| Contributions recognised - capital | 6 | – | – | – | – | – | – | – | – | – |
| Contributed assets | | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit) after capital transfers & contributions** | | 19,643 | 18,616 | 25,776 | – | – | 10,739 | – | – | – |
| Taxation | | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit) after taxation** | | 19,643 | 18,616 | 25,776 | – | – | 10,739 | – | – | – |
| Attributable to minorities | | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit) attributable to municipality** | | 19,643 | 18,616 | 25,776 | – | – | 10,739 | – | – | – |
| Share of surplus/ (deficit) of associate | 7 | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit) for the year** | | 19,643 | 18,616 | 25,776 | – | – | 10,739 | – | – | – |

## DC10 Cacadu - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

| Vote Description | Ref | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **Capital expenditure - Vote** | | | | | | | | | | |
| **Multi-year expenditure** *to be appropriated* | 2 | | | | | | | | | |
| Executive and Council - | | 227 | 528 | 925 | 1,573 | 996 | 996 | 1,676 | 423 | 391 |
| Finance and Corporate Services - Finance and Corporate S | | 384 | 900 | 805 | 2,436 | 3,030 | 3,030 | 1,506 | 1,528 | 1,441 |
| Planning and Development - | | 26 | 643 | 149 | 200 | 598 | 598 | 1,474 | 840 | 843 |
| Health - | | 199 | 428 | – | 30 | 30 | 30 | 920 | 25 | 3 |
| Community and social services - | | – | – | – | 150 | 150 | 150 | – | – | – |
| Housing - | | – | 7 | 1 | – | – | – | – | 12 | 8 |
| Public Safety - | | 114 | 1,332 | 1,862 | 2,170 | 1,480 | 1,480 | 600 | 950 | 970 |
| Sport and Recreation - | | – | – | – | – | – | – | – | – | – |
| Waste Management - | | – | – | – | – | – | – | – | – | – |
| Roads - | | – | – | – | – | – | – | – | 400 | 120 |
| Water - | | – | 1 | – | 200 | 200 | 200 | – | 250 | 250 |
| Electricity - | | – | – | – | – | – | – | – | – | – |
| Other - | | – | – | – | – | – | – | – | 5 | 10 |
| - | | – | – | – | – | – | – | – | – | – |
| - | | – | – | – | – | – | – | – | – | – |
| **Capital multi-year expenditure sub-total** | 7 | 950 | 3,837 | 3,743 | 6,759 | 6,484 | 6,484 | 6,176 | 4,433 | 4,036 |
| **Single-year expenditure** *to be appropriated* | 2 | | | | | | | | | |
| Executive and Council - | | – | – | – | – | – | – | – | – | – |
| Finance and Corporate Services - Finance and Corporate S | | – | – | – | – | – | – | – | – | – |
| Planning and Development - | | – | – | – | – | – | – | – | – | – |
| Health - | | – | – | – | – | – | – | – | – | – |
| Community and social services - | | – | – | – | – | – | – | – | – | – |
| Housing - | | – | – | – | – | – | – | – | – | – |
| Public Safety - | | – | – | – | – | – | – | – | – | – |
| Sport and Recreation - | | – | – | – | – | – | – | – | – | – |
| Waste Management - | | – | – | – | – | – | – | – | – | – |
| Roads - | | – | – | – | – | – | – | – | – | – |
| Water - | | – | – | – | – | – | – | – | – | – |
| Electricity - | | – | – | – | – | – | – | – | – | – |
| Other - | | – | – | – | – | – | – | – | – | – |
| - | | – | – | – | – | – | – | – | – | – |
| - | | – | – | – | – | – | – | – | – | – |
| **Capital single-year expenditure sub-total** | | – | – | – | – | – | – | – | – | – |
| **Total Capital Expenditure - Vote** | | 950 | 3,837 | 3,743 | 6,759 | 6,484 | 6,484 | 6,176 | 4,433 | 4,036 |
| **Capital Expenditure - Standard** | | | | | | | | | | |
| *Governance and administration* | | 611 | 1,427 | 1,730 | 4,009 | 4,026 | 4,026 | 3,182 | 1,951 | 1,832 |
| Executive and council | | 227 | 528 | 925 | 1,573 | 996 | 996 | 1,676 | 423 | 391 |
| Budget and treasury office | | 345 | 900 | 805 | 1,141 | 1,741 | 1,741 | 387 | 1,263 | 1,196 |
| Corporate services | | 39 | – | – | 1,295 | 1,289 | 1,289 | 1,119 | 265 | 245 |
| *Community and public safety* | | 313 | 1,766 | 1,864 | 2,350 | 1,660 | 1,660 | 1,520 | 987 | 981 |
| Community and social services | | – | – | – | 150 | 150 | 150 | – | – | – |
| Sport and recreation | | – | – | – | – | – | – | – | – | – |
| Public safety | | 114 | 1,332 | 1,862 | 2,170 | 1,480 | 1,480 | 600 | 950 | 970 |
| Housing | | – | 7 | 1 | – | – | – | – | 12 | 8 |
| Health | | 199 | 428 | – | 30 | 30 | 30 | 920 | 25 | 3 |
| *Economic and environmental services* | | 26 | 643 | 149 | 200 | 598 | 598 | 1,474 | 1,240 | 963 |
| Planning and development | | 26 | 643 | 149 | 200 | 598 | 598 | 1,474 | 840 | 843 |
| Road transport | | – | – | – | – | – | – | – | 400 | 120 |
| Environmental protection | | – | – | – | – | – | – | – | – | – |
| *Trading services* | | – | 1 | – | 200 | 200 | 200 | – | 250 | 250 |
| Electricity | | – | – | – | – | – | – | – | – | – |
| Water | | – | 1 | – | 200 | 200 | 200 | – | 250 | 250 |
| Waste water management | | – | – | – | – | – | – | – | – | – |
| Waste management | | – | – | – | – | – | – | – | – | – |
| *Other* | | – | – | – | – | – | – | – | 5 | 10 |
| **Total Capital Expenditure - Standard** | 3 | 950 | 3,837 | 3,743 | 6,759 | 6,484 | 6,484 | 6,176 | 4,433 | 4,036 |
| **Funded by:** | | | | | | | | | | |
| National Government | | 290 | 2,163 | 172 | | | | | | |
| Provincial Government | | | | | | | | | | |
| District Municipality | | | | | | | | | | |
| Other transfers and grants | | | | | | | | | | |
| **Transfers recognised - capital** | 4 | 290 | 2,163 | 172 | – | – | – | – | – | – |
| **Public contributions & donations** | 5 | | | | | | | | | |
| **Borrowing** | 6 | | | | | | | | | |
| **Internally generated funds** | | 660 | 1,674 | 3,571 | 6,759 | 6,484 | 6,484 | 6,176 | 4,433 | 4,036 |
| **Total Capital Funding** | 7 | 950 | 3,837 | 3,743 | 6,759 | 6,484 | 6,484 | 6,176 | 4,433 | 4,036 |

**DC10 Cacadu - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding**

| Vote Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| <u>Capital expenditure - Municipal Vote</u> | | | | | | | | | |
| <u>Multi-year expenditure appropriation</u> | | | | | | | | | |
| **Executive and Council -** | **227** | **528** | **925** | **1,573** | **996** | **996** | **1,676** | **423** | **391** |
| Councils Expenses | 18 | 528 | 925 | 700 | 714 | 714 | | 48 | – |
| Mayoral Committee | 106 | | | – | 50 | 50 | | 48 | 20 |
| Office of Municipal Manager | 38 | | | 10 | 10 | 10 | | 33 | 35 |
| Office of the Speaker | | | | – | – | – | 455 | 20 | 18 |
| Capacity Building | | | | – | – | – | | 20 | 18 |
| HIV/AIDS | | | | 50 | 50 | 50 | | 32 | 40 |
| Secretariat | 42 | | | 18 | 18 | 18 | 86 | 90 | 75 |
| Auxilliary Services | 12 | | | 21 | 21 | 21 | 1,055 | 57 | 65 |
| Performance Management | | | | – | – | – | 15 | – | 30 |
| Executive support | | | | | | | 65 | | |
| Grants and donations | | | | | | | | | |
| Special Projects; Youth, Gender, Disabled | | | | | | | | | |
| Planning and Infrastructure Admin | | | | 640 | – | – | | | |
| Manangement Planning and Development | 12 | | | 79 | 79 | 79 | | 20 | 40 |
| Management Economic Development | | | | | | | | 15 | 30 |
| Management Finance and corporate | | | | 55 | 55 | 55 | | 40 | 20 |
| **Finance and Corporate Services - Finance** | **384** | **900** | **805** | **2,436** | **3,030** | **3,030** | **1,506** | **1,528** | **1,441** |
| Manager: Finance | | 900 | 805 | | | | | 40 | 30 |
| Creditors | | | | 4 | 4 | 4 | | 15 | 20 |
| Financial Accounting Division | 22 | | | 29 | 29 | 29 | 12 | 20 | 8 |
| Revenue Collection | 5 | | | 4 | 4 | 4 | | 8 | 16 |
| Manager: Corporate Services | | | | 632 | 625 | 625 | 122 | 50 | 220 |
| Payroll Administration | 2 | | | 4 | 4 | 4 | 20 | 15 | 12 |
| Occupational Health | | | | – | – | – | | – | – |
| People Management | 35 | | | 383 | 383 | 383 | | – | – |
| Information Technology | 145 | | | 100 | 100 | 100 | 143 | 100 | 100 |
| Estates | 166 | | | 1,000 | 1,600 | 1,600 | 950 | 1,000 | 800 |
| Estates: Rietbron | | | | | | | | – | – |
| Estates: Other | | | | | | | | 50 | – |
| Legal Services | | | | | | | 25 | 8 | 15 |
| Pool Vehicle: Finance | | | | | | | | 200 | 200 |
| Pool Vehicle: Infrastructure | | | | | | | | – | – |
| Pool Vehicle: Economic Development | | | | | | | 200 | | |
| Asset Management | | | | | | | 13 | 7 | 10 |
| Public Relations | | | | 280 | 280 | 280 | 22 | 15 | 10 |
| Procurement | 5 | | | | | | | | |
| Rietbron: Administration | 4 | | | | | | | | |
| DMA Administration | | | | | | | | | |
| Internal Audit and Control | | | | | | | | | |
| Levies | | | | | | | | | |
| Security and Cleaning | | | | | | | | | |
| Finance Management and Support | | | | | | | | | |
| Pensioners Expenditure | | | | | | | | | |
| Pensioners Expenditure - Road works | | | | | | | | | |
| Pensioners Expenditure - Ambulance | | | | | | | | | |
| Job Evaluation | | | | | | | | | |
| **Planning and Development -** | **26** | **643** | **149** | **200** | **598** | **598** | **1,474** | **840** | **843** |
| Planning Unit | 26 | 643 | 149 | 200 | 200 | 200 | 1,470 | 800 | 800 |
| GIS Specialist | | | | – | – | – | | 20 | 35 |
| Project Management | | | | – | 125 | 125 | | | |
| HOD - Planning Unit | | | | | | | | | |
| Local Economic Development | | | | – | 273 | 273 | 4 | 20 | 8 |
| Trade and Investment | | | | | | | | | |
| **Health -** | **199** | **428** | **–** | **30** | **30** | **30** | **920** | **25** | **3** |
| Clinics | | 428 | | | | | | | |
| Primary Health Care | 45 | | | | | | | | |
| Environmental Health - Management | | | | | | | | | |
| Environmental Health | 154 | | | 30 | 30 | 30 | 920 | 25 | 3 |
| **Community and social services -** | **–** | **–** | **–** | **150** | **150** | **150** | **–** | **–** | **–** |
| Cemetaries | | | | 150 | 150 | 150 | | | |
| Rietbron Cemetary | | | | | | | | | |
| Rietbron Library | | | | | | | | | |
| Libraries | | | | | | | | | |
| **Housing -** | **–** | **7** | **1** | **–** | **–** | **–** | **–** | **12** | **8** |
| Housing Management | | 7 | 1 | | | | | 12 | 8 |
| Rietbron Housing | | | | | | | | | |
| **Public Safety -** | **114** | **1,332** | **1,862** | **2,170** | **1,480** | **1,480** | **600** | **950** | **970** |
| Disaster Management | 114 | 1,332 | 1,862 | 500 | 500 | 500 | | 450 | 250 |
| Fire Service | | | | 1,670 | 980 | 980 | 600 | 500 | 720 |

| Vote Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **Sport and Recreation -** | – | – | – | – | – | – | – | – | – |
| 2010 World Cup | | | | | | | | | |
| Sport Grounds | | | | | | | | | |
| **Waste Management -** | – | – | – | – | – | – | – | – | – |
| Rietbron Sanitation and Refuse | | | | | | | | | |
| Waste Management | | | | | | | | | |
| Waste Water | | | | | | | | | |
| **Roads -** | – | – | – | – | – | – | – | 400 | 120 |
| Roads and Transport | | | | | | | | 200 | – |
| Rietbron roads, streets | | | | | | | | 200 | 120 |
| **Water -** | – | 1 | – | 200 | 200 | 200 | – | 250 | 250 |
| Water Services Authority | | 1 | | 200 | 200 | 200 | | 250 | 250 |
| Rietbron water | | | | | | | | | |
| **Electricity -** | – | – | – | – | – | – | – | – | – |
| Electricity - Other | | | | | | | | | |
| Rietbron streetlights | | | | | | | | | |
| **Other -** | – | – | – | – | – | – | – | 5 | 10 |
| Tourism, promotion and development | | | | | | | | 5 | 10 |
| **Capital multi-year expenditure sub-total** | 950 | 3,837 | 3,743 | 6,759 | 6,484 | 6,484 | 6,176 | 4,433 | 4,036 |
| **Capital expenditure - Municipal Vote** | | | | | | | | | |
| **Single-year expenditure appropriation** | | | | | | | | | |
| **Executive and Council -** | – | – | – | – | – | – | – | – | – |
| Councils Expenses | | | | | | | | | |
| Mayoral Committee | | | | | | | | | |
| Office of Municipal Manager | | | | | | | | | |
| Office of the Speaker | | | | | | | | | |
| Capacity Building | | | | | | | | | |
| HIV/AIDS | | | | | | | | | |
| Secretariat | | | | | | | | | |
| Auxilliary Services | | | | | | | | | |
| Performance Management | | | | | | | | | |
| Executive support | | | | | | | | | |
| **Finance and Corporate Services - Finance** | – | – | – | – | – | – | – | – | – |
| Manager: Finance | | | | | | | | | |
| Creditors | | | | | | | | | |
| Financial Accounting Division | | | | | | | | | |
| Revenue Collection | | | | | | | | | |
| Manager: Corporate Services | | | | | | | | | |
| Payroll Administration | | | | | | | | | |
| Occupational Health | | | | | | | | | |
| People Management | | | | | | | | | |
| Information Technology | | | | | | | | | |
| **Planning and Development -** | – | – | – | – | – | – | – | – | – |
| Planning Unit | | | | | | | | | |
| GIS Specialist | | | | | | | | | |
| Project Management | | | | | | | | | |
| HOD - Planning Unit | | | | | | | | | |
| Local Economic Development | | | | | | | | | |
| Trade and Investment | | | | | | | | | |
| **Health -** | – | – | – | – | – | – | – | – | – |
| Clinics | | | | | | | | | |
| Primary Health Care | | | | | | | | | |
| Environmental Health - Management | | | | | | | | | |
| Environmental Health | | | | | | | | | |
| **Community and social services -** | – | – | – | – | – | – | – | – | – |
| Cemetaries | | | | | | | | | |
| Rietbron Cemetary | | | | | | | | | |
| Rietbron Library | | | | | | | | | |
| **Housing -** | – | – | – | – | – | – | – | – | – |
| Housing Management | | | | | | | | | |
| Rietbron Housing | | | | | | | | | |
| **Public Safety -** | – | – | – | – | – | – | – | – | – |
| Disaster Management | | | | | | | | | |
| Fire Service | | | | | | | | | |
| **Sport and Recreation -** | – | – | – | – | – | – | – | – | – |
| 2010 World Cup | | | | | | | | | |
| Sport Grounds | | | | | | | | | |
| **Waste Management -** | – | – | – | – | – | – | – | – | – |
| Rietbron Sanitation and Refuse | | | | | | | | | |
| Waste Management | | | | | | | | | |
| **Roads -** | – | – | – | – | – | – | – | – | – |

| Vote Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Roads and Transport | | | | | | | | | |
| Rietbron roads, streets | | | | | | | | | |
| Water - | – | – | – | – | – | – | – | – | – |
| Water Services Authority | | | | | | | | | |
| Rietbron water | | | | | | | | | |
| Electricity - | – | – | – | – | – | – | – | – | – |
| Electricity - Other | | | | | | | | | |
| Rietbron streetlights | | | | | | | | | |
| Other - | – | – | – | – | – | – | – | – | – |
| Tourism, promotion and development | | | | | | | | | |
| Capital single-year expenditure sub-total | – | – | – | – | – | – | – | – | – |
| Total Capital Expenditure | 950 | 3,837 | 3,743 | 6,759 | 6,484 | 6,484 | 6,176 | 4,433 | 4,036 |

DC10 Cacadu - Table A6 Budgeted Financial Position

| Description | Ref | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **ASSETS** | | | | | | | | | | |
| **Current assets** | | | | | | | | | | |
| Cash | | 3,878 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 |
| Call investment deposits | 1 | 244,535 | 388,166 | 416,370 | 239,623 | 261,575 | 256,311 | 264,610 | 274,967 | 273,967 |
| Consumer debtors | 1 | 1,074 | 131 | 67 | 471 | 471 | 453 | 930 | 1,348 | 1,772 |
| Other debtors | | 8,128 | 7,063 | 1,789 | 1,948 | 2,569 | 3,959 | 5,953 | 6,269 | 6,587 |
| Current portion of long-term receivables | | – | 31 | 18 | 21 | 21 | 21 | 11 | – | – |
| Inventory | 2 | 1,105 | – | – | – | – | – | – | – | – |
| **Total current assets** | | 258,720 | 395,399 | 418,252 | 242,070 | 264,643 | 260,752 | 271,512 | 282,592 | 282,334 |
| **Non current assets** | | | | | | | | | | |
| Long-term receivables | | – | – | – | – | – | – | – | – | – |
| Investments | | – | – | – | – | – | – | – | – | – |
| Investment property | | – | – | – | – | – | – | – | – | – |
| Investment in Associate | | – | – | – | – | – | – | – | – | – |
| Property, plant and equipment | 3 | 59,294 | 58,152 | 83,886 | 88,429 | 88,153 | 88,856 | 93,542 | 96,443 | 98,895 |
| Agricultural | | – | – | – | – | – | – | – | – | – |
| Biological | | – | – | – | – | – | – | – | – | – |
| Intangible | | – | – | – | – | – | – | – | – | – |
| Other non-current assets | | 268 | 103 | 55 | 34 | 34 | 34 | 23 | – | – |
| **Total non current assets** | | 59,562 | 58,255 | 83,940 | 88,462 | 88,187 | 88,890 | 93,564 | 96,443 | 98,895 |
| **TOTAL ASSETS** | | 318,281 | 453,654 | 502,192 | 330,532 | 352,830 | 349,642 | 365,076 | 379,036 | 381,229 |
| **LIABILITIES** | | | | | | | | | | |
| **Current liabilities** | | | | | | | | | | |
| Bank overdraft | 1 | – | 6,634 | 8,473 | 16,438 | 16,783 | (2,618) | 49,458 | 54,118 | 44,955 |
| Borrowing | 4 | – | 123 | 52 | – | – | – | – | – | – |
| Consumer deposits | | – | – | – | – | – | – | – | – | – |
| Trade and other payables | 4 | 96,914 | 190,206 | 194,405 | 15,075 | 37,027 | 42,502 | 5,810 | 15,109 | 26,466 |
| Provisions | | – | – | 151 | (50) | (50) | (50) | – | – | – |
| **Total current liabilities** | | 96,914 | 196,963 | 203,081 | 31,463 | 53,761 | 39,834 | 55,268 | 69,228 | 71,421 |
| **Non current liabilities** | | | | | | | | | | |
| Borrowing | | 849 | (0) | 42 | – | – | – | – | – | – |
| Provisions | | 48,242 | 47,110 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 |
| **Total non current liabilities** | | 49,091 | 47,110 | 49,873 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 |
| **TOTAL LIABILITIES** | | 146,005 | 244,073 | 252,953 | 81,293 | 103,591 | 89,664 | 105,099 | 119,058 | 121,252 |
| **NET ASSETS** | 5 | 172,276 | 209,581 | 249,239 | 249,239 | 249,239 | 259,978 | 259,978 | 259,978 | 259,978 |
| **COMMUNITY WEALTH/EQUITY** | | | | | | | | | | |
| Accumulated Surplus/(Deficit) | | 122,690 | 165,657 | 189,539 | 189,539 | 189,539 | 200,277 | 200,277 | 200,277 | 200,277 |
| Reserves | 4 | 49,586 | 43,924 | 59,700 | 59,700 | 59,700 | 59,700 | 59,700 | 59,700 | 59,700 |
| Minorities' interests | | – | – | – | – | – | – | – | – | – |
| **TOTAL COMMUNITY WEALTH/EQUITY** | 5 | 172,276 | 209,581 | 249,239 | 249,239 | 249,239 | 259,978 | 259,978 | 259,978 | 259,978 |

## DC10 Cacadu - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

| Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **ASSETS** | | | | | | | | | |
| **Call investment deposits** | | | | | | | | | |
| Call deposits < 90 days | 244,535 | 388,166 | 416,370 | 239,623 | 261,575 | 256,311 | 264,610 | 274,967 | 273,967 |
| Other current investments > 90 days | - | - | - | - | - | - | - | - | - |
| **Total Call investment deposits** | 244,535 | 388,166 | 416,370 | 239,623 | 261,575 | 256,311 | 264,610 | 274,967 | 273,967 |
| **Consumer debtors** | | | | | | | | | |
| Consumer debtors | 1,074 | 1,308 | 318 | 721 | 721 | 703 | 1,180 | 1,598 | 2,022 |
| Less: Provision for debt impairment | - | (1,177) | (251) | (251) | (251) | (251) | (251) | (251) | (251) |
| **Total Consumer debtors** | 1,074 | 131 | 67 | 471 | 471 | 453 | 930 | 1,348 | 1,772 |
| **Debt impairment provision** | | | | | | | | | |
| Balance at the beginning of the year | 5,034 | 3,694 | 11,365 | 12,921 | 12,921 | 12,921 | 12,971 | 13,971 | 14,971 |
| Contributions to the provision | (1,408) | 7,671 | 1,556 | 50 | 50 | 50 | 1,000 | 1,000 | 1,000 |
| Bad debts written off | - | - | - | | | | | | |
| **Balance at end of year** | 3,626 | 11,365 | 12,921 | 12,971 | 12,971 | 12,971 | 13,971 | 14,971 | 15,971 |
| **Property, plant and equipment (PPE)** | | | | | | | | | |
| PPE at cost/valuation (excl. finance leases) | 67,475 | 68,179 | 92,601 | 99,359 | 99,084 | 99,084 | 105,260 | 109,693 | 113,729 |
| Leases recognised as PPE | - | - | - | - | - | - | - | - | - |
| Less: Accumulated depreciation | 8,181 | 10,028 | 8,715 | 10,931 | 10,931 | 10,228 | 11,718 | 13,249 | 14,833 |
| **Total Property, plant and equipment (PPE)** | 59,294 | 58,152 | 83,886 | 88,429 | 88,153 | 88,856 | 93,542 | 96,443 | 98,895 |
| **LIABILITIES** | | | | | | | | | |
| **Current liabilities - Borrowing** | | | | | | | | | |
| Short term loans (other than bank overdraft) | - | 123 | 52 | - | - | - | - | - | - |
| Current portion of long-term liabilities | - | - | - | - | - | - | - | - | - |
| **Total Current liabilities - Borrowing** | - | 123 | 52 | - | - | - | - | - | - |
| **Trade and other payables** | | | | | | | | | |
| Trade and other creditors | 17,865 | 25,816 | 20,541 | - | - | - | - | - | - |
| Unspent conditional transfers | 80,665 | 178,338 | 191,772 | 15,075 | 37,027 | 42,502 | 5,810 | 15,109 | 26,466 |
| VAT | (1,616) | (13,948) | (17,909) | - | - | - | - | - | - |
| **Total Trade and other payables** | 96,914 | 190,206 | 194,405 | 15,075 | 37,027 | 42,502 | 5,810 | 15,109 | 26,466 |
| **Non current liabilities - Borrowing** | | | | | | | | | |
| Borrowing | - | - | - | - | - | - | - | - | - |
| Finance leases (including PPP asset element) | 849 | (0) | 42 | - | - | - | - | - | - |
| **Total Non current liabilities - Borrowing** | 849 | (0) | 42 | - | - | - | - | - | - |
| **Provisions - non-current** | | | | | | | | | |
| Retirement benefits | 48,242 | 47,110 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 |
| *List other major provision items* | | | | | | | | | |
| Refuse landfill site rehabilitation | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - |
| **Total Provisions - non-current** | 48,242 | 47,110 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 |
| **CHANGES IN NET ASSETS** | | | | | | | | | |
| **Accumulated Surplus/(Deficit)** | | | | | | | | | |
| Accumulated Surplus/(Deficit) - opening balance | 48,656 | 122,980 | 165,947 | 190,001 | 190,001 | 190,001 | 200,740 | 200,740 | 200,740 |
| GRAP adjustments | 49,725 | 18,673 | | | | | | | |
| Restated balance | 98,381 | 141,653 | 165,947 | 190,001 | 190,001 | 190,001 | 200,740 | 200,740 | 200,740 |
| Surplus/(Deficit) | 19,643 | 18,616 | 25,776 | - | - | 10,739 | - | - | - |
| Appropriations to Reserves | | | | | | | | | |
| Transfers from Reserves | | | | | | | | | |
| Depreciation offsets | | 410 | | | | | | | |
| Other adjustments | 4,956 | 5,268 | (1,722) | | | | | | |
| **Accumulated Surplus/(Deficit)** | 122,980 | 165,947 | 190,001 | 190,001 | 190,001 | 200,740 | 200,740 | 200,740 | 200,740 |
| **Reserves** | | | | | | | | | |
| Housing Development Fund | - | - | - | - | - | - | - | - | - |
| Capital replacement | - | - | - | - | - | - | - | - | - |
| Capitalisation | - | - | - | - | - | - | - | - | - |
| Government grant | - | - | - | - | - | - | - | - | - |
| Donations and public contributions | - | - | - | - | - | - | - | - | - |
| Self-insurance | - | - | - | - | - | - | - | - | - |
| Other reserves *(list)* | - | - | - | - | - | - | - | - | - |
| Revaluation | 49,586 | 43,924 | 59,700 | 59,700 | 59,700 | 59,700 | 59,700 | 59,700 | 59,700 |
| **Total Reserves** | 49,586 | 43,924 | 59,700 | 59,700 | 59,700 | 59,700 | 59,700 | 59,700 | 59,700 |
| **TOTAL COMMUNITY WEALTH/EQUITY** | 172,566 | 209,871 | 249,701 | 249,701 | 249,701 | 260,440 | 260,440 | 260,440 | 260,440 |

**Total capital expenditure includes expenditure on nationally significant priorities:**

| | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| Provision of basic services | | | | | | | | | |
| 2010 World Cup | | | | | | | | | |

**DC10 Cacadu - Table A7 Budgeted Cash Flows**

| Description | Ref | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **CASH FLOW FROM OPERATING ACTIVITIES** | | | | | | | | | | |
| **Receipts** | | | | | | | | | | |
| Ratepayers and other | | 4,937 | 6,014 | 11,139 | 32,997 | 44,788 | 44,244 | 39,656 | 9,260 | 9,381 |
| Government - operating | 1 | 115,532 | 187,272 | 201,114 | 288,316 | 366,661 | 352,148 | 211,077 | 142,026 | 150,946 |
| Government - capital | 1 | – | – | – | – | – | – | – | – | – |
| Interest | | 17,507 | 22,622 | 42,961 | 25,762 | 25,762 | 25,732 | 24,865 | 11,092 | 12,058 |
| Dividends | | – | – | – | – | – | – | – | – | – |
| **Payments** | | | | | | | | | | |
| Suppliers and employees | | (216,330) | 47,678 | (87,534) | (237,356) | (234,487) | (214,002) | (164,547) | (89,142) | (91,574) |
| Finance charges | | (191) | (113) | (152) | (26) | (26) | – | – | – | – |
| Transfers and Grants | 1 | (66,762) | (130,387) | (136,996) | (218,091) | (296,248) | (287,534) | (140,690) | (67,539) | (72,648) |
| **NET CASH FROM/(USED) OPERATING ACTIVITIES** | | (145,308) | 133,088 | 30,534 | (108,398) | (93,550) | (79,413) | (29,640) | 5,697 | 8,163 |
| **CASH FLOWS FROM INVESTING ACTIVITIES** | | | | | | | | | | |
| **Receipts** | | | | | | | | | | |
| Proceeds on disposal of PPE | | 2,959 | 39 | 583 | – | – | – | – | – | – |
| Decrease (Increase) in non-current debtors | | – | – | – | – | – | – | – | – | – |
| Decrease (increase) other non-current receivables | | (165) | – | 48 | 21 | 21 | 9 | – | (11) | (11) |
| Decrease (increase) in non-current investments | | – | – | – | – | – | – | – | – | – |
| **Payments** | | | | | | | | | | |
| Capital assets | | – | – | (3,743) | (6,759) | – | – | – | – | – |
| **NET CASH FROM/(USED) INVESTING ACTIVITIES** | | 2,794 | 39 | (3,112) | (6,738) | 21 | 9 | – | (11) | (11) |
| **CASH FLOWS FROM FINANCING ACTIVITIES** | | | | | | | | | | |
| **Receipts** | | | | | | | | | | |
| Short term loans | | 31 | – | 13 | (21) | (21) | (9) | – | 11 | 11 |
| Borrowing long term/refinancing | | (123) | – | (70) | – | – | – | – | – | – |
| Increase (decrease) in consumer deposits | | – | – | – | – | – | – | – | – | – |
| **Payments** | | | | | | | | | | |
| Repayment of borrowing | | 849 | – | 42 | – | – | – | – | – | – |
| **NET CASH FROM/(USED) FINANCING ACTIVITIES** | | 758 | – | (15) | (21) | (21) | (9) | – | 11 | 11 |
| **NET INCREASE/ (DECREASE) IN CASH HELD** | | (141,756) | 133,127 | 27,407 | (115,157) | (93,550) | (79,413) | (29,640) | 5,697 | 8,163 |
| Cash/cash equivalents at the year begin: | 2 | 319,571 | 177,816 | 310,943 | 338,350 | 338,350 | 338,350 | 244,800 | 215,160 | 220,857 |
| Cash/cash equivalents at the year end: | 2 | 177,816 | 310,943 | 338,350 | 223,193 | 244,800 | 258,937 | 215,160 | 220,857 | 229,020 |

## DC10 Cacadu - Table A8 Cash backed reserves/accumulated surplus reconciliation

| Description | Ref | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **Cash and investments available** | | | | | | | | | | |
| Cash/cash equivalents at the year end | 1 | 177,816 | 310,943 | 338,350 | 223,193 | 244,800 | 258,937 | 215,160 | 220,857 | 229,020 |
| Other current investments > 90 days | | 70,597 | 70,597 | 69,555 | – | – | – | – | – | – |
| Non current assets - Investments | 1 | – | – | – | – | – | – | – | – | – |
| **Cash and investments available:** | | 248,413 | 381,540 | 407,905 | 223,193 | 244,800 | 258,937 | 215,160 | 220,857 | 229,020 |
| **Application of cash and investments** | | | | | | | | | | |
| Unspent conditional transfers | | 80,665 | 178,338 | 191,772 | 15,075 | 37,027 | 42,502 | 5,810 | 15,109 | 26,466 |
| Unspent borrowing | | | | | | | | | | |
| Statutory requirements | 2 | | | | | | | | | |
| Other working capital requirements | 3 | 88,477 | 183,055 | 192,591 | 12,672 | 34,011 | 38,137 | (912) | 7,675 | 18,349 |
| Other provisions | | 48,242 | 47,110 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 | 49,830 |
| Long term investments committed | 4 | – | – | – | – | – | – | – | – | – |
| Reserves to be backed by cash/investments | 5 | | | | | | | | | |
| **Total Application of cash and investments:** | | 217,384 | 408,503 | 434,193 | 77,577 | 120,869 | 130,469 | 54,729 | 72,615 | 94,646 |
| **Surplus(shortfall)** | | 31,029 | (26,964) | (26,288) | 145,616 | 123,931 | 128,468 | 160,431 | 148,242 | 134,374 |

DC10 Cacadu - Table A10 Basic service delivery measurement

| Description | Ref | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | | Outcome | Outcome | Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| <u>Household service targets (000)</u> | 1 | | | | | | | | | |
| *Water:* | | | | | | | | | | |
| Piped water inside dwelling | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Piped water inside yard (but not in dwelling) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Using public tap (at least min.service level) | 2 | | | | | | | | | |
| Other water supply (at least min.service level) | 4 | | | | | | | | | |
| *Minimum Service Level and Above sub-total* | | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Using public tap (< min.service level) | 3 | | | | | | | | | |
| Other water supply (< min.service level) | 4 | | | | | | | | | |
| No water supply | | | | | | | | | | |
| *Below Minimum Service Level sub-total* | | – | – | – | – | – | – | – | – | – |
| **Total number of households** | 5 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| *Sanitation/sewerage:* | | | | | | | | | | |
| Flush toilet (connected to sewerage) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Flush toilet (with septic tank) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Chemical toilet | | | | | | | | | | |
| Pit toilet (ventilated) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other toilet provisions (> min.service level) | | | | | | | | | | |
| *Minimum Service Level and Above sub-total* | | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Bucket toilet | | | | | | | | | | |
| Other toilet provisions (< min.service level) | | | | | | | | | | |
| No toilet provisions | | | | | | | | | | |
| *Below Minimum Service Level sub-total* | | – | – | – | – | – | – | – | – | – |
| **Total number of households** | 5 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| *Energy:* | | | | | | | | | | |
| Electricity (at least min.service level) | | | | | | | | | | |
| Electricity - prepaid (min.service level) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| *Minimum Service Level and Above sub-total* | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Electricity (< min.service level) | | | | | | | | | | |
| Electricity - prepaid (< min. service level) | | | | | | | | | | |
| Other energy sources | | | | | | | | | | |
| *Below Minimum Service Level sub-total* | | – | – | – | – | – | – | – | – | – |
| **Total number of households** | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| *Refuse:* | | | | | | | | | | |
| Removed at least once a week | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| *Minimum Service Level and Above sub-total* | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Removed less frequently than once a week | | | | | | | | | | |
| Using communal refuse dump | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Using own refuse dump | | | | | | | | | | |
| Other rubbish disposal | | | | | | | | | | |
| No rubbish disposal | | | | | | | | | | |
| *Below Minimum Service Level sub-total* | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total number of households** | 5 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| <u>Households receiving Free Basic Service</u> | 7 | | | | | | | | | |
| Water (6 kilolitres per household per month) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sanitation (free minimum level service) | | | | | | | | | | |
| Electricity/other energy (50kwh per household per month) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Refuse (removed at least once a week) | | | | | | | | | | |
| <u>Cost of Free Basic Services provided (R'000)</u> | 8 | | | | | | | | | |
| Water (6 kilolitres per household per month) | | 15 | 15 | 14 | 16 | 16 | 16 | 17 | 18 | 20 |
| Sanitation (free sanitation service) | | | | | | | | | | |
| Electricity/other energy (50kwh per household per month) | | 29 | 31 | 47 | 51 | 51 | 51 | 55 | 59 | 64 |
| Refuse (removed once a week) | | | | | | | | | | |
| **Total cost of FBS provided (minimum social package)** | | 44 | 45 | 62 | 67 | 67 | 67 | 72 | 78 | 84 |
| <u>Highest level of free service provided</u> | | | | | | | | | | |
| Property rates (R'000 value threshold) | | | | | 15 | 15 | 15 | 15 | 15 | 15 |
| Water (kilolitres per household per month) | | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 |
| Sanitation (kilolitres per household per month) | | | | | | | | | | |
| Sanitation (Rand per household per month) | | | | | | | | | | |
| Electricity (kwh per household per month) | | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 |
| Refuse (average litres per week) | | | | | | | | | | |
| <u>Revenue cost of free services provided (R'000)</u> | 9 | | | | | | | | | |
| Property rates (R15 000 threshold rebate) | | – | – | – | 4 | 4 | 4 | 4 | 4 | 5 |
| Property rates (other exemptions, reductions and rebates) | | – | – | – | 2,539 | 2,539 | 2,539 | 2,536 | 2,509 | 1,702 |
| Water | | 15 | 15 | 14 | 16 | 16 | 16 | 17 | 18 | 20 |
| Sanitation | | | | | | | | | | |
| Electricity/other energy | | 29 | 31 | 47 | 51 | 51 | 51 | 55 | 59 | 64 |
| Refuse | | | | | | | | | | |
| Municipal Housing - rental rebates | | | | | | | | | | |
| Housing - top structure subsidies | 6 | | | | | | | | | |
| Other | | | | | | | | | | |
| **Total revenue cost of free services provided (total social package)** | | 44 | 45 | 62 | 2,609 | 2,610 | 2,610 | 2,611 | 2,591 | 1,790 |

# PART 2

# SUPPORTING DOCUMENTATION

# CHAPTER 5

# Overview Of The Annual Budget Process

# CHAPTER 5

## OVERVIEW OF THE ANNUAL BUDGET PROCESS

Section 21 (1) (b) of the MFMA requires the mayor to table not later than 10 months before the start of the budget year a time schedule outlining the key deadlines and processes for the preparation, tabling and approval of the Annual Budget, the review of the IDP and budget related policies and any consultation processes which would be part of the process.

The main features of this process are:

- Cacadu District Municipality would continue to support and train officials from the local municipalities in preparing IDPs in order that these can be taken into account by the CDM when it prepares its final IDP;
- Cacadu District Municipality would commence its IDP in July and complete the review of its objectives and strategies by the end of October;
- The Mayor would table his IDP / Budget Schedule as early as possible to give everyone as much notice and time as possible;
- Members of the Mayoral Committee and the Management Team would conduct an informal strategic planning session to identify the Council's strategic direction;
- The stakeholders would be consulted on the outcomes of the Strategic session and any comments made, fed back into the IDP process;
- Operating Budgets would be completed by the end of December;
- Bids for projects would be based on the reviewed IDP objectives and strategies and should be made by the end of January;
- Members of the Mayoral Committee and the Management Team would engage to prioritize those projects against the IDP;
- A Completed draft budget and IDP would be completed in time to allow it to be considered by the Mayoral Committee to allow time for its modification prior to presentation to Council.

In terms of the Section 24 of the MFMA, Council must at least 30 days before the start of the financial year consider approval of the annual budget. The MFMA aims to put in place a sound financial framework and sets out timelines for budget preparations and approval.

The budget process for 2010/ 2011 commenced with the first Budget Meeting that was held on 30 January 2010. The Cacadu District Municipality undertook a strategic assessment of both financial and non-financial past performance. The MTB, outlining the projected budget parameters and spending levels for the 2009/2010 budgeting cycle, was presented at the meeting as well as the sustainability assessment results.

This process was followed by the IDP/ Budget Steering Committee. The objective of the budget panel was to assess budget proposals presented by the departments, to ensure that the proposed spending gives effect to the development objectives expressed in the IDP, and to ensure that the available resources are allocated in line with the Cacadu District Municipality's priorities.

The assessment of the IDP / Budget Steering Committee was then presented to the IDP/ Budget Forum represented by all stakeholders. Draft MTB allocations were determined and issued to all departments to prepare their draft budgets in line with the allocations.

The draft MTB was tabled at a Council meeting held on 29 March 2010. Subsequent to the tabling, the draft budget and proposed tariffs was published for stakeholders and public comments during April 2010. Advertisements were placed in national newspapers, and the draft budget and tariff reports were made available on the Cacadu District Municipality's website and at the local municipalities in the district. As per legislative requirements, the draft budget and tariffs were submitted to Provincial and National Treasury for comments. Public participation was open for 30 days.

The legislative arm of Council, under the leadership of the Speaker, manages the whole process of public participation.

# CHAPTER 6

# Overview Of Alignment Of The Annual Budget With The IDP

# CHAPTER 6

## OVERVIEW OF ALIGNMENT OF THE ANNUAL BUDGET WITH THE IDP

The CDM's IDP contains the medium-term focus areas for development. These focus areas set the agenda for resource planning and allocation over the medium term and are listed below:

1. Infrastructure Investment;
2. Capacity Building and Support to Local Municipalities;
3. Economic Development; and
4. Community Services.

The 2010/11 Budget and IDP continues to address the above mentioned focus areas which are further detailed below.

**Infrastructure Investment:**

It is recognized that infrastructure development (within the confines of the NSDP principles), and more importantly infrastructure maintenance, is the lifeblood of local government's existence. Without appropriate infrastructure development and appropriate infrastructure maintenance the sustainability of local municipalities will be severely compromised as the existing and future tax base is dependent on appropriately maintained infrastructure. In addition, appropriate infrastructure at appropriate locations can create an environment conducive to economic development.

In addition to the above, local government has a constitutional mandate to provide for the basic needs of its communities and as such ensure appropriate infrastructural standards.

**Capacity Building and Support to Local Municipalities:**

Local municipalities within the District are required by the Constitution to:

- provide democratic and accountable government for local communities;
- provide services to the communities in an equitable and sustainable manner;
- promote social and economic development; and
- promote a safe and healthy environment.

Although obligated to perform those duties as listed above, local municipalities are often overwhelmed in terms of available resources and capacity to adequately deliver on the above. The Cacadu District Municipality therefore has an obligation to support and provide capacity to those local municipalities within the District.

**Economic Development:**

It is generally accepted that "economic development", if properly conceptualized, designed and managed, is critical to meeting the various developmental challenges that face local government today especially those relating to employment creation and general poverty eradication. As such, existing resources need to be properly leveraged in order to

benefit the community at large whilst still taking into account the resources available within the municipality. In achieving the above the following principles will be applied:

- Sustainability;
- SMME development;
- Impact assessment; and
- Good municipal governance.

**Community Services:**

The Cacadu District Municipality, which is a Category C municipality, is responsible for the overall planning and co-ordination of service delivery within the boundaries of the District Municipality. Due to the vastness of the geographical area and the diversity within the boundaries, there are numerous and unique situations being encountered in terms of the provision of a range of services, in particular "community services", i.e. health, disaster management, etc. As such, existing resources need to be properly leveraged in order to benefit the community at large whilst still taking into account the resources available within the municipality.

*Alignment of Annual Budget to IDP*

| Actual 2008/2009 R'000 | DEVELOPMENT PRIORITY | 2009/10 Budget Forecast R'000 | MTEF | | |
|---|---|---|---|---|---|
| | | | Budget 2010/11 R'000 | Budget 2011/12 R'000 | Budget 2012/2013 R'000 |
| 102 497 | Infrastructure Investment Development & Planning | 242 812 | 107 156 | 18 824 | 21 463 |
| 58 915 | Capacity Building & Support to LMs | 62 948 | 69 761 | 67 358 | 70 735 |
| 14 661 | Economic Development | 39 348 | 23 446 | 5 112 | 5 407 |
| 57 272 | Community Services | 68 833 | 79 078 | 71 818 | 75 522 |

## DC10 Cacadu - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

| Strategic Objective | Goal | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Infrastructure Investment | | 34,969 | 95,856 | 93,439 | 172,771 | 247,285 | 235,369 | 97,653 | 8,840 | 10,701 |
| Capacity Building and Support to Local Municipalities | | 74,353 | 76,609 | 119,236 | 104,487 | 112,135 | 103,404 | 109,645 | 98,814 | 104,386 |
| Economic Development | | 3,571 | 3,160 | 2,619 | 11,187 | 22,354 | 34,551 | 11,650 | – | – |
| Community Services | | 31,665 | 35,829 | 43,656 | 59,192 | 56,620 | 51,356 | 60,494 | 55,459 | 58,040 |
| Total Revenue (excluding capital transfers and contributions) | | 144,558 | 211,454 | 258,950 | 347,637 | 438,394 | 424,680 | 279,442 | 163,112 | 173,126 |

## DC10 Cacadu - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

| Strategic Objective | Goal | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Infrastructure Investment | | 41,621 | 111,445 | 102,497 | 183,434 | 257,948 | 242,812 | 107,156 | 18,824 | 21,463 |
| Capacity Building and Support to Local Municipalities | | 33,618 | 32,641 | 58,915 | 60,759 | 68,127 | 62,948 | 69,761 | 67,358 | 70,735 |
| Economic Development | | 7,017 | 6,892 | 14,661 | 30,745 | 41,912 | 39,348 | 23,446 | 5,112 | 5,407 |
| Community Services | | 42,948 | 44,021 | 57,272 | 72,700 | 70,408 | 68,833 | 79,078 | 71,818 | 75,522 |
| | | 125,205 | 195,000 | 233,346 | 347,637 | 438,394 | 413,941 | 279,442 | 163,112 | 173,126 |

DC10 Cacadu - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

| Strategic Objective | Goal | Goal Code | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Infrastructure Investment | | | 38 | 650 | 150 | 479 | 604 | 604 | 1,470 | 1,502 | 1,253 |
| Capacity Building and Support to Local Municipalities | | | 599 | 1,427 | 1,730 | 3,880 | 3,897 | 3,897 | 3,182 | 1,884 | 1,722 |
| Economic Development | | | – | – | – | – | 273 | 273 | 4 | 40 | 48 |
| Community Services | | | 313 | 1,760 | 1,862 | 2,400 | 1,710 | 1,710 | 1,520 | 1,007 | 1,013 |
| | | | 950 | 3,837 | 3,743 | 6,759 | 6,484 | 6,484 | 6,176 | 4,433 | 4,036 |

DC10 Cacadu - Supporting Table SA7 Measureable performance objectives

| Description | Unit of measurement | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Vote 1 - vote name | | | | | | | | | | |
| Function 1 - (name) | | | | | | | | | | |
| Sub-function 1 - (name) | | | | | | | SEE SDBIP | | | |
| *Insert measure/s description* | | | | | | | | | | |
| | | | | | | | | | | |

# CHAPTER 7

# Measurable Performance Objectives & Indicators

# CHAPTER 7

## MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

The measurable performance indicators of the Cacadu District Municipality are detailed in the following:

* **Annexure "B"**: Mandatory Performance Measures

* **Annexure "C"**: Annual Performance Objectives by Vote – operational measures

* **Annexure "D"**: Revenue by Source – Collection Rates

## DC10 Cacadu - Supporting Table SA8 Performance indicators and benchmarks

| Description of financial indicator | Basis of calculation | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **Borrowing Management** | | | | | | | | | | |
| Borrowing to Asset Ratio | Total Long-Term Borrowing/Total Assets | 0.3% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Credit Rating | | | | | | | | | | |
| Capital Charges to Operating Expenditure | Interest & Principal Paid /Operating Expenditure | -0.5% | 0.1% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Borrowed funding of 'own' capital expenditure | Borrowing/Capital expenditure excl. transfers and grants and contributions | -13.8% | 0.0% | -1.6% | -0.3% | -0.3% | -0.1% | 0.0% | 0.3% | 0.3% |
| **Safety of Capital** | | | | | | | | | | |
| Debt to Equity | Loans, Creditors, Overdraft & Tax Provision/ Funds & Reserves | 84.8% | 116.5% | 101.5% | 32.6% | 41.6% | 34.5% | 40.4% | 45.8% | 46.6% |
| Gearing | Long Term Borrowing/ Funds & Reserves | 1.7% | 0.0% | 0.1% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| **Liquidity** | | | | | | | | | | |
| Current Ratio | Current assets/current liabilities | 2.7 | 2.0 | 2.1 | 7.7 | 4.9 | 6.5 | 4.9 | 4.1 | 4.0 |
| Current Ratio adjusted for aged debtors | Current assets less debtors > 90 days/current liabilities | 2.7 | 2.0 | 2.1 | 7.7 | 4.9 | 6.5 | 4.9 | 4.1 | 4.0 |
| Liquidity Ratio | Monetary Assets/Current Liabilities | 2.6 | 2.0 | 2.1 | 7.6 | 4.9 | 6.4 | 4.8 | 4.0 | 3.8 |
| **Revenue Management** | | | | | | | | | | |
| Annual Debtors Collection Rate (Payment Level %) | Last 12 Mths Receipts/Last 12 Mths Billing | | 55.7% | 100.0% | 70.8% | 70.8% | 70.8% | 94.6% | 91.2% | 92.5% |
| Outstanding Debtors to Revenue | Total Outstanding Debtors to Annual Revenue | 6.4% | 3.3% | 0.7% | 0.7% | 0.7% | 1.0% | 2.5% | 4.7% | 4.8% |
| Longstanding Debtors Recovered | Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old | | | | | | | | | |
| **Creditors Management** | | | | | | | | | | |
| Creditors System Efficiency | % of Creditors Paid Within Terms (within'MFMA' s 65(e)) | | | | | | | | | |
| **Funding of Provisions** | | | | | | | | | | |
| Provisions not funded - % | Unfunded Provns./Total Provisions | | | | | | | | | |
| **Other Indicators** | | | | | | | | | | |
| Electricity Distribution Losses (2) | % Volume (units purchased and generated less units sold)/units purchased and generated | | | | | | | | | |
| Water Distribution Losses (2) | % Volume (units purchased and own source less units sold)/Total units purchased and own source | | | | | | | | | |
| Employee costs | Employee costs/(Total Revenue - capital revenue) | 13.1% | 11.9% | 11.5% | 9.6% | 7.6% | 7.1% | 13.7% | 22.7% | 23.0% |
| Remuneration | Total remuneration/(Total Revenue - capital revenue) | 15.7% | 13.7% | 13.3% | 11.2% | 9.0% | 8.3% | 15.8% | 26.4% | 26.7% |
| Repairs & Maintenance | R&M/(Total Revenue excluding capital revenue) | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Finance charges & Depreciation | FC&D/(Total Revenue - capital revenue) | 1.5% | 1.2% | 0.8% | 0.6% | 0.5% | 0.4% | 0.5% | 0.9% | 0.9% |
| **IDP regulation financial viability indicators** | | | | | | | | | | |
| i. Debt coverage | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year) | 1.3 | 0.7 | 2.2 | 2.3 | 2.3 | 2.3 | 6.2 | 1.7 | 1.8 |
| ii.O/S Service Debtors to Revenue | Total outstanding service debtors/annual revenue received for services | 889.1% | 663.1% | 167.0% | 181.3% | 227.4% | 326.1% | 432.7% | 467.7% | 482.4% |
| iii. Cost coverage | (Available cash + Investments)/monthly fixed operational expenditure | 21.4 | 21.2 | 22.0 | 10.0 | 8.4 | 9.2 | 13.2 | 21.6 | 20.9 |

## DC10 CacaduSupporting Table SA10 Funding measurement

| Description | MFMA section | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Funding measures | | | | | | | | | | |
| Cash/cash equivalents at the year end - R'000 | 18(1)b | 177,816 | 310,943 | 338,350 | 223,193 | 244,800 | 258,937 | 215,160 | 220,857 | 229,020 |
| Cash + investments at the yr end less applications - R'000 | 18(1)b | 31,029 | (26,964) | (26,288) | 145,616 | 123,931 | 128,468 | 160,431 | 148,242 | 134,374 |
| Cash year end/monthly employee/supplier payments | 18(1)b | 21.4 | 21.2 | 22.0 | 10.0 | 8.4 | 9.2 | 13.2 | 21.6 | 20.9 |
| Surplus/(Deficit) excluding depreciation offsets: R'000 | 18(1) | 17,598 | 16,506 | 23,780 | (2,212) | (2,212) | 9,228 | (1,487) | (1,528) | (1,581) |
| Service charge rev % change - macro CPIX target exclusive | 18(1)a,(2) | N.A. | (2.4%) | 4.8% | 77.8% | (6.0%) | (10.4%) | 35.9% | (8.1%) | 2.9% |
| Cash receipts % of Ratepayer & Other revenue | 18(1)a,(2) | 28.8% | 67.1% | 36.6% | 96.7% | 95.0% | 89.6% | 82.7% | 86.4% | 86.3% |
| Debt impairment expense as a % of total billable revenue | 18(1)a,(2) | (136.0%) | 704.0% | 138.6% | 3.7% | 3.7% | 3.7% | 62.8% | 61.4% | 57.7% |
| Capital payments % of capital expenditure | 18(1)c;19 | 0.0% | 0.0% | 100.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Borrowing receipts % of capital expenditure (excl. transfers) | 18(1)c | (18.6%) | 0.0% | (2.0%) | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Grants % of Govt. legislated/gazetted allocations | 18(1)a | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Current consumer debtors % change - incr(decr) | 18(1)a | N.A. | (21.5%) | (74.1%) | 30.2% | 25.4% | 44.9% | 55.5% | 10.5% | 9.7% |
| Long term receivables % change - incr(decr) | 18(1)a | N.A. | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| R&M % of Property Plant & Equipment | 20(1)(vi) | 0.0% | #NAME? | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Asset renewal % of capital budget | 20(1)(vi) | 100.0% | 78.2% | 100.0% | 47.8% | 27.2% | 27.2% | 52.0% | 80.0% | 0.0% |

# CHAPTER 8

# Overview Of Budget-Related Policies

# CHAPTER 8

## OVERVIEW OF BUDGET-RELATED POLICIES

Budgeting is central to the process of prioritizing for service delivery and the management of the functions of Council. The Cacadu District Municipality's budgeting process is guided and governed by relevant legislation regulations and budget related policies.

The following are the key policies that affect or are affected by the annual budget:

### Budget Management Policy

The Cacadu District Municipality has developed a Budget Management Policy that provides a framework within which Directors, Chief Financial Officer, and Managers can compile, control and review budgets of their respective Departments to ensure effective financial management.

### Tariff Policy

The Municipal Systems Act, Act 32 of 2000, requires a municipality to have a tariff determination policy.

The challenge in setting tariffs lies in striking a balance between maintaining financial sustainability of the relevant departments (and so sustainability of service provision) and ensuring affordability of those services by customers.

The Cacadu District Municipality's Tariff Policy provides a broad framework within which Council can determine fair, transparent and affordable service charges that also promote sustainability of service provision. The policy is based on principles that address the social, economic and financial imperatives that the process of tariff setting should take into account. In addition to the policy, and for operational purposes, tariff setting methodologies have been developed for the various departments involved in trading services. The methodology specifies the procedure that departments should follow in determining their tariff increases.

### Banking and Investment Policy

Section 13 (2) of the MFMA requires that a municipality have a policy dealing with cash management and investment.
The Cacadu District Municipality's Cash Management and Investment Policy is developed within the framework of the MFMA.

### Credit Control and Debt Collection Policy

The Cacadu District Municipality's Credit Control and Debt Collection Policy provide the procedures and mechanisms for credit control and for the collection of debts. The primary objective of this policy is to ensure that all monies due and payable to the Cacadu District Municipality in respect of rates, fees for services, surcharges on such fees, charges, tariffs, interest which has accrued on any amounts due and payable in respect of the foregoing and any collection charges are collected efficiently and promptly.

## Supply Chain Management Policy

Municipalities are required in terms of section 111 of the MFMA to have a supply chain management policy.

The Cacadu District Municipality has an approved Supply Chain Management Policy, within the framework of the relevant legislation and regulations. The Policy ascribes to the following principles:

- A procurement system which is fair, equitable, transparent, competitive and cost-effective in terms of Section 217 of the Constitution of South Africa No. 108 of 1996, as enshrined in Chapter 11 of the Municipal Finance Management Act and its Regulations;
- Best practice in supply chain management;
- Uniformity in supply chain management systems between organs of state in all spheres; and
- Broad Based Black Economic Empowerment

## The Rates Policy

The Cacadu District Municipality has revised it Rates Policy as per the legislative requirements. The policy provides that properties be rated based on the market value of their land and improvements. A new valuation roll is accordingly in place. The First Rates Policy and General Valuation Roll in terms of the Municipal Property Rates Act (MPRA) were implemented by Cacadu District Municipality on 1 July 2009.

The policy is designed to ensure equitable treatment by Council in the levying of rates on property owners as well as other persons who may become liable for the payment of rates. This will affect the rates payable by the Cacadu District Municipality's property owners and ultimately impact on the Cacadu District Municipality's own revenue streams.

The General Valuation Roll at January 2009 has 1463 properties with market value of R942,899,070

The details of valuation in the respective municipalities are detailed below:

| Local Municipality | R million |
|---|---|
| Baviaanskloof Local Municipality | 261,9 |
| Blue Crane Route Local Municipality | 100,5 |
| Camdeboo Local Municipality | 372,3 |
| Ikwezi Local Municipality | 114,4 |
| Sundays River Valley Local Municipality | 196,7 |
| **Total** | **942,8** |

The Cacadu District Municipality's Finance and Corporate Service Department administers this policy.

## Indigency Policy

The Cacadu District Municipality is committed to enhance access to its service by all households in the District Management Area (DMA). Because of the high level of unemployment in the DMA, there are many households unable to pay for municipal services. The municipality therefore adopted an indigency policy to ensure that these households have access to at least a basic level of municipal services, which is guided by the national government's policy in this regard.

Households who qualify for this subsidy receive 6kl of water per month and 50kwh of electricity per month free of charge.

## New Policies

The National Treasury Budget Regulations have introduced additional requirements relating to budget-related policies. The budget related policies detailed below will be developed in the 2010/2011 financial year:

- funding and reserves policy; and
- virement policy.

## Amendments to Existing Policies

### Property Rates Policy

Current:
Paragraph [19] (3)

The rebate applicable to the elderly and disabled is set out in the table hereunder:

| Monthly Household Income | Rebate |
|---|---|
| Less than or equal to R2 020.00 | 100% |
| Between R2 021.00 and R2 500.00 | 70% |
| Between R2 501.00 and R3 000.00 | 55% |
| Between R3 001.00 and R3 500.00 | 40% |
| Between R3 501.00 and R4 000.00 | 25% |
| Between R4 001.00 and R4 500.00 | 10% |

Amendment:
Paragraph [19] (3)

The rebate applicable to the elderly and disabled is set out in the table hereunder:

| Monthly Household Income | Rebate |
|---|---|
| Less than or equal to R2 160.00 | 100% |
| Between R2 161.00 and R2 570.00 | 70% |
| Between R2 571.00 and R3 070.00 | 55% |
| Between R3 071.00 and R3 570.00 | 40% |
| Between R3 571.00 and R4 070.00 | 25% |
| Between R4 071.00 and R4 570.00 | 10% |

**Indigency Policy**

Current:

SCHEDULE 1

INDIGENT THRESHOLD

Households where verified total gross monthly income of all occupants over 18 years of age does not exceed R2 020 qualify for a subsidy ......

Amendment:

SCHEDULE 1

INDIGENT THRESHOLD

Households where verified total gross monthly income of all occupants over 18 years of age does not exceed R2 160 qualify for a subsidy ......

# CHAPTER 9

# Overview Of Budget Assumptions

# CHAPTER 9

## OVERVIEW OF BUDGET ASSUMPTIONS

The 2010 /11 – 2012/13 Medium Term Budget has been prepared in a less volatile global and local economic market which hopefully will result in realistic and accurate budget assumptions and a credible budget.

### Global Economic Trends

It seems that the global financial crisis of 2007-2009 has receded. The global economic upturn has broadened as the recovery seems to have taken hold and healing in the financial sector has continued. Countries in Asia were first to emerge from recession and have completed their initial period of rapid growth and are now slowing down while Europe and the US, are now just entering a period of maximum growth. Economic growth is expected to improve through the first half of 2010. However, the pace of economic growth will slow down in 2010.

The global recovery is good news for South Africa. However, risks and vulnerabilities in the global economy still remain. The recovery is expected to remain relatively slow in some economies that are important export destinations for South African goods. Unsustainable fiscal positions as well as the need to reverse previous unconventional monetary policy interventions may also pose risk to the global growth outlook. The global environment remains benign from an inflation perspective. These demand-side pressures on inflation have been persistently weak and the Monetary Policy Committee (MPC) remains of the view that there are no significant risks to the inflation outlook, emanating from this source. The CPI inflation forecast by the South African Reserve Bank is predominantly unchanged since the November 2009 forecast. In line with market forecasts, inflation is expected to return to within the inflation target range on a sustained basis in March 2010, and remain within the target range until the end of the forecast period in the final quarter of 2011 when it is forecast to average 5.4 per cent. Electricity price increases remain the single biggest risk to inflation outlook. There is a risk that increases granted to Eskom will have a significant impact on inflation forecasts.

Production-side data shows the economy grew from 0.9% quarter to quarter (q/q) seasonally adjusted annual rate (saar) in Q3, ending South Africa's first recession in 17 years. While overall GPD grew in Q3, domestic expenditure fell by 1.7% q/q saar, underpinned by a noticeable fall in gross capital formation, a slower quarter to quarter decline in household consumption spending and a further contraction in inventory accumulation. However, the government's ongoing support to the economy in the quarter remained through strong government consumption expenditure growth and still robust public sector spending. Although the 2.8% peak-to-trough decline in GDP may look modest compared with experiences elsewhere in the world, nearly one million jobs amongst the formal and informal sectors (about 7% of total employment) have already been lost and Q4 labour indicators do not look promising.

The first phase of this recovery will depend upon external demand and continued government spending. Some external support can already been seen, with the manufacturing sector showing growth of 7.6% q/q saar in Q3, the first positive growth rate since Q2 08. Business confidence increased again in Q4, and PMI has now jumped above the neutral level of 50 for two months running, marking its highest level in 18

months and significantly better than the low of 36 reached in March 2009. Given the healthy state of global commodity demand, the mining sector's Q3 5.8% q/q saar contraction looks odd, but this likely has more to do with strike action and temporary closures during the period than with the underlying business climate.

In the tertiary sector, the outlook will depend much more on the consumer. The third quarter expenditure-side data from the South African Reserve Bank (SARB) showed that household finances remained under pressure owing mainly to further employment losses in the quarter. However, the pace decline in household income slowed markedly from an annualized quarterly 6.6% decline in Q2 09 to a contraction of 1.1% in Q3. This, along with the 500dp in interest rate cut delivered by the Reserve Bank since December 2008 saw debt servicing cost fall from a peak of 12.3% at the end of last year to 8.4% currently. This improvement in household finances, in our view, has already contributed to the contraction in real household consumption expenditure slowing to 2% in 3Q 09, from just above 6% in the previous quarter.

Interestingly, spending in durable goods rose at annualised 0.5% q/q in the latest quarter, the first positive growth since the 1Q 08, while outside of the lower real spending on clothing and footwear, almost all other components of semi-durable goods recorded positive q/q growth rates in Q3. This suggests that the interest rate cuts since last year are finally starting to filter through to household consumption expenditure.
The impact of lower interest rates is likely to continue to be felt into 2010, but the support provided by monetary policy will to some extent be offset by the already near one million job losses in the last three quarters, along with weak but improving levels of consumer confidence as we head into 2010.

The following is a summary of the key trends in the labour market as at Q4 2009 (see charts attached for further information).

In Q4 2009, there were 31.261 million people aged between 15 and 65 years in SA.
Among these people:

17.138 million were economically active
12.974 million were employed
4.165 million were unemployed

This implies that the official unemployment rate is 24.3%, having improved fractionally from 24.5% in Q3 2009; but noticeably higher than the 21.9% recorded in Q4 2008.

The South African Reserve Bank has once again opted to leave the Repo rate unchanged at 7.00%. Interest rates have now been on hold since August 2009.

In the State of the Nation Address on 11 February 2010, the President alluded to the following national priorities:

- Education;
- Health Services;
- Rural Development and Land Reform;
- Job creation; and
- Fighting crime;

Mr Speaker we must align our programmes to these national priorities.

## Socio Economic Trends in the District – Background and Basic Demographic

The South African National Census of 2001 is the most recent recognised source of South African statistical information, undertaken by Statistics South Africa (Stats SA) in October 2001.

The census determined the country's population as 44.8 million and Cacadu's population to be 369 782.

The Cacadu District covers approximately one third of the Eastern Cape's land area, however it only houses 5.4% of the provinces' population, with an average distribution of seven people per square kilometer. Only 22% of houses are informal, and 2/3 of households have potable water and a flush toilet or pit latrine on site.
Conditions are worse in the small towns of the interior where poverty can be severe, compounded by isolation from the mainstream economy.

The Cacadu area consists of a predominantly rural or agricultural base but differs from the mainstream 'rural' definition that refers primarily to the former homelands.
Population concentrations are in Makana, Kouga and Ndlambe, with more than 50% of residents in the District residing in these Municipalities. The remaining Municipalities all have less than 50 000 inhabitants per Municipality.

One explanation for this distribution is the variation in land types, agricultural practices and associated income generating opportunities that are characteristic of Cacadu's inland and coastal areas.

In the District Management Area (DMA), ECDMA10 the total population in 2008 was estimated at 8 638. These figures include farm dwellings in the area which are dominant. The number of households in the urban and rural settlements is 509. The largest urban settlement in the DMA is Rietbron some 90km from Willowmore (Baviaans Municipality), with a total of 439 households.

## District Economy

The average growth rate of the Cacadu District is estimated at 1.1%, which is higher than the Provincial growth rate, estimated at 0.3% and slightly lower than the National growth rate of 1.2%. There has been a significant decrease in the growth rate of the District between 1996 (2.6%) to 2007 (1.1%).
There is a correlation between the concentration of people and population growth trends, with Makana, Kouga & Ndlambe experiencing the most significant increases between 1996 and 2007. Camdeboo and Sundays River Valley have also experienced increases over this period.
Locally, internal migration trends are predominantly towards the more affluent centres of Makana, Kouga and Ndlambe, presumably by people in search of improved economic opportunities.

Migration trends increase the number of people seeking employment, demand for housing and other associated services in more secure economic areas. Living in larger cities permits individuals and families to take advantage of the opportunities of proximity, diversity, and marketplace competition. Rural migrants are attracted by the possibilities that larger cities can offer, but can find themselves in informal settlements and experience extreme poverty. Migration trends need to be studied and formulated as a planned phenomenon to prevent urban sprawl and the perpetuation of impoverishment. The Meduim Term spatial Framework (MTSF) stipulates that effective and efficient urban management and development should provide impetus to employment and economic growth opportunities. Statistical trends of migration within the Cacadu area should be used to influence the Spatial Development Frameworks of affected local municipalities to ensure that correct measures are in place to accommodate an anticipated influx.

## The Cacadu District Municipality's Progress Development Indicators

There has been progress on improving the standards of living in the district. The improvement in the Human Development Index between 1996 and 2007 has been significant.

The HDI in Cacadu has specific spatial and social characteristics. Those municipalities with an urban bias display a stronger Human Development Index (HDI) demonstrating that human development was higher in urban rather than rural areas. These LMs include:

- Camdeboo (0.58)
- Makana (0.58)
- Ndlambe (0.58)
- Kouga (0.64)

The reduction in poverty and improvement in living standards can be attributed to steady economic growth over the same period. The problem with unemployment especially in the rural areas is a challenge and is the main reason many people live in poverty. Although social grants have provided a safety net for some people, it is not enough to ensure people live above the poverty line.

According to STATSA, South Africa's unemployment rate has declined from 23.1% in 2008 to 21.9% April 2009. The unemployment rate in Cacadu also declined between 2006 (32.1 %) and 2007 (31.4%). The Cacadu unemployment rate however remains substantially higher than the South African average. The rate of unemployment in Cacadu can be compared to other African Countries of Cameroon and Equatorial Guinea both of whom hold an unemployment rate of 30%. According to the GID the unemployment rate has increased from 28.9% in 1996 to 31.4% in 2007.

Unemployment in Cacadu is coupled with slow job growth. Cacadu specific industries are limited with little expansion and or revitalization plans. This situation has resulted in the obvious increase in the number of job seekers. The increasing numbers of unemployed residents erodes the private income source of service provision and increases the demand for social services.

An economy with high unemployment is not utilising all of the labour resources available to it and is thus operating below its productive potential. Such an economy could have higher outputs if all of the available workforce were gainfully employed in industrious enterprises.

The MTSF calls specifically for efforts to be taken to identify and enhance existing economic opportunities in the interests of work creation and sustainable livelihoods. The current situation in Cacadu requires:

- The mobilisation of existing industries to increase production or add value to existing products;
- The investigation and establishment of new or alternative production industries;
- Labour to become skilled in providing the services required by existing industries;
- A drive to establish and support gainful self-employment; and
- The establishment of a commited work ethic.

Long term unemployment has negative effects beyond impoverishment and social dependency of the jobless. These include:

- During a long period of unemployment, workers can lose their skills, causing a loss of human capital;
- Being unemployed can also reduce the life expectancy of workers by approximately 7 years; and
- High unemployment can encourage xenophobia as workers fear that foreigners could occupy available positions.

**CDM's Economic Base**

Cacadu ranks as a third largest economy of the province. The two predominant economic sectors within the District are agriculture and tourism.

**Agriculture, the Economy and Social Impact**

Agriculture dominates the district's economy, contributing 28% of all value added and amounting to 41% of formal employment.

Small-stock farming predominates in the dry Karoo interior. This is the centre of wool and mohair farming in the Eastern Cape. Karoo mutton is known for its high quality and is also exported. Cattle and dairy farming are dominant in the areas around Grahamstown, Cookhouse, Alexandria and Humansdorp. Stock production has seen a decline in the past decade, primarily as a result of game farm establishment and the expansion of the Addo National Elephant Park.

Game reserves are now a major industry within the district and contribute to the other prominent economic sector of the area, namely tourism.

The Langkloof valley is home to deciduous and stone fruit production. Major citrus farming areas are irrigated from the Sundays and Fish Rivers. Fruit is exported through Port Elizabeth. Commercial forestry is established around Tsitsikamma and Grahamstown. A small fishing industry operates from St Francis, centered on rock lobster.

Manufacturing, focused on agro-processing, is a relatively small sector, providing only 10% of value added and 7% of employment.
Agro-processing is currently limited to food and dairy. Furniture production is present in the larger towns of Grahamstown and Humansdorp. Small businesses and craft co-operatives in district towns focus on specialty products ranging from hand knitted mohair items to essential oils.

**Tourism, the Economy and Social Impact**

Tourism is well established in Cacadu. Tourism attractions include the well-known Tsitsikamma National Park, the Baviaanskloof Mega-Reserve (a World Heritage Site) and the Addo Elephant National Park and the coastal resorts of Jeffrey's Bay and Port Alfred. Farm tourism is beginning to develop in the Karoo, and Graaff-Reinet is commonly visited for its history and architecture.

This economic sector has massive potential for growth. The Addo and Baviaans Parks and the Fish River reserve are expanding, and will increase the attraction of game reserves in the district with economic spin-offs in terms of retail, accommodation, hospitality etc.

Government services play a significant role in the economy, providing 28% of added value and 23% of formal employment.

**Summary of Budget Assumptions**

The global and national economic outlook has improved and higher growth rates are expected over the medium term. This impacts positively on collection rates of municipalities. The current harsh economic conditions are hard for both the businesses and households which have impacted negatively on the payment for municipal services.

The table below gives a summary of the assumptions used to prepare the medium term budget.

**Supporting Table: Social, Economic and Demographic Statistics and Assumptions**

| Description of Economic Indicator | 2008/2009 Actual | 2009/2010 Estimate | 2010/2011 | 2011/2012 | 2012/2013 |
|---|---|---|---|---|---|
| **Demograpics** | | | | | |
| Population (Stats SA 2001) | 388 210 | 388 210 | 388 210 | | |
| **Economic** | | | | | |
| Inflation / inflation outlook (CPIX) | 9,9 | 6,7 | 5,7 | 6,2 | 5,9 |
| Interest rate – borrowing | N/A | N/A | N/A | N/A | N/A |
| Interest rate – investment | 7 | 8 | 7 | 8 | 8 |
| Remuneration increases | 8 | 8 | 8 | 10 | 10 |
| **Collection Rates** | | | | | |
| Property tax / services charges | | | | | |
| Rental of facilities & equipment | | | | | |
| Interest – external investments | | | | | |
| Interest – debtors | | | | | |
| Revenue from agency services | | | | | |

# CHAPTER 10

# Overview of Budget Funding

# CHAPTER 10

## OVERVIEW OF BUDGET FUNDING

### Review of past performance

### Operating expenditure

The overall financial performance results for the 2009/2010 financial year forecast an operating surplus of R10.7 million.

A summarized extract of the statement of financial performance is as follows:

| Details | Forecasted Actuals 2009/2010 |
|---|---|
| Revenue | 424.6* |
| Expenditure | 413.9* |
| Operating Surplus | 10,7 |

* Includes an amount of R171,3 million in respect of Kou-Kamma Flood Relief Grant

Expenditure is lower than the income by an amount of R10.7 million.

## BUDGET STRATEGIES

The Municipality's budget reflects the strategic outcomes embodied in the IDP and related strategic policies. Such a focus represents a shift away from detailed line-item budget that tend to focus on inputs. The budget that the Council will consider is at a high level vote, enabling the accounting officer to oversee the implementation and management of the budget in accordance with appropriate policies and internal controls through regular monthly, quarterly and half yearly reports (section 71 and 72) to Council on financial and outcome performance. The Service Delivery Budget Implementation Plan (SDBIP) linked to the IDP and Budget is also tabled today which will enable performance measurement as agreed in performance contracts of senior officials.

## FINANCIAL CHALLENGES AND CONSTRAINTS

Since its levy base was reduced by 94% in 2000 with the establishment of the Nelson Mandela Metropolitan Municipality, the CDM has become dependent on its interest earnings to fund its operating expenditure.

The CDM still faces two main financial challenges:

- either increasing its discretionary revenue base or reducing its operating expenditure in order to becomes less dependent on interest earnings and contributions from the accumulated reserves to balance its budget; and
- Achieving long term financial sustainability.

In the dynamic local government environment there are significant challenges for municipalities to meet legislative requirements, particularly in the areas of governance and the MFMA. The CDM's efforts to comply with the MFMA Accounting Standards for municipalities and audit opinion are a good example. In order to meet these ever increasing obligations, new skills, systems, additional financial resources and personnel are required.

Over the last few years, staff numbers have steadily increased, partly as a result of these compliance requirements and partly because of additional functions to be performed. The increased payroll costs have been funded from interest earnings, equitable share and the Levy Replacement Grant. In fact, since its levy base was reduced by 94% in 2000 with the establishment of the Nelson Mandela Metropolitan Municipality, the CDM has become dependent on its interest earnings to balance its budget.

Unfortunately, the Equitable Share of national revenue is inadequate, which has forced the CDM to become even more reliant on interest earnings to finance operating expenditure.

While the CDM expected the equitable share to increase in line with additional functions, this did not materialize.

The CDM believes that it cannot credibly promote its district or successfully lobby for funds from other sources unless it demonstrates that it:

- can plan and manage strategically; and
- Can prioritize and spend funds efficiently on development programmes.

In respect of the first, it believes that its new approach to strategic planning through its spatial development framework is a step in the right direction.

In order to achieve the second, the CDM needs to do two things:

- Complete projects in a timely manner and on budget; and
- Identify ways of increasing its productivity and reducing its operating expenditure to a level which can be funded within its sustainable discretionary funding envelope.

The medium-term budget for the next three years was prepared within the context of government's macro-economic framework as well as NT guidelines.

## 2.2 Main Sources of Revenue

The Municipality's main sources of sustainable own discretionary revenue over the medium term will be Equitable Share which includes the Levy Replacement Grant and will amount to R69,4 million for the 2010/2011 financial year. The allocations for

the outer years are R73,5 million (2011/2012) and R77,3 million (2012/2013) which represents an increase of 9% over the 2009/10 financial year. The review of the local government fiscal framework by NT has had a significant impact on the CDM's revenue budget with the phasing out of RSC levies, the municipality is now exclusively dependent on grant funding to finance its operations. Total revenue from conditional grant funding comprises 40.2% of total operating revenue (excluding PHC).

The estimated income from our main sources of discretionary revenue for the 2010/2011 financial year amounts to R94,3 million.

These are :

| **Income Source** | **Actual 2008/2009** | **Budget 2010/2011** | **Incr/(Decr)** |
|---|---|---|---|
| | **R** | **R** | **%** |
| Interest on Investments | 42,9 | 24.9 | (41,9) |
| Equitable Share | 10,9 | 18,3 | 67,9 |
| Levy Replacement Grant | 46,5 | 51,1 | 9,9 |
| Total | 100,3 | 94.3 | 5,9 |

### Financial Sustainability

Financial sustainability can be defined as government's ability to manage its finances so it can meet its spending commitments, both now and in the future. It ensures future generations of taxpayers do not face an unmanageable tax burden for government services provided to the current generation.

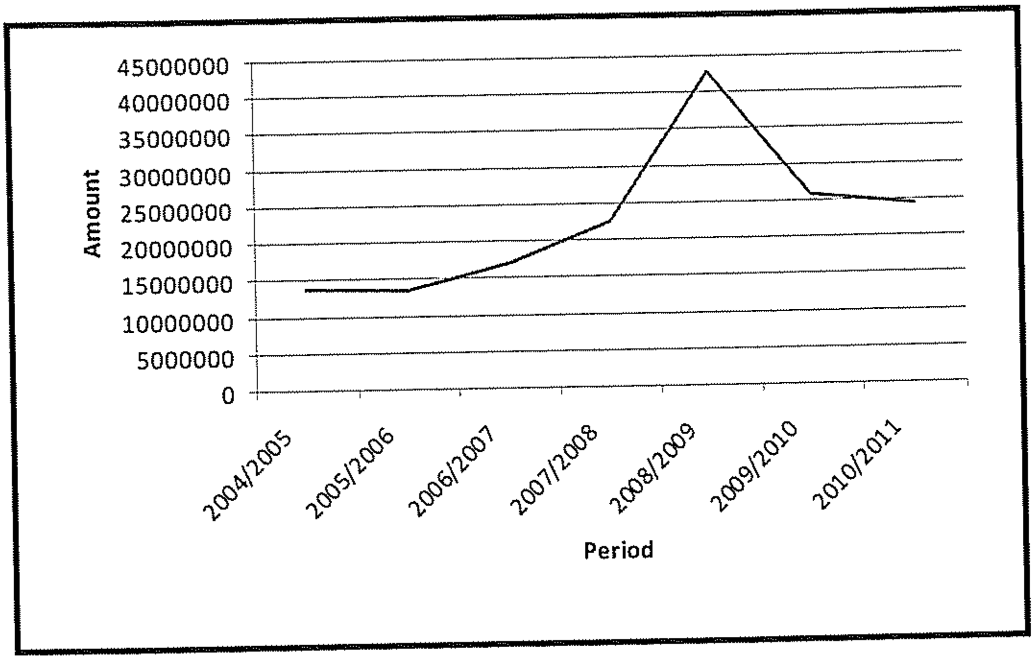
Indicators which could provide evidence of unsustainable or sustainable financial practices can be classified into:

- Income Generating Efforts;
- Efficiently delivered services that are appropriate to needs;
- Short terms and long terms financial obligations;
- Ability to maintain, renew and upgrade assets.

The CDM has struggled to perform its legal mandate because of its inadequate revenue base. Due to the fact that it had its tax base significantly reduced since the abolition of RSC levies; it is now totally dependent on national government grants to finance its operating expenditure. Since 2002, in spite of a limited revenue base, additional functions such as fire fighting services, environmental health as well as onerous legislative compliance requirements which have placed enormous demands on the institution, which resulted in the increase its staff establishment to respond to the additional responsibilities. It has nevertheless managed to make a significant contribution to the improvement of the quality of life of the inhabitants in the district.

In order to respond to these challenges, the municipality had to adopt a pragmatic approach to ensure that it is able to continue providing services and add value in the district. Over a number of years it has been able to maintain reserve funds (Capital Replacement Reserve), which have recently been transferred to the Accumulated Surplus Account. It has only been possible to maintain service standards through the use of interest on investments to finance operating expenditure. In the 2009/10 Operating Budget it is estimated that an amount of R25,7 million interest will be used to finance operating expenditure. This represents 28.7% of available discretionary sources of revenue. The interest income has been based on an average interest rate of 8% being earned in the 2009/2010 financial year. Interest rates are being reduced and currently money invested earns average of 7 % interest. Detailed below is a graph which gives an indication of how interest earnings have been used to balance the budget.

**Growth in the use of interest to finance Operating Expenditure**




Although there are concerns that this financing approach is not sustainable in the long term, the municipality has no other funding option at this stage in its history. It is obvious that the municipality would be ineffective if it had to reduce its expenditure and its staff establishment within the limits of available discretionary resources excluding interest income.

National Treasury has advised that it will continue to compensate district municipalities through the RSC levy replacement grant.

Reforms will however be made to the Replacement Grant in future to make it more reflective of the extent of service delivery responsibilities of the municipality rather than historical RSC levy collection rates. This is very good news for the Cacadu District, as grants to the municipality have been calculated on a low baseline

amount. Revisions to the local government fiscal framework are being considered, including determining appropriate funding for district municipalities which will be informed by the outcomes of the COGTA White Paper policy review.

Until that process has been finalized, it is evident that the current funding approach will have to be maintained to ensure that service provision is not disrupted or compromised. It is however incumbent on the management and political representatives to ensure that the utilization of unsustainable revenue sources to finance operating expenditure is undertaken in a responsible manner and that a capping is placed on the utilization of the accumulated surplus until a clearer picture emerges of future district municipality's revenue sources.

**Capital expenditure**

Capital expenditure for the 2010/2011 financial year is detailed in **Annexure "E"**.

**Funding sources**

The capital expenditure will be funded from surplus cash and grants. In 2010/2011 financial year, approximately R6.2 million will be financed from cash resources.

**Funding arrangements and strategies**

The Cacadu District Municipality has numerous funding options available, both short term and long term financing that are in line with the MFMA. The Cacadu District Municipality Budget and Treasury Office (BTO) continuously analyses current and available financing arrangements, with an aim of identifying best financing mix. The BTO also monitors that the funding mix is in line with prudent indicators such as the revenue-to-debt ratio.

**Short term funding**

Section 45 of MFMA guides short-term borrowing of municipalities. Liquidity management is of paramount significance in a robust risk management framework. Due to a weak tax base Cacadu District Municipality does not use loan funding to finance capital expenditure.

**Investments**

Investments for the Cacadu District Municipality are done in accordance with and adherence to the Municipal investment Regulation of the MFMA, Cacadu District Municipality's Investments Policy and other relevant legislation. Cash Flow forecast and liquidity needs by the Cacadu District Municipality provide guidance for the type of investments employed and tenor thereof. The investments are made with primary regard for the risk profile and appetite of the investment, liquidity needs of the Cacadu District Municipality and the return on investments.

The BTO is obliged to invest all the Cacadu District Municipality's funds within approved limits with counter parties approval by Council. Due to high liquidity needs of the Cacadu District Municipality, the investment portfolio constitutes mainly of money market instruments. The BTO continuously analyses the market for good investment opportunities relative to appropriate benchmarks and market conditions.

**Measures of financial performance**

- Current ratio shall not be less than 1 %
- Debt revenue shall be limited to 25%
- Salaries to operating not more than 30%
- Cost coverage ratio should cover at least one month.

The table below reflects the projected ratio's of the Cacadu District Municipality.

| | Bench-mark | 2008/09 | 2009/10 | 2010/11 | 2011/12 |
|---|---|---|---|---|---|
| Current Ratio | 2:1 | 1,9:1 | 2:1 | 2:1 | 2:1 |
| Salaries as a % of Operating Expenditure (excl. Grants) | 30% | 39% | 30% | 33% | 48% |

**Current ratio**

- Current ratio measures the ability of the Cacadu District Municipality to pay its current liabilities out of the current assets. The industry usually looks for a ratio of 2:1, however the acceptable current ratio is 1:1 for municipalities.
- The current ratio is above 1:1 which means that the Cacadu District Municipality will be able to meet its short term obligation if the trend continues.
- The ratio needs to be given utmost attention and the Cacadu District Municipality will have to create cash through the operating account (minimise costs) to maintain liquidity.

**Salaries ratio**

Employee costs represents 14.7% of the total expenditure for the 2008/2009 financial year. This ratio will increase in the outer years when conditional grant income (such as the Kou-Kamma Flood Relief Funding) is expected to decrease.

**Ratio analysis**

The current and debt to revenue ratio need to be maintained going forward. The financial plan tries not to place more pressure on those ratios that are stretched (current ratios) and projects improved financial ratios in the outer financial years.
The level of capital investment and infrastructure projects in the outer years depends on (cash) surpluses and the financial plan is utilizing these (cash) surpluses towards

capital infrastructure investments and soft support and capacity building programmes.

**Challenges**

The Cacadu District Municipality is facing the following challenges:

- Dependence on grant funding;
- What level of tariff increases is acceptable for each of the next 5 years – balancing financial sustainability and the affordability of services;
- Collectively managing the cost down (doing more with less);
- Exploring alternative revenue sources;
- Reviewing all Cacadu District Municipality's services and programs for operational efficiencies to improve service levels and delivery;
- Exploring opportunities for cost saving (shared services); and
- Exploring Management and Renewals Strategy.

**Financial Risks**

The financial risks include:

- Changes in economic variables like inflation, petrol price, etc;
- Current economic downscale and the impact on payment levels and grant funding;
- Unemployment trends; and
- Global financial instability.

The Cacadu District Municipality's financial viability has been planned through financial modeling over five (5) years, the focus being on its financial performance, financial position and the cash flow statement. The plan is based on a number of assumptions. The assumptions have been developed to reflect a sustainable financial position over a planned period and to ensure that there is sufficient capacity to fund operating and capital expenditure. The plan seeks to address short-term and to achieve long-term financial stability while maintaining user charges/tariffs within reasonable levels.

The long-term financial plan has taken a conservative approach in projecting the Cacadu District Municipality's financial position in the outer years. A Sustainability Assessment Report was tabled in a council meeting held on 26 August 2009.

This report clearly identified the risks of current funding strategies and gave advice with regard to avoiding future cash flow problems.

**Statement of tariff setting and revenue strategies**

The MFMA requires annual budgets of municipalities to be funded by realistically anticipated revenue to be collected, based on the collection level to date and the actual revenue collected in previous financial years.

The Cacadu District Municipality annually reviews the tariffs to ascertain whether they are still capable of producing the required revenue envelope, taking note of the prevailing trends. This process of tariff setting takes place within the framework of the Cacadu District Municipality's Tariff Policy, which is based on social, economic and financial principles.

While the Cacadu District Municipality is committed to maintain tariff increases within the forecasted inflation, increases above inflation are applied to some services (mainly major trading services) due to budgetary requirements aimed at sustaining service provision.

For the 2010/2011 financial year tariff increases for the major services were driven by the following broad considerations:

- The projected electricity and fuel levy increases;
- The deteriorated economic outlook; and
- The impact of inflation and other cost increases.

Informed by the aforementioned considerations, the Cacadu District Municipality will increase DMA tariffs for its services as follows:

| | |
|---|---|
| Water and sanitation and sewerage | 8,0.% |
| Property Rates | 8,0 % |

The scheduled of tariffs and charges is attached as **Annexure "F"**.

The following table provides details with regard to property rates as per National Treasury requirements.

## Cacadu District Municipality Supporting Table: Property Rates Summary

| Description | Current Year 2009/2010 Original Budget | Current Year 2009/2010 Adjusted Budget | Medium Term Revenue & Expenditure Framework Budget Year 2010/2011 |
|---|---|---|---|
| **Valuation** | | | |
| Date of valuation | 1/7/2008 | 1/7/2008 | 1/7/2008 |
| Financial year valuation used | 2009/10/01 | 2009/10/01 | 2010/11/01 |
| Valuation appeal board established (Y/N) – Yes | No | No | No |
| Implementation time of new valuation roll (mths) | 12 | 12 | 12 |
| No. of properties | 1463 | 1463 | 1463 |
| No. of appeals | 0 | 0 | 0 |
| No. of successful objections | 0 | 0 | 0 |
| Supplementary valuation | 0 | 0 | 0 |
| Public service infrastructure value R,000 | 77 | 77 | 77 |
| Municipality owned property value R,000 | 78 | 78 | 78 |
| **Valuations reductions** | | | |
| Valuation reductions-public infrastructure R,000 | 57 | 57 | 38 |
| Valuation reductions-mineral rights (Rm) | 0 | 0 | 0 |
| Valuation reductions R15 000 threshold (Rm) | 5 | 5 | 5 |
| Valuation reductions-public worship (Rm) | 1.3 | 1.3 | 1.3 |
| Valuation reductions-Agriculture | 969 | 969 | 680 |
| **Total valuation reductions** | 706 | 706 | 690 |
| Total value used for rating (Rm) | 942 | 942 | 942 |
| Total land value (Rm) | 942 | 942 | 942 |
| Total value of improvements (Rm) | 0 | 0 | 0 |
| Total market (Rm) | 942 | 942 | 942 |
| **Rating** | | | |
| Residential rate used to determine for other categories (Y/N) | | | |
| Different rates used (Y/N) | No | No | No |
| Limit on annual rate increase (s20)? (Y/N) | Yes | Yes | Yes |
| Special rating area used? (Y/N) | No | No | No |
| Phasing-in properties s21 (number) | 1403 | 1403 | 1403 |
| Rates policy accompanying budget (Y/N) | Yes | Yes | Yes |
| Fixed amount minimum value (R,000) | | | |
| Non-residential prescribed ratio s19? (%) | No | No | No |
| **Rate revenue** | | | |
| Rate revenue budget (R,000) | 184 | 184 | 364 |
| Rate revenue expected to collect (R,000) | 178 | 178 | 364 |
| Expected cash collection rate (%) | 96 | 96 | 100 |
| Special rating areas (R,000) | 0 | 0 | 0 |
| Rebates, exemptions - Indigent (R,000) | 12 | 12 | 0 |
| Rebates, exemptions - pensioners (R,000) | 0 | 0 | 0 |
| Rebates, exemptions - bona fide farm. (R,000) | 498/0 | 498/0 | 498/0 |

# CHAPTER 11

# Expenditure On Allocations And Grant Programme

**DC10 Cacadu - Supporting Table SA18 Transfers and grant receipts**

| Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| RECEIPTS: | | | | | | | | | |
| Operating Transfers and Grants | | | | | | | | | |
| National Government: | 65,666 | 142,952 | 145,357 | 212,936 | 279,212 | 273,814 | 148,700 | 74,787 | 78,848 |
| Equitable share | 2,981 | 7,423 | 10,920 | 13,968 | 13,968 | 13,968 | 18,294 | 20,858 | 23,090 |
| Levy replacement | 38,753 | 41,296 | 46,518 | 49,601 | 49,601 | 49,678 | 51,093 | 52,629 | 54,208 |
| Finance Management | 1,098 | 864 | 612 | 1,641 | 1,641 | 1,538 | 1,300 | 1,300 | 1,550 |
| Municipal Systems Improvement | 1,297 | 2,037 | 1,484 | – | 1,346 | 1,126 | 970 | – | – |
| Restructuring | 3,662 | 3,755 | 634 | 516 | 548 | 548 | – | – | – |
| MIG | 17,126 | 86,353 | 85,087 | 146,010 | 211,285 | 206,135 | 77,043 | – | – |
| Other transfers/grants | 748 | 1,224 | 101 | 1,200 | 822 | 822 | – | – | – |
| Provincial Government: | 49,576 | 41,807 | 55,345 | 74,685 | 78,960 | 69,594 | 62,377 | 57,890 | 60,681 |
| Health subsidy | 17,528 | 20,845 | 31,355 | 43,143 | 39,954 | 39,954 | 49,253 | 51,617 | 54,198 |
| Health subsidy | 4,028 | 4,270 | 4,526 | 5,010 | 5,010 | – | – | – | – |
| Housing | 9,275 | 3,601 | 659 | 1,974 | 2,149 | 1,380 | 1,097 | – | – |
| Disaster Management | 1,412 | 1,540 | 3,963 | 6,340 | 8,265 | 7,640 | 2,550 | 2,550 | 2,550 |
| Sports and Recreation | – | – | – | – | – | – | – | – | – |
| Roadwork Pensioners | 2,897 | 2,958 | 3,016 | 3,339 | 3,339 | 3,250 | 3,602 | 3,723 | 3,933 |
| Other transfers/grants | 14,435 | 8,594 | 11,825 | 14,879 | 20,243 | 17,371 | 5,876 | – | – |
| District Municipality: | – | – | – | – | – | – | – | – | – |
| *[insert description]* | – | – | – | – | – | – | – | – | – |
| | – | – | – | – | – | – | – | – | – |
| Other grant providers: | – | 351 | – | 694 | 8,489 | 8,459 | – | – | – |
| *Development Bank of South Africa* | – | 351 | – | 694 | 8,489 | 8,459 | – | – | – |
| Total Operating Transfers and Grants | 115,242 | 185,109 | 200,702 | 288,316 | 366,661 | 351,868 | 211,077 | 132,677 | 139,529 |
| Capital Transfers and Grants | | | | | | | | | |
| National Government: | 290 | 449 | 172 | – | – | – | – | – | – |
| Finance Management Grant | 290 | 169 | 24 | – | – | – | – | – | – |
| Municipal Systems Improvement | – | 126 | 148 | – | – | – | – | – | – |
| Restructuring | – | 154 | – | – | – | – | – | – | – |
| Municipal Infrastructure (MIG) | – | – | – | – | – | – | – | – | – |
| Other capital transfers/grants | – | – | – | – | – | – | – | – | – |
| Provincial Government: | – | 1,714 | – | – | – | – | – | – | – |
| Disaster Management Grant | – | 1,714 | – | – | – | – | – | – | – |
| District Municipality: | – | – | – | – | – | – | – | – | – |
| *[insert description]* | – | – | – | – | – | – | – | – | – |
| | – | – | – | – | – | – | – | – | – |
| Other grant providers: | – | – | – | – | – | – | – | – | – |
| *Development Bank of So* | – | – | – | – | – | – | – | – | – |
| | – | – | – | – | – | – | – | – | – |
| Total Capital Transfers and Grants | 290 | 2,163 | 172 | – | – | – | – | – | – |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS | 115,532 | 187,272 | 200,874 | 288,316 | 366,661 | 351,868 | 211,077 | 132,677 | 139,529 |

## DC10 Cacadu - Supporting Table SA19 Expenditure on transfers and grant programme

| Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| EXPENDITURE: | | | | | | | | | |
| Operating expenditure of Transfers and Grants | | | | | | | | | |
| National Government: | 66,050 | 143,710 | 145,357 | 212,986 | 279,074 | 272,127 | 145,692 | 74,787 | 78,848 |
| Equitable share | 2,981 | 7,423 | 10,920 | 13,968 | 13,968 | 13,968 | 18,294 | 20,858 | 23,090 |
| Levy replacement | 38,753 | 41,296 | 46,518 | 49,601 | 49,601 | 49,678 | 51,093 | 52,629 | 54,208 |
| Finance Management | 733 | 458 | 615 | 1,691 | 1,691 | 1,538 | 1,300 | 1,300 | 1,550 |
| Municipal Systems Improvement | 519 | 1,584 | 1,484 | – | 1,346 | 1,126 | 970 | – | – |
| Restructuring | 3,662 | 3,755 | 634 | 516 | 548 | 548 | – | – | – |
| MIG | 18,652 | 87,970 | 85,084 | 146,010 | 211,098 | 204,447 | 74,035 | – | – |
| Other transfers/grants | 748 | 1,224 | 101 | 1,200 | 822 | 822 | – | – | – |
| Provincial Government: | 46,476 | 40,666 | 54,363 | 74,683 | 78,679 | 70,009 | 61,827 | 57,340 | 60,131 |
| Health subsidy | 17,528 | 20,845 | 31,355 | 43,143 | 39,954 | 39,954 | 49,253 | 51,617 | 54,198 |
| Environmental Health subsidy | 4,028 | 4,270 | 4,526 | 5,010 | 5,010 | – | – | – | – |
| Housing | 9,275 | 3,601 | 659 | 1,974 | 2,149 | 1,380 | 1,097 | – | – |
| Disaster Management | 1,773 | 1,540 | 3,315 | 6,340 | 8,265 | 7,640 | 2,000 | 2,000 | 2,000 |
| Sports and Recreation | – | – | – | – | – | – | – | – | – |
| Roadwork Pensioners | 2,897 | 2,958 | 3,016 | 3,339 | 3,339 | 3,250 | 3,602 | 3,723 | 3,933 |
| Other transfers/grants | 10,974 | 7,453 | 11,491 | 14,877 | 19,962 | 17,786 | 5,876 | – | – |
| District Municipality: | – | – | – | – | – | – | – | – | – |
| *[insert description]* | – | – | – | – | – | – | – | – | – |
| | – | – | – | – | – | – | – | – | – |
| Other grant providers: | – | – | 240 | – | 8,074 | 7,501 | – | – | – |
| *Development Bank of South Africa* | – | – | 240 | – | 8,074 | 7,501 | – | – | – |
| Total operating expenditure of Transfers and Grants: | 112,526 | 184,376 | 199,960 | 287,670 | 365,827 | 349,637 | 207,520 | 132,127 | 138,979 |
| Capital expenditure of Transfers and Grants | | | | | | | | | |
| National Government: | 290 | 449 | 172 | – | – | – | – | – | – |
| Finance Management Grant | 290 | 169 | 24 | – | – | – | – | – | – |
| Municipal Systems Improvement | – | 126 | 148 | – | – | – | – | – | – |
| Restructuring | – | 154 | – | – | – | – | – | – | – |
| Municipal Infrastructure (MIG) | – | – | – | – | – | – | – | – | – |
| Water Affairs | – | – | – | – | – | – | – | – | – |
| Other capital transfers/grants | – | – | – | – | – | – | – | – | – |
| Provincial Government: | – | 1,714 | – | – | – | – | – | – | – |
| Disaster Management Grant | – | 1,714 | – | – | – | – | – | – | – |
| District Municipality: | – | – | – | – | – | – | – | – | – |
| *[insert description]* | – | – | – | – | – | – | – | – | – |
| | – | – | – | – | – | – | – | – | – |
| Other grant providers: | – | – | – | – | – | – | – | – | – |
| *Development Bank of So* | – | – | – | – | – | – | – | – | – |
| | – | – | – | – | – | – | – | – | – |
| Total capital expenditure of Transfers and Grants | 290 | 2,163 | 172 | – | – | – | – | – | – |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANT | 112,816 | 186,539 | 200,133 | 287,670 | 365,827 | 349,637 | 207,520 | 132,127 | 138,979 |

## DC10 Cacadu - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

| Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Operating transfers and grants: | | | | | | | | | |
| National Government: | | | | | | | | | |
| Balance unspent at beginning of the year | 49,806 | 45,161 | 148,909 | 151,217 | 151,217 | 151,217 | 42,502 | 5,810 | 15,109 |
| Interest | 274 | 9,115 | 9,130 | | | | | | |
| Adjustments | | | (7,331) | | | | | | |
| Current year receipts | 17,244 | 180,888 | 95,878 | 12,953 | 101,453 | 101,453 | 42,622 | 10,599 | 12,907 |
| **Conditions met - transferred to revenue** | 22,164 | 86,254 | 95,369 | 149,367 | 215,643 | 210,168 | 79,313 | 1,300 | 1,550 |
| Conditions still to be met - transferred to liabilities | 45,161 | 148,909 | 151,217 | 14,803 | 37,027 | 42,502 | 5,810 | 15,109 | 26,466 |
| Provincial Government: | | | | | | | | | |
| Balance unspent at beginning of the year | 34,015 | 35,504 | 44,227 | 39,589 | 39,589 | 39,589 | – | – | – |
| Interest | 2,869 | 4,107 | 1,080 | | | | | | |
| Adjustments | 6,312 | 959 | (321) | | | | | | |
| Current year receipts | 32,088 | 18,123 | 12,885 | 35,094 | 39,090 | 30,420 | 61,827 | 57,340 | 60,131 |
| **Conditions met - transferred to revenue** | 39,780 | 14,466 | 18,282 | 74,683 | 78,679 | 70,009 | 61,827 | 57,340 | 60,131 |
| Conditions still to be met - transferred to liabilities | 35,504 | 44,227 | 39,589 | – | – | – | – | – | – |
| District Municipality: | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | |
| Current year receipts | | | | | | | | | |
| **Conditions met - transferred to revenue** | – | – | – | – | – | – | – | – | – |
| Conditions still to be met - transferred to liabilities | | | | | | | | | |
| Other grant providers: | | | | | | | | | |
| Balance unspent at beginning of the year | | – | 224 | 966 | 966 | 966 | | | |
| Interest | | 4 | | | | | | | |
| Current year receipts | | 220 | 983 | | 7,523 | 7,493 | | | |
| **Conditions met - transferred to revenue** | – | (0) | 240 | 694 | 8,489 | 8,459 | – | – | – |
| Conditions still to be met - transferred to liabilities | – | 224 | 966 | 272 | 0 | (0) | | | |
| **Total operating transfers and grants revenue** | 61,944 | 100,721 | 113,892 | 224,745 | 302,810 | 288,637 | 141,140 | 58,640 | 61,681 |
| **Total operating transfers and grants - CTBM** | 80,665 | 193,360 | 191,772 | 15,075 | 37,027 | 42,502 | 5,810 | 15,109 | 26,466 |
| Capital transfers and grants: | | | | | | | | | |
| National Government: | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | |
| Current year receipts | | | | | | | | | |
| **Conditions met - transferred to revenue** | – | – | – | – | – | – | – | – | – |
| Conditions still to be met - transferred to liabilities | | | | | | | | | |
| Provincial Government: | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | |
| Current year receipts | | | | | | | | | |
| **Conditions met - transferred to revenue** | – | – | – | – | – | – | – | – | – |
| Conditions still to be met - transferred to liabilities | | | | | | | | | |
| District Municipality: | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | |
| Current year receipts | | | | | | | | | |
| **Conditions met - transferred to revenue** | – | – | – | – | – | – | – | – | – |
| Conditions still to be met - transferred to liabilities | | | | | | | | | |
| Other grant providers: | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | |
| Current year receipts | | | | | | | | | |
| **Conditions met - transferred to revenue** | – | – | – | – | – | – | – | – | – |
| Conditions still to be met - transferred to liabilities | | | | | | | | | |
| **Total capital transfers and grants revenue** | – | – | – | – | – | – | – | – | – |
| **Total capital transfers and grants - CTBM** | – | – | – | – | – | – | – | – | – |
| TOTAL TRANSFERS AND GRANTS REVENUE | 61,944 | 100,721 | 113,892 | 224,745 | 302,810 | 288,637 | 141,140 | 58,640 | 61,681 |
| TOTAL TRANSFERS AND GRANTS - CTBM | 80,665 | 193,360 | 191,772 | 15,075 | 37,027 | 42,502 | 5,810 | 15,109 | 26,466 |

# CHAPTER 12

# Allocation And Grants Made By The Municipality

## DC10 Cacadu - Supporting Table SA21 Transfers and grants made by the municipality

| Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Transfers to other municipalities | | | | | | | | | |
| *Environmental Health Subsidy* | 8,746 | 5,355 | 5,890 | 6,479 | 6,137 | 6,137 | 6,442 | 6,841 | 7,373 |
| TOTAL TRANSFERS TO MUNICIPALITIES: | 8,746 | 5,355 | 5,890 | 6,479 | 6,137 | 6,137 | 6,442 | 6,841 | 7,373 |
| Transfers to Entities/Other External Mechanisms | | | | | | | | | |
| *None* | | | | | | | | | |
| TOTAL TRANSFERS TO ENTITIES/EMs' | – | – | – | – | – | – | – | – | – |
| Transfers to other Organs of State | | | | | | | | | |
| *None* | | | | | | | | | |
| TOTAL TRANSFERS TO OTHER ORGANS OF STATE: | – | – | – | – | – | – | – | – | – |
| Grants to other Organisations | | | | | | | | | |
| *Kouga development Agency* | 500 | 500 | 550 | 800 | 800 | 800 | 864 | 800 | 800 |
| Other Grants in Aid | 152 | 170 | 1,880 | 160 | 5,842 | 5,842 | 160 | 160 | 160 |
| TOTAL GRANTS TO OTHER ORGANISATIONS: | 652 | 670 | 2,430 | 960 | 6,642 | 6,642 | 1,024 | 960 | 960 |
| TOTAL TRANSFERS AND GRANTS | 9,398 | 6,024 | 8,320 | 7,439 | 12,778 | 12,778 | 7,466 | 7,801 | 8,333 |

# CHAPTER 13

# Councillor and Board Members Allowances and Employee Benefits

## DC10 Cacadu - Supporting Table SA22 Summary councillor and staff benefits

| Summary of Employee and Councillor remuneration | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **Councillors (Political Office Bearers plus Other)** | | | | | | | | | |
| Salary | 2,698 | 2,672 | 3,104 | 3,292 | 3,792 | 3,191 | 3,619 | 3,800 | 4,104 |
| Pension Contributions | – | – | – | – | – | – | – | – | – |
| Medical Aid Contributions | – | – | – | – | – | – | – | – | – |
| Motor vehicle allowance | 1,031 | 941 | 1,149 | 1,088 | 1,088 | 1,160 | 1,143 | 1,200 | 1,296 |
| Cell phone allowance | – | 159 | 179 | 196 | 196 | 191 | 205 | 216 | 233 |
| Housing allowance | – | – | – | – | – | – | – | – | – |
| Other benefits or allowances | (83) | 34 | 40 | 72 | 72 | 72 | 97 | 102 | 110 |
| In-kind benefits | – | – | – | – | – | – | – | – | – |
| **Sub Total - Councillors** | 3,646 | 3,806 | 4,472 | 4,648 | 5,148 | 4,615 | 5,065 | 5,318 | 5,743 |
| **% increase** | | 4.4% | 17.5% | 3.9% | 10.8% | (10.4%) | 9.7% | 5.0% | 8.0% |
| **Senior Managers of the Municipality** | | | | | | | | | |
| Salary | 1,636 | 1,680 | 2,241 | 2,454 | 2,454 | 2,454 | 2,684 | 2,818 | 3,044 |
| Pension Contributions | 218 | 191 | 254 | 264 | 264 | 264 | 283 | 297 | 320 |
| Medical Aid Contributions | – | 22 | 28 | 34 | 34 | 34 | 35 | 36 | 39 |
| Motor vehicle allowance | – | – | – | 540 | 540 | 540 | 540 | 540 | 540 |
| Cell phone allowance | – | – | – | 25 | 25 | 25 | 25 | 25 | 25 |
| Housing allowance | – | – | – | – | – | – | – | – | – |
| Performance Bonus | 358 | 354 | 35 | 201 | 201 | 201 | 216 | 227 | 245 |
| Other benefits or allowances | 19 | 19 | 21 | 75 | 75 | 54 | 79 | 83 | 89 |
| In-kind benefits | – | – | – | – | – | – | – | – | – |
| **Sub Total - Senior Managers of Municipality** | 2,231 | 2,266 | 2,578 | 3,594 | 3,594 | 3,572 | 3,861 | 4,026 | 4,302 |
| **% increase** | | 1.6% | 13.8% | 39.4% | – | (0.6%) | 8.1% | 4.3% | 6.9% |
| **Other Municipal Staff** | | | | | | | | | |
| Basic Salaries and Wages | 13,512 | 14,672 | 17,502 | 22,548 | 22,548 | 19,733 | 27,199 | 25,409 | 27,442 |
| Pension Contributions | (2,305) | 399 | 531 | 575 | 575 | 657 | 746 | 777 | 829 |
| Medical Aid Contributions | 2,803 | 847 | 131 | 4,156 | 4,156 | 3,552 | 3,581 | 3,761 | 3,880 |
| Motor vehicle allowance | 1,421 | 1,420 | 1,750 | 1,050 | 1,050 | 1,182 | 960 | 1,056 | 1,184 |
| Cell phone allowance | – | 152 | 158 | 147 | 147 | 143 | 141 | 149 | 163 |
| Housing allowance | 44 | 64 | 80 | 127 | 127 | 77 | 116 | 122 | 131 |
| Overtime | – | – | – | – | – | – | – | – | – |
| Performance Bonus | – | – | – | – | – | – | – | – | – |
| Other benefits or allowances | 1,136 | 5,716 | 7,022 | 1,309 | 1,309 | 1,104 | 1,692 | 1,739 | 1,817 |
| In-kind benefits | – | – | – | – | – | – | – | – | – |
| **Sub Total - Other Municipal Staff** | 16,612 | 23,270 | 27,175 | 29,911 | 29,911 | 26,448 | 34,455 | 33,013 | 35,446 |
| **% increase** | | 40.1% | 16.8% | 10.1% | – | (11.6%) | 30.3% | (4.2%) | 7.4% |
| **Total Parent Municipality** | 22,489 | 29,342 | 34,226 | 38,153 | 38,653 | 34,635 | 43,381 | 42,356 | 45,492 |
| | | 30.5% | 16.6% | 11.5% | 1.3% | (10.4%) | 25.3% | (2.4%) | 7.4% |
| **Board Members of Entities** | | | | | | | | | |
| Salary | – | – | – | – | – | – | – | – | – |
| Pension Contributions | – | – | – | – | – | – | – | – | – |
| Medical Aid Contributions | – | – | – | – | – | – | – | – | – |
| Motor vehicle allowance | – | – | – | – | – | – | – | – | – |
| Cell phone allowances | – | – | – | – | – | – | – | – | – |
| Housing allowance | – | – | – | – | – | – | – | – | – |
| Board Fees | – | – | – | – | – | – | – | – | – |
| Other benefits and allowances | – | – | – | – | – | – | – | – | – |
| In-kind benefits | – | – | – | – | – | – | – | – | – |
| **Sub Total - Board Members of Entities** | – | – | – | – | – | – | – | – | – |
| **% increase** | | – | – | – | – | – | – | – | – |
| **Senior Managers of Entities** | | | | | | | | | |
| Salary | – | – | – | – | – | – | – | – | – |
| Pension Contributions | – | – | – | – | – | – | – | – | – |
| Medical Aid Contributions | – | – | – | – | – | – | – | – | – |
| Motor vehicle allowance | – | – | – | – | – | – | – | – | – |
| Cell phone allowances | – | – | – | – | – | – | – | – | – |
| Housing allowance | – | – | – | – | – | – | – | – | – |
| Performance Bonus | – | – | – | – | – | – | – | – | – |
| Other benefits or allowances | – | – | – | – | – | – | – | – | – |
| In-kind benefits | – | – | – | – | – | – | – | – | – |
| **Sub Total - Senior Managers of Entities** | – | – | – | – | – | – | – | – | – |
| **% increase** | | – | – | – | – | – | – | – | – |
| **Other Staff of Entities** | | | | | | | | | |
| Basic Salaries and Wages | – | – | – | – | – | – | – | – | – |
| Pension Contributions | – | – | – | – | – | – | – | – | – |
| Medical Aid Contributions | – | – | – | – | – | – | – | – | – |
| Motor vehicle allowance | – | – | – | – | – | – | – | – | – |
| Cell phone allowances | – | – | – | – | – | – | – | – | – |
| Housing allowance | – | – | – | – | – | – | – | – | – |
| Overtime | – | – | – | – | – | – | – | – | – |
| Performance Bonus | – | – | – | – | – | – | – | – | – |
| Other benefits or allowances | – | – | – | – | – | – | – | – | – |
| In-kind benefits | – | – | – | – | – | – | – | – | – |
| **Sub Total - Other Staff of Entities** | – | – | – | – | – | – | – | – | – |
| **% increase** | | – | – | – | – | – | – | – | – |
| **Total Municipal Entities** | – | – | – | – | – | – | – | – | – |
| **TOTAL SALARY, ALLOWANCES & BENEFITS** | 22,489 | 29,342 | 34,226 | 38,153 | 38,653 | 34,635 | 43,381 | 42,356 | 45,492 |
| **% increase** | | 30.5% | 16.6% | 11.5% | 1.3% | (10.4%) | 25.3% | (2.4%) | 7.4% |
| **TOTAL MANAGERS AND STAFF** | 18,843 | 25,536 | 29,753 | 33,505 | 33,505 | 30,020 | 38,317 | 37,039 | 39,748 |

DC10 Cacadu - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

| Disclosure of Salaries, Allowances & Benefits 1.<br>Rand per annum | No.<br>10 | Salary | Contrib.<br>1. | Allowances | Performance Bonuses | In-kind benefits<br>2. | Total Package<br>3. |
|---|---|---|---|---|---|---|---|
| Councillors | | | | | | | |
| Speaker | 1 | 394 | 7 | 143 | | | 545 |
| Chief Whip | | | | | | | – |
| Executive Mayor | 1 | 493 | 10 | 193 | | | 696 |
| Deputy Executive Mayor | | | | | | | |
| Executive Committee | 5 | 1,849 | 44 | 676 | | | 2,568 |
| Total for all other councillors | 20 | 883 | 36 | 336 | | | 1,255 |
| Total Councillors | 27 | 3,619 | 97 | 1,348 | | | 5,065 |
| Senior Managers of the Municipality | | | | | | | |
| Municipal Manager (MM) | 1 | 665 | 164 | 163 | 59 | | 1,051 |
| Chief Finance Officer | 1 | 613 | 122 | 150 | 52 | | 937 |
| Director Infrastructure and Planning | 1 | 682 | 97 | 106 | 52 | | 937 |
| Director Economic Development | 1 | 724 | 13 | 146 | 52 | | 936 |
| *List of each offical with packages >= senior manager* | | | | | | | |
| None | | | | | | | |
| Total Senior Managers of the Municipality | 4 | 2,684 | 396 | 565 | 216 | – | 3,861 |
| A Heading for Each Entity | | | | | | | |
| List each member of board by designation | | | | | | | – |
| Chief Executive Officer (CEO) | | | – | – | – | | – |
| Total for municipal entities | – | – | – | – | – | – | – |
| | | | | | | | |
| TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION | 31 | 6,303 | 493 | 1,913 | 216 | – | 8,926 |

## DC10 Cacadu - Supporting Table SA24 Summary of personnel numbers

| Summary of Personnel Numbers | 2008/9 | | | Current Year 2009/10 | | | Budget Year 2010/11 | | |
|---|---|---|---|---|---|---|---|---|---|
| Number | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees |
| **Municipal Council and Boards of Municipal Entities** | | | | | | | | | |
| Councillors (Political Office Bearers plus Other Councillors) | 27 | – | 27 | 27 | – | 27 | 27 | – | 27 |
| Board Members of municipal entities | | | | | | | | | |
| **Municipal employees** | | | | | | | | | |
| Municipal Manager and Senior Managers | 4 | – | 4 | 4 | – | 4 | 4 | – | 4 |
| Other Managers | 15 | – | 15 | 16 | – | 16 | 16 | – | 16 |
| Professionals | 3 | 1 | 2 | 3 | 1 | 2 | 3 | 1 | 2 |
| *Finance* | 3 | 1 | 2 | 3 | 1 | 2 | 3 | 1 | 2 |
| *Spatial/town planning* | | | | | | | | | |
| *Information Technology* | | | | | | | | | |
| *Roads* | | | | | | | | | |
| *Electricity* | | | | | | | | | |
| *Water* | | | | | | | | | |
| *Sanitation* | | | | | | | | | |
| *Refuse* | | | | | | | | | |
| *Other* | 9 | 3 | 6 | 9 | 3 | 6 | 9 | 3 | 6 |
| Technicians | 6 | 2 | 4 | 7 | 3 | 4 | 7 | 3 | 4 |
| *Finance* | 4 | 2 | 2 | 5 | 3 | 2 | 5 | 3 | 2 |
| *Spatial/town planning* | 1 | – | 1 | 1 | – | 1 | 1 | – | 1 |
| *Information Technology* | 1 | – | 1 | 1 | – | 1 | 1 | – | 1 |
| *Roads* | | | | | | | | | |
| *Electricity* | | | | | | | | | |
| *Water* | | | | | | | | | |
| *Sanitation* | | | | | | | | | |
| *Refuse* | | | | | | | | | |
| *Other* | 25 | 7 | 18 | 26 | 7 | 19 | 26 | 7 | 19 |
| Clerks (Clerical and administrative) | 16 | 7 | 9 | 19 | 7 | 12 | 19 | 7 | 12 |
| Service and sales workers | 9 | 1 | 8 | 9 | 1 | 8 | 9 | 1 | 8 |
| Skilled agricultural and fishery workers | | | | | | | | | |
| Craft and related trades | | | | | | | | | |
| Plant and Machine Operators | | | | | | | | | |
| Elementary Occupations | 8 | – | 8 | 11 | – | 11 | 11 | – | 11 |
| **TOTAL PERSONNEL NUMBERS** | 122 | 21 | 101 | 131 | 22 | 109 | 131 | 22 | 109 |
| **% increase** | | (82.8%) | 381.0% | 29.7% | (78.2%) | 7.9% | 20.2% | (83.2%) | 395.5% |
| **Total municipal employees headcount** | | | | | | | | | |
| Finance personnel headcount | | | | | | | | | |
| Human Resources personnel headcount | | | | | | | | | |

# CHAPTER 14

# Monthly Targets For Revenue, Expenditure And Cash Flow

## DC10 Cacadu - Supporting Table SA25 Budgeted monthly revenue and expenditure

| Description | Budget Year 2010/11 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **Revenue By Source** | | | | | | | | | | | | | | | |
| Property rates | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 31 | 365 | 350 | 400 |
| Property rates - penalties & collection charges | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Service charges - electricity revenue | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Service charges - water revenue | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 180 | 181 | 182 |
| Service charges - sanitation revenue | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Service charges - refuse revenue | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 23 | 24 | 26 |
| Service charges - other | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 41 | 41 | 41 |
| Rental of facilities and equipment | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 985 | 1,033 | 1,084 |
| Interest earned - external investments | 2,060 | 2,060 | 2,060 | 2,060 | 2,060 | 2,060 | 2,060 | 2,060 | 2,060 | 2,060 | 2,060 | 2,202 | 24,865 | 11,092 | 12,058 |
| Interest earned - outstanding debtors | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Dividends received | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Fines | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Licences and permits | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Agency services | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 33 | 35 | 37 |
| Transfers recognised - operational | 23,531 | 14,480 | 21,414 | 14,480 | 14,480 | 21,414 | 14,480 | 14,480 | 21,414 | 14,480 | 14,480 | 21,948 | 211,077 | 142,026 | 150,946 |
| Other revenue | 3,143 | 1,743 | 3,861 | 2,967 | 2,744 | 6,761 | 1,967 | 2,967 | 3,861 | 2,743 | 1,967 | 7,151 | 41,873 | 8,331 | 8,353 |
| Gains on disposal of PPE | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Total Revenue (excluding capital transfers and contrib** | 28,869 | 18,418 | 27,470 | 19,643 | 19,419 | 30,370 | 18,643 | 19,643 | 27,470 | 19,418 | 18,643 | 31,437 | 279,442 | 163,112 | 173,126 |
| **Expenditure By Type** | | | | | | | | | | | | | | | |
| Employee related costs | 3,133 | 3,133 | 3,133 | 3,133 | 3,626 | 3,133 | 3,133 | 3,133 | 3,133 | 3,133 | 3,347 | 3,148 | 38,317 | 37,039 | 39,748 |
| Remuneration of councillors | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 450 | 421 | 5,065 | 5,318 | 5,743 |
| Debt impairment | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 84 | 1,000 | 1,000 | 1,000 |
| Depreciation & asset impairment | 124 | 124 | 124 | 124 | 124 | 124 | 124 | 124 | 124 | 124 | 124 | 124 | 1,487 | 1,528 | 1,581 |
| Finance charges | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Bulk purchases | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 15 | 16 | 16 |
| Other materials | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Contracted services | 258 | 258 | 393 | 258 | 258 | 393 | 258 | 258 | 393 | 258 | 258 | 394 | 3,640 | 3,836 | 4,012 |
| Transfers and grants | 14,023 | 11,526 | 11,518 | 15,098 | 11,578 | 12,332 | 12,933 | 11,421 | 11,383 | 12,935 | 11,431 | 11,980 | 148,157 | 75,340 | 80,980 |
| Other expenditure | 5,682 | 6,589 | 8,917 | 6,418 | 5,053 | 10,237 | 5,407 | 5,158 | 10,930 | 5,028 | 4,843 | 7,502 | 81,762 | 39,035 | 40,046 |
| Loss on disposal of PPE | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Total Expenditure** | 23,724 | 22,134 | 24,588 | 25,534 | 21,143 | 26,723 | 22,358 | 20,597 | 26,467 | 21,982 | 20,537 | 23,655 | 279,442 | 163,112 | 173,126 |
| **Surplus/(Deficit)** | 5,146 | (3,716) | 2,882 | (5,892) | (1,724) | 3,647 | (3,716) | (955) | 1,004 | (2,564) | (1,894) | 7,782 | – | – | – |
| Transfers recognised - capital | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Contributions recognised - capital | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Contributed assets | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit) after capital transfers & contributions** | 5,146 | (3,716) | 2,882 | (5,892) | (1,724) | 3,647 | (3,716) | (955) | 1,004 | (2,564) | (1,894) | 7,782 | – | – | – |
| Taxation | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Attributable to minorities | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Share of surplus/ (deficit) of associate | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit)** | 5,146 | (3,716) | 2,882 | (5,892) | (1,724) | 3,647 | (3,716) | (955) | 1,004 | (2,564) | (1,894) | 7,782 | – | – | – |

## DC10 Cacadu - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

| Description | Budget Year 2010/11 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Revenue by Vote | | | | | | | | | | | | | | | |
| Executive and Council - | 541 | 541 | 987 | 541 | 541 | 987 | 541 | 541 | 987 | 541 | 541 | 988 | 8,276 | 2,528 | 2,819 |
| Finance and Corporate Services - Finance and Corpo | 10,573 | 6,972 | 11,583 | 6,972 | 6,972 | 11,583 | 6,972 | 6,972 | 11,583 | 6,972 | 6,972 | 11,745 | 105,869 | 96,286 | 101,567 |
| Planning and Development - | 5,738 | 288 | 988 | 288 | 288 | 4,688 | 288 | 288 | 988 | 288 | 288 | 4,888 | 19,300 | – | – |
| Health - | 4,104 | 4,104 | 4,104 | 4,104 | 4,104 | 4,104 | 4,104 | 4,104 | 4,104 | 4,104 | 4,104 | 4,294 | 49,443 | 51,807 | 54,388 |
| Community and social services - | – | – | 0 | – | – | 100 | – | – | 0 | – | – | 100 | 201 | 1 | 1 |
| Housing - | 1 | 1 | 731 | 1 | 1 | 731 | 1 | 1 | 731 | 1 | 1 | 731 | 2,935 | 16 | 16 |
| Public Safety - | 1,400 | – | 1,513 | 1,000 | 1,001 | 513 | – | 1,000 | 1,513 | 1,000 | – | 1,013 | 9,951 | 3,651 | 3,651 |
| Sport and Recreation - | – | – | – | 225 | – | – | 225 | 225 | – | – | 225 | – | 899 | – | – |
| Waste Management - | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 95 | 97 | 100 |
| Roads - | 521 | 521 | 999 | 521 | 521 | 1,099 | 521 | 521 | 999 | 521 | 521 | 1,099 | 8,363 | – | – |
| Water - | 5,980 | 5,980 | 6,055 | 5,980 | 5,980 | 6,055 | 5,980 | 5,980 | 6,055 | 5,980 | 5,980 | 6,068 | 72,070 | 8,687 | 10,545 |
| Electricity - | 3 | 3 | 503 | 3 | 3 | 503 | 3 | 3 | 503 | 3 | 3 | 503 | 2,040 | 40 | 40 |
| Other - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Total Revenue by Vote | 28,869 | 18,418 | 27,470 | 19,643 | 19,419 | 30,370 | 18,643 | 19,643 | 27,470 | 19,418 | 18,643 | 31,437 | 279,442 | 163,112 | 173,126 |
| Expenditure by Vote to be appropriated | | | | | | | | | | | | | | | |
| Executive and Council - | 3,845 | 4,242 | 4,502 | 3,865 | 4,051 | 4,490 | 4,088 | 3,450 | 4,135 | 3,875 | 3,611 | 4,432 | 48,586 | 38,957 | 41,067 |
| Finance and Corporate Services - Finance and Corpo | 2,336 | 3,274 | 2,885 | 2,461 | 2,591 | 5,219 | 2,118 | 2,657 | 4,976 | 2,052 | 2,156 | 2,616 | 35,341 | 36,240 | 37,916 |
| Planning and Development - | 2,001 | 2,014 | 2,040 | 2,001 | 2,001 | 2,040 | 2,001 | 2,001 | 2,040 | 2,001 | 2,025 | 2,249 | 24,416 | 5,340 | 5,742 |
| Health - | 5,843 | 4,269 | 4,268 | 5,883 | 4,262 | 4,268 | 5,843 | 4,262 | 4,308 | 5,843 | 4,269 | 4,720 | 58,040 | 60,901 | 64,172 |
| Community and social services - | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 201 | 1 | 1 |
| Housing - | 293 | 309 | 298 | 299 | 287 | 261 | 283 | 302 | 305 | 285 | 297 | 265 | 3,483 | 593 | 639 |
| Public Safety - | 649 | 728 | 2,673 | 649 | 674 | 2,173 | 649 | 649 | 2,273 | 649 | 675 | 1,975 | 14,417 | 7,309 | 7,625 |
| Sport and Recreation - | 133 | 133 | 133 | 133 | 133 | 133 | 133 | 133 | 133 | 133 | 133 | 134 | 1,599 | 700 | 700 |
| Waste Management - | 1 | 1 | 2 | 1 | 1 | 2 | 1 | 1 | 2 | 1 | 1 | 2 | 20 | 20 | 21 |
| Roads - | 866 | 884 | 868 | 866 | 866 | 868 | 866 | 866 | 868 | 866 | 882 | 870 | 10,436 | 2,179 | 2,352 |
| Water - | 6,735 | 5,655 | 5,657 | 8,654 | 5,654 | 6,657 | 5,654 | 5,654 | 5,664 | 5,654 | 5,659 | 5,679 | 72,975 | 9,645 | 11,593 |
| Electricity - | 406 | 6 | 606 | 6 | 6 | 6 | 6 | 6 | 1,006 | 6 | 6 | 6 | 2,074 | 75 | 76 |
| Other - | 599 | 602 | 639 | 699 | 599 | 639 | 699 | 599 | 739 | 599 | 804 | 640 | 7,855 | 1,151 | 1,223 |
| Total Expenditure by Vote | 23,724 | 22,134 | 24,588 | 25,534 | 21,143 | 26,773 | 22,358 | 20,597 | 26,467 | 21,982 | 20,537 | 23,605 | 279,442 | 163,112 | 173,126 |
| Surplus/(Deficit) before assoc. | 5,146 | (3,716) | 2,882 | (5,892) | (1,724) | 3,597 | (3,716) | (955) | 1,004 | (2,564) | (1,894) | 7,832 | – | – | – |
| Taxation | | | | | | | | | | | | – | – | – | – |
| Attributable to minorities | | | | | | | | | | | | – | – | – | – |
| Share of surplus/ (deficit) of associate | | | | | | | | | | | | – | – | – | – |
| Surplus/(Deficit) | 5,146 | (3,716) | 2,882 | (5,892) | (1,724) | 3,597 | (3,716) | (955) | 1,004 | (2,564) | (1,894) | 7,832 | – | – | – |

## DC10 Cacadu - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

| Description<br>R thousand | Budget Year 2010/11<br>July | August | Sept. | October | November | December | January | February | March | April | May | June | Medium Term Revenue and Expenditure Framework<br>Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Revenue - Standard | | | | | | | | | | | | | | | |
| *Governance and administration* | 11,114 | 7,513 | 12,570 | 7,513 | 7,513 | 12,570 | 7,513 | 7,513 | 12,570 | 7,513 | 7,513 | 12,733 | 114,145 | 98,814 | 104,386 |
| Executive and council | 541 | 541 | 987 | 541 | 541 | 987 | 541 | 541 | 987 | 541 | 541 | 988 | 8,276 | 2,528 | 2,819 |
| Budget and treasury office | 6,799 | 6,799 | 11,147 | 6,799 | 6,799 | 11,147 | 6,799 | 6,799 | 11,147 | 6,799 | 6,799 | 11,309 | 99,145 | 89,358 | 94,324 |
| Corporate services | 3,774 | 172 | 436 | 172 | 172 | 436 | 172 | 172 | 436 | 172 | 172 | 436 | 6,724 | 6,928 | 7,243 |
| *Community and public safety* | 5,506 | 4,106 | 6,348 | 5,331 | 5,107 | 5,448 | 4,331 | 5,331 | 6,348 | 5,106 | 4,331 | 6,138 | 63,429 | 55,475 | 58,056 |
| Community and social services | – | – | 0 | – | – | 100 | – | – | 0 | – | – | 100 | 201 | 1 | 1 |
| Sport and recreation | – | – | – | 225 | – | – | 225 | 225 | – | – | 225 | – | 899 | – | – |
| Public safety | 1,400 | – | 1,513 | 1,000 | 1,001 | 513 | – | 1,000 | 1,513 | 1,000 | – | 1,013 | 9,951 | 3,651 | 3,651 |
| Housing | 1 | 1 | 731 | 1 | 1 | 731 | 1 | 1 | 731 | 1 | 1 | 731 | 2,935 | 16 | 16 |
| Health | 4,104 | 4,104 | 4,104 | 4,104 | 4,104 | 4,104 | 4,104 | 4,104 | 4,104 | 4,104 | 4,104 | 4,294 | 49,443 | 51,807 | 54,388 |
| *Economic and environmental services* | 6,258 | 808 | 1,987 | 808 | 808 | 5,787 | 808 | 808 | 1,987 | 808 | 808 | 5,987 | 27,663 | – | – |
| Planning and development | 5,738 | 288 | 988 | 288 | 288 | 4,688 | 288 | 288 | 988 | 288 | 288 | 4,888 | 19,300 | – | – |
| Road transport | 521 | 521 | 999 | 521 | 521 | 1,099 | 521 | 521 | 999 | 521 | 521 | 1,099 | 8,363 | – | – |
| Environmental protection | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| *Trading services* | 5,991 | 5,991 | 6,566 | 5,991 | 5,991 | 6,566 | 5,991 | 5,991 | 6,566 | 5,991 | 5,991 | 6,579 | 74,205 | 8,824 | 10,685 |
| Electricity | 3 | 3 | 503 | 3 | 3 | 503 | 3 | 3 | 503 | 3 | 3 | 503 | 2,040 | 40 | 40 |
| Water | 5,980 | 5,980 | 6,055 | 5,980 | 5,980 | 6,055 | 5,980 | 5,980 | 6,055 | 5,980 | 5,980 | 6,068 | 72,070 | 8,687 | 10,545 |
| Waste water management | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Waste management | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 95 | 97 | 100 |
| *Other* | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Total Revenue - Standard | 28,869 | 18,418 | 27,470 | 19,643 | 19,419 | 30,370 | 18,643 | 19,643 | 27,470 | 19,418 | 18,643 | 31,437 | 279,442 | 163,112 | 173,126 |
| Expenditure - Standard | | | | | | | | | | | | | | | |
| *Governance and administration* | 6,181 | 7,516 | 7,387 | 6,326 | 6,643 | 9,708 | 6,206 | 6,107 | 9,111 | 5,927 | 5,768 | 7,048 | 83,927 | 75,197 | 78,982 |
| Executive and council | 3,844 | 4,241 | 4,501 | 3,864 | 4,050 | 4,489 | 4,087 | 3,449 | 4,135 | 3,874 | 3,611 | 4,432 | 48,576 | 38,947 | 41,054 |
| Budget and treasury office | 618 | 799 | 913 | 768 | 814 | 3,034 | 338 | 338 | 3,004 | 358 | 419 | 536 | 11,939 | 12,119 | 12,649 |
| Corporate services | 1,718 | 2,476 | 1,973 | 1,694 | 1,778 | 2,185 | 1,780 | 2,319 | 1,973 | 1,694 | 1,739 | 2,081 | 23,411 | 24,131 | 25,278 |
| *Community and public safety* | 6,935 | 5,455 | 7,389 | 6,981 | 5,373 | 6,852 | 6,925 | 5,363 | 7,036 | 6,928 | 5,391 | 7,111 | 77,740 | 69,504 | 73,137 |
| Community and social services | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 201 | 1 | 1 |
| Sport and recreation | 133 | 133 | 133 | 133 | 133 | 133 | 133 | 133 | 133 | 133 | 133 | 134 | 1,599 | 700 | 700 |
| Public safety | 649 | 728 | 2,673 | 649 | 674 | 2,173 | 649 | 649 | 2,273 | 649 | 675 | 1,975 | 14,417 | 7,309 | 7,625 |
| Housing | 293 | 309 | 298 | 299 | 287 | 261 | 283 | 302 | 305 | 285 | 297 | 265 | 3,483 | 593 | 639 |
| Health | 5,843 | 4,269 | 4,268 | 5,883 | 4,262 | 4,268 | 5,843 | 4,262 | 4,308 | 5,843 | 4,269 | 4,720 | 58,040 | 60,901 | 64,172 |
| *Economic and environmental services* | 2,867 | 2,898 | 2,908 | 2,867 | 2,867 | 2,909 | 2,867 | 2,867 | 2,908 | 2,867 | 2,908 | 3,119 | 34,852 | 7,519 | 8,093 |
| Planning and development | 2,001 | 2,014 | 2,040 | 2,001 | 2,001 | 2,040 | 2,001 | 2,001 | 2,040 | 2,001 | 2,025 | 2,249 | 24,416 | 5,340 | 5,742 |
| Road transport | 866 | 884 | 868 | 866 | 866 | 868 | 866 | 866 | 868 | 866 | 882 | 870 | 10,436 | 2,179 | 2,352 |
| Environmental protection | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| *Trading services* | 7,142 | 5,662 | 6,265 | 8,662 | 5,662 | 6,665 | 5,662 | 5,662 | 6,673 | 5,662 | 5,666 | 5,687 | 75,068 | 9,741 | 11,691 |
| Electricity | 406 | 6 | 606 | 6 | 6 | 6 | 6 | 6 | 1,006 | 6 | 6 | 6 | 2,074 | 75 | 77 |
| Water | 6,735 | 5,655 | 5,657 | 8,654 | 5,654 | 6,657 | 5,654 | 5,654 | 5,664 | 5,654 | 5,659 | 5,679 | 72,975 | 9,645 | 11,593 |
| Waste water management | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Waste management | 1 | 1 | 2 | 1 | 1 | 2 | 1 | 1 | 2 | 1 | 1 | 2 | 20 | 20 | 21 |
| *Other* | 599 | 602 | 639 | 699 | 599 | 639 | 699 | 599 | 739 | 599 | 804 | 640 | 7,855 | 1,151 | 1,223 |
| Total Expenditure - Standard | 23,724 | 22,134 | 24,588 | 25,534 | 21,143 | 26,773 | 22,358 | 20,597 | 26,467 | 21,982 | 20,537 | 23,605 | 279,442 | 163,112 | 173,126 |
| Surplus/(Deficit) before assoc. | 5,146 | (3,716) | 2,882 | (5,892) | (1,724) | 3,597 | (3,716) | (955) | 1,004 | (2,564) | (1,894) | 7,832 | – | – | – |
| Share of surplus/ (deficit) of associate | | | | | | | | | | | | – | – | – | – |
| Surplus/(Deficit) | 5,146 | (3,716) | 2,882 | (5,892) | (1,724) | 3,597 | (3,716) | (955) | 1,004 | (2,564) | (1,894) | 7,832 | – | – | – |

## DC10 Cacadu - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

| Description | Budget Year 2010/11 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Multi-year expenditure *to be appropriated* | | | | | | | | | | | | | | | |
| Executive and Council - | – | – | – | – | 838 | – | – | – | – | – | 838 | – | 1,676 | 423 | 391 |
| Finance and Corporate Services - Finance and Corpor | – | – | – | – | 753 | – | – | – | – | – | 753 | – | 1,506 | 1,528 | 1,441 |
| Planning and Development - | – | – | – | – | 737 | – | – | – | – | – | 737 | – | 1,474 | 840 | 843 |
| Health - | – | – | – | – | 460 | – | – | – | – | – | 460 | – | 920 | 25 | 3 |
| Community and social services - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Housing - | – | – | – | – | – | – | – | – | – | – | – | – | – | 12 | 8 |
| Public Safety - | – | – | – | – | 300 | – | – | – | – | – | 300 | – | 600 | 950 | 970 |
| Sport and Recreation - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Waste Management - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Roads - | – | – | – | – | – | – | – | – | – | – | – | – | – | 400 | 120 |
| Water - | – | – | – | – | – | – | – | – | – | – | – | – | – | 250 | 250 |
| Electricity - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Other - | – | – | – | – | – | – | – | – | – | – | – | – | – | 5 | 10 |
| - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Capital multi-year expenditure sub-total | – | – | – | – | 3,088 | – | – | – | – | – | 3,088 | – | 6,176 | 4,433 | 4,036 |
| Single-year expenditure *to be appropriated* | | | | | | | | | | | | | | | |
| Executive and Council - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Finance and Corporate Services - Finance and Corpor | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Planning and Development - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Health - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Community and social services - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Housing - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Public Safety - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Sport and Recreation - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Waste Management - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Roads - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Water - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Electricity - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Other - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| - | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Capital single-year expenditure sub-total | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Total Capital Expenditure | – | – | – | – | 3,088 | – | – | – | – | – | 3,088 | – | 6,176 | 4,433 | 4,036 |

## DC10 Cacadu - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

| Description | Budget Year 2010/11 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Capital Expenditure - Standard | | | | | | | | | | | | | | | |
| *Governance and administration* | – | – | – | – | 1,591 | – | – | – | – | – | 1,591 | – | 3,182 | 1,951 | 1,832 |
| Executive and council | – | – | – | – | 838 | – | – | – | – | – | 838 | – | 1,676 | 423 | 391 |
| Budget and treasury office | – | – | – | – | 194 | – | – | – | – | – | 194 | – | 387 | 1,263 | 1,196 |
| Corporate services | – | – | – | – | 560 | – | – | – | – | – | 560 | – | 1,119 | 265 | 245 |
| *Community and public safety* | – | – | – | – | 760 | – | – | – | – | – | 760 | – | 1,520 | 987 | 981 |
| Community and social services | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Sport and recreation | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Public safety | – | – | – | – | 300 | – | – | – | – | – | 300 | – | 600 | 950 | 970 |
| Housing | – | – | – | – | – | – | – | – | – | – | – | – | – | 12 | 8 |
| Health | – | – | – | – | 460 | – | – | – | – | – | 460 | – | 920 | 25 | 3 |
| *Economic and environmental services* | – | – | – | – | 737 | – | – | – | – | – | 737 | – | 1,474 | 1,240 | 963 |
| Planning and development | – | – | – | – | 737 | – | – | – | – | – | 737 | – | 1,474 | 840 | 843 |
| Road transport | – | – | – | – | – | – | – | – | – | – | – | – | – | 400 | 120 |
| Environmental protection | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| *Trading services* | – | – | – | – | – | – | – | – | – | – | – | – | – | 250 | 250 |
| Electricity | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Water | – | – | – | – | – | – | – | – | – | – | – | – | – | 250 | 250 |
| Waste water management | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Waste management | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| *Other* | – | – | – | – | – | – | – | – | – | – | – | – | – | 5 | 10 |
| Total Capital Expenditure - Standard | – | – | – | – | 3,088 | – | – | – | – | – | 3,088 | – | 6,176 | 4,433 | 4,036 |

## DC10 Cacadu - Supporting Table SA30 Budgeted monthly cash flow

| MONTHLY CASH FLOWS | Budget Year 2010/11 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **Cash Receipts By Source** | | | | | | | | | | | | | | | |
| Property rates | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 31 | 365 | 350 | 400 |
| Property rates - penalties & collection charges | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Service charges - electricity revenue | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Service charges - water revenue | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 180 | 181 | 182 |
| Service charges - sanitation revenue | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Service charges - refuse revenue | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 23 | 24 | 26 |
| Service charges - other | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 41 | 41 | 41 |
| Rental of facilities and equipment | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 82 | 985 | 1,033 | 1,084 |
| Interest earned - external investments | 2,060 | 2,060 | 2,060 | 2,060 | 2,060 | 2,060 | 2,060 | 2,060 | 2,060 | 2,060 | 2,060 | 2,202 | 24,865 | 11,092 | 12,058 |
| Interest earned - outstanding debtors | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Dividends received | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fines | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Licences and permits | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Agency services | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 33 | 35 | 37 |
| Transfer receipts - operational | 23,531 | 14,480 | 21,414 | 14,480 | 14,480 | 21,414 | 14,480 | 14,480 | 21,414 | 14,480 | 14,480 | 21,948 | 211,077 | 142,026 | 150,946 |
| Other revenue | 3,143 | 1,743 | 3,861 | 2,967 | 2,744 | 6,761 | 1,967 | 2,967 | 3,861 | 2,743 | 1,967 | 7,151 | 41,873 | 8,331 | 8,353 |
| **Cash Receipts by Source** | 28,869 | 18,418 | 27,470 | 19,643 | 19,419 | 30,370 | 18,643 | 19,643 | 27,470 | 19,418 | 18,643 | 31,437 | 279,442 | 163,112 | 173,126 |
| **Other Cash Flows by Source** | | | | | | | | | | | | | | | |
| Transfer receipts - capital | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Contributions recognised - capital & Contributed assets | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Proceeds on disposal of PPE | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Short term loans | 21 | - | - | - | - | - | - | - | - | - | - | (32) | (11) | - | - |
| Borrowing long term/refinancing | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Increase (decrease) in consumer deposits | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Decrease (Increase) in non-current debtors | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) other non-current receivables | (21) | - | - | - | - | - | - | - | - | - | - | 32 | 11 | - | - |
| Decrease (increase) in non-current investments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| **Total Cash Receipts by Source** | 28,869 | 18,418 | 27,470 | 19,643 | 19,419 | 30,370 | 18,643 | 19,643 | 27,470 | 19,418 | 18,643 | 31,437 | 279,442 | 163,112 | 173,126 |
| **Cash Payments by Type** | | | | | | | | | | | | | | | |
| Employee related costs | 3,133 | 3,133 | 3,133 | 3,133 | 3,626 | 3,133 | 3,133 | 3,133 | 3,133 | 3,133 | 3,347 | 3,148 | 38,317 | 37,039 | 39,748 |
| Remuneration of councillors | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Collection costs | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 12 | - | - |
| Interest paid | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Bulk purchases - Electricity | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Bulk purchases - Water & Sewer | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 15 | 16 | 16 |
| Other materials | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Contracted services | 258 | 258 | 393 | 258 | 258 | 393 | 258 | 258 | 393 | 258 | 258 | 394 | 3,640 | 3,836 | 4,012 |
| Grants and subsidies paid - other municipalities | 12,362 | 11,446 | 11,438 | 13,436 | 11,498 | 12,252 | 11,271 | 11,341 | 11,303 | 11,274 | 11,287 | 11,782 | 140,690 | 67,539 | 72,648 |
| Grants and subsidies paid - other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| General expenses | 5,764 | 6,671 | 8,999 | 6,500 | 5,135 | 10,319 | 5,489 | 5,240 | 11,012 | 5,764 | 5,764 | 5,992 | 82,650 | 39,935 | 40,946 |
| **Cash Payments by Type** | 21,519 | 21,511 | 23,965 | 23,330 | 20,520 | 26,100 | 20,154 | 19,974 | 25,843 | 20,431 | 20,658 | 21,319 | 265,324 | 148,365 | 157,370 |
| **Other Cash Flows/Payments by Type** | | | | | | | | | | | | | | | |
| Capital assets | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Repayment of borrowing | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Cash Flows/Payments | | | | | | | | | | | | - | | | |
| **Total Cash Payments by Type** | 21,519 | 21,511 | 23,965 | 23,330 | 20,520 | 26,100 | 20,154 | 19,974 | 25,843 | 20,431 | 20,658 | 21,319 | 265,324 | 148,365 | 157,370 |
| **NET INCREASE/(DECREASE) IN CASH HELD** | 7,350 | (3,093) | 3,505 | (3,687) | (1,101) | 4,271 | (1,511) | (331) | 1,627 | (1,013) | (2,016) | 10,118 | 14,118 | 14,747 | 15,756 |
| Cash/cash equivalents at the month/year begin: | | 7,350 | 4,257 | 7,762 | 4,075 | 2,974 | 7,245 | 5,734 | 5,402 | 7,029 | 6,016 | 4,000 | - | 14,118 | 28,865 |
| Cash/cash equivalents at the month/year end: | 7,350 | 4,257 | 7,762 | 4,075 | 2,974 | 7,245 | 5,734 | 5,402 | 7,029 | 6,016 | 4,000 | 14,118 | 14,118 | 28,865 | 44,622 |

# CHAPTER 15

# Annual Budgets & SDBIP: Internal Departments

# CHAPTER 15

## ANNUAL BUDGETS AND SDBIP – INTERNAL DEPARTMENTS

(For information refer **Annexure "H"**)

# CHAPTER 16

# Contracts having Future Budgetary Implications

## DC10 Cacadu - Supporting Table SA33 Contracts having future budgetary implications

| Description | Preceding Years | Current Year 2009/10 | 2010/11 Medium Term Revenue & Expenditure Framework | | | Forecast 2013/14 | Forecast 2014/15 | Forecast 2015/16 | Forecast 2016/17 | Forecast 2017/18 | Forecast 2018/19 | Forecast 2019/20 | Total Contract Value |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | Total | Original Budget | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate |
| **Parent Municipality:** | | | | | | | | | | | | | |
| **Revenue Obligation By Contract** | | | | | | | | | | | | | |
| *Contract 1* | | | | | | | | | | | | | – |
| *Contract 2* | | | | | | | | | | | | | – |
| *Contract 3 etc* | | | | | | | | | | | | | – |
| **Total Operating Revenue Implication** | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Expenditure Obligation By Contract** | | | | | | | | | | | | | |
| *ABSA Bank* | | | | | | | | | | | | | – |
| *Contract 2* | | | | | | | | | | | | | – |
| *Contract 3 etc* | | | | | | | | | | | | | – |
| **Total Operating Expenditure Implication** | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Capital Expenditure Obligation By Contract** | | | | | | | | | | | | | |
| *Contract 1* | | | | | | | | | | | | | – |
| *Contract 2* | | | | | | | | | | | | | – |
| *Contract 3 etc* | | | | | | | | | | | | | – |
| **Total Capital Expenditure Implication** | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Total Parent Expenditure Implication** | – | – | – | – | – | – | – | – | – | – | – | – | – |

| Description | Preceding Years | Current Year 2009/10 | 2010/11 Medium Term Revenue & Expenditure Framework | | | Forecast 2013/14 | Forecast 2014/15 | Forecast 2015/16 | Forecast 2016/17 | Forecast 2017/18 | Forecast 2018/19 | Forecast 2019/20 | Total Contract Value |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | Total | Original Budget | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate |
| **Entities:** | | | | | | | | | | | | | |
| **Revenue Obligation By Contract** | | | | | | | | | | | | | |
| *Contract 1* | | | | | | | | | | | | | – |
| *Contract 2* | | | | | | | | | | | | | – |
| *Contract 3 etc* | | | | | | | | | | | | | – |
| **Total Operating Revenue Implication** | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Expenditure Obligation By Contract** | | | | | | | | | | | | | |
| *Contract 1* | | | | | | | | | | | | | – |
| *Contract 2* | | | | | | | | | | | | | – |
| *Contract 3 etc* | | | | | | | | | | | | | – |
| **Total Operating Expenditure Implication** | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Capital Expenditure Obligation By Contract** | | | | | | | | | | | | | |
| *Contract 1* | | | | | | | | | | | | | – |
| *Contract 2* | | | | | | | | | | | | | – |
| *Contract 3 etc* | | | | | | | | | | | | | – |
| **Total Capital Expenditure Implication** | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Total Entity Expenditure Implication** | – | – | – | – | – | – | – | – | – | – | – | – | – |

# CHAPTER 17

# Capital Expenditure Details

## DC10 Cacadu - Table A9 Asset Management

| Description | Ref | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| CAPITAL EXPENDITURE | | | | | | | | | | |
| **Total New Assets** | 1 | – | 836 | – | 2,900 | 4,100 | 4,100 | 1,650 | 550 | 100 |
| *Infrastructure - Road transport* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Electricity* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Water* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Sanitation* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Other* | | – | – | – | – | – | – | – | – | – |
| Infrastructure | | – | – | – | – | – | – | – | – | – |
| Community | | – | – | – | – | – | – | – | – | – |
| Heritage assets | | – | – | – | – | – | – | – | – | – |
| Investment properties | | – | – | – | – | – | – | – | – | – |
| Other assets | 6 | – | 836 | – | 2,900 | 4,100 | 4,100 | 1,650 | 550 | 100 |
| Agricultural Assets | | – | – | – | – | – | – | – | – | – |
| Biological assets | | – | – | – | – | – | – | – | – | – |
| Intangibles | | – | – | – | – | – | – | – | – | – |
| **Total Renewal of Existing Assets** | 2 | 950 | 3,001 | 3,743 | 3,229 | 1,764 | 1,764 | 4,526 | 3,211 | 3,546 |
| *Infrastructure - Road transport* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Electricity* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Water* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Sanitation* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Other* | | – | – | – | – | – | – | – | – | – |
| Infrastructure | | – | – | – | – | – | – | – | – | – |
| Community | | – | – | – | – | – | – | – | – | – |
| Heritage assets | | – | – | – | – | – | – | – | – | – |
| Investment properties | | – | – | – | – | – | – | – | – | – |
| Other assets | 6 | 950 | 3,001 | 3,743 | 3,229 | 1,764 | 1,764 | 4,526 | 3,211 | 3,546 |
| Agricultural Assets | | – | – | – | – | – | – | – | – | – |
| Biological assets | | – | – | – | – | – | – | – | – | – |
| Intangibles | | – | – | – | – | – | – | – | – | – |
| **Total Capital Expenditure** | 4 | | | | | | | | | |
| *Infrastructure - Road transport* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Electricity* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Water* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Sanitation* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Other* | | – | – | – | – | – | – | – | – | – |
| Infrastructure | | – | – | – | – | – | – | – | – | – |
| Community | | – | – | – | – | – | – | – | – | – |
| Heritage assets | | – | – | – | – | – | – | – | – | – |
| Investment properties | | – | – | – | – | – | – | – | – | – |
| Other assets | | 950 | 3,837 | 3,743 | 6,129 | 5,864 | 5,864 | 6,176 | 3,761 | 3,646 |
| Agricultural Assets | | – | – | – | – | – | – | – | – | – |
| Biological assets | | – | – | – | – | – | – | – | – | – |
| Intangibles | | – | – | – | – | – | – | – | – | – |
| TOTAL CAPITAL EXPENDITURE - Asset class | 2 | 950 | 3,837 | 3,743 | 6,129 | 5,864 | 5,864 | 6,176 | 3,761 | 3,646 |
| ASSET REGISTER SUMMARY - PPE (WDV) | 5 | | | | | | | | | |
| *Infrastructure - Road transport* | | | | | | | | | | |
| *Infrastructure - Electricity* | | | | | | | | | | |
| *Infrastructure - Water* | | | | | | | | | | |
| *Infrastructure - Sanitation* | | | | | | | | | | |
| *Infrastructure - Other* | | | | | | | | | | |
| Infrastructure | | – | – | – | – | – | – | – | – | – |
| Community | | | | | | | | | | |
| Heritage assets | | | | | | | | | | |
| Investment properties | | – | – | – | – | – | – | – | – | – |
| Other assets | | | | | | | | | | |
| Agricultural Assets | | – | – | – | – | – | – | – | – | – |
| Biological assets | | – | – | – | – | – | – | – | – | – |
| Intangibles | | – | – | – | – | – | – | – | – | – |
| TOTAL ASSET REGISTER SUMMARY - PPE (WDV) | 5 | – | – | – | – | – | – | – | – | – |
| EXPENDITURE OTHER ITEMS | | | | | | | | | | |
| **Depreciation & asset impairment** | | 2,045 | 2,521 | 1,996 | 2,212 | 2,212 | 1,510 | 1,487 | 1,528 | 1,581 |
| **Repairs and Maintenance by Asset Class** | 3 | 1,287 | 638 | 1,033 | 493 | 2,752 | 2,400 | 2,244 | 2,261 | 2,293 |
| *Infrastructure - Road transport* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Electricity* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Water* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Sanitation* | | – | – | – | – | – | – | – | – | – |
| *Infrastructure - Other* | | – | – | – | – | – | – | – | – | – |
| Infrastructure | | – | – | – | – | – | – | – | – | – |
| Community | | – | – | – | – | – | – | – | – | – |
| Heritage assets | | – | – | – | – | – | – | – | – | – |
| Investment properties | | – | – | – | – | – | – | – | – | – |
| Other assets | 6, 7 | 1,287 | 638 | 1,033 | 493 | 2,752 | 2,400 | 2,244 | 2,261 | 2,293 |
| TOTAL EXPENDITURE OTHER ITEMS | | 3,332 | 3,158 | 3,030 | 2,705 | 4,964 | 3,910 | 3,731 | 3,789 | 3,874 |
| *% of capital exp on renewal of assets* | | 0.0% | 359.0% | 0.0% | 111.3% | 43.0% | 43.0% | 274.3% | 583.8% | 3546.0% |
| *Renewal of Existing Assets as % of deprecn"* | | 46.5% | 119.0% | 187.5% | 146.0% | 79.7% | 116.8% | 304.4% | 210.1% | 224.3% |
| *R&M as a % of PPE* | | 2.2% | 1.1% | 1.2% | 0.6% | 3.1% | 2.7% | 2.4% | 2.3% | 2.3% |
| *Renewal and R&M as a % of PPE* | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |

## DC10 Cacadu - Supporting Table SA34a Capital expenditure on new assets by asset class

| Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| <u>Capital expenditure on new assets by Asset Class/Sub-class</u> | | | | | | | | | |
| <u>Infrastructure</u> | - | - | - | - | - | - | - | - | - |
| Infrastructure - Road transport | - | - | - | - | - | - | - | - | - |
| *Roads, Pavements & Bridges* | - | - | - | - | - | - | - | - | - |
| *Storm water* | - | - | - | - | - | - | - | - | - |
| Infrastructure - Electricity | - | - | - | - | - | - | - | - | - |
| *Generation* | - | - | - | - | - | - | - | - | - |
| *Transmission & Reticulation* | - | - | - | - | - | - | - | - | - |
| *Street Lighting* | - | - | - | - | - | - | - | - | - |
| Infrastructure - Water | - | - | - | - | - | - | - | - | - |
| *Dams & Reservoirs* | - | - | - | - | - | - | - | - | - |
| *Water purification* | - | - | - | - | - | - | - | - | - |
| *Reticulation* | - | - | - | - | - | - | - | - | - |
| Infrastructure - Sanitation | - | - | - | - | - | - | - | - | - |
| *Reticulation* | - | - | - | - | - | - | - | - | - |
| *Sewerage purification* | - | - | - | - | - | - | - | - | - |
| Infrastructure - Other | - | - | - | - | - | - | - | - | - |
| *Waste Management* | - | - | - | - | - | - | - | - | - |
| *Transportation* | - | - | - | - | - | - | - | - | - |
| *Gas* | - | - | - | - | - | - | - | - | - |
| *Other* | - | - | - | - | - | - | - | - | - |
| <u>Community</u> | - | - | - | - | - | - | - | - | - |
| Parks & gardens | - | - | - | - | - | - | - | - | - |
| Sportsfields & stadia | - | - | - | - | - | - | - | - | - |
| Swimming pools | - | - | - | - | - | - | - | - | - |
| Community halls | - | - | - | - | - | - | - | - | - |
| Libraries | - | - | - | - | - | - | - | - | - |
| Recreational facilities | - | - | - | - | - | - | - | - | - |
| Fire, safety & emergency | - | - | - | - | - | - | - | - | - |
| Security and policing | - | - | - | - | - | - | - | - | - |
| Buses | - | - | - | - | - | - | - | - | - |
| Clinics | - | - | - | - | - | - | - | - | - |
| Museums & Art Galleries | - | - | - | - | - | - | - | - | - |
| Cemeteries | - | - | - | - | - | - | - | - | - |
| Social rental housing | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - |
| <u>Heritage assets</u> | - | - | - | - | - | - | - | - | - |
| Buildings | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - |
| <u>Investment properties</u> | - | - | - | - | - | - | - | - | - |
| Housing development | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - |
| <u>Other assets</u> | - | 836 | - | 2,900 | 4,100 | 4,100 | 1,650 | 550 | 100 |
| General vehicles | - | 660 | | 2,110 | 2,310 | 2,310 | 1,300 | 400 | - |
| Specialised vehicles | - | - | | 530 | 530 | 530 | 250 | - | - |
| Plant & equipment | - | - | | - | - | - | - | - | - |
| Computers - hardware/equipment | - | 140 | | - | - | - | - | - | - |
| Furniture and other office equipment | - | 36 | | 260 | 1,260 | 1,260 | 100 | 150 | 100 |
| Abattoirs | - | - | - | - | - | - | - | - | - |
| Markets | - | - | - | - | - | - | - | - | - |
| Civic Land and Buildings | - | - | - | - | - | - | - | - | - |
| Other Buildings | - | | - | - | - | - | - | - | - |
| Other Land | - | - | - | - | - | - | - | - | - |
| Surplus Assets - (Investment or Inventory) | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - |
| <u>Agricultural assets</u> | - | - | - | - | - | - | - | - | - |
| *List sub-class* | - | - | - | - | - | - | - | - | - |
| <u>Biological assets</u> | - | - | - | - | - | - | - | - | - |
| *List sub-class* | - | - | - | - | - | - | - | - | - |
| <u>Intangibles</u> | - | - | - | - | - | - | - | - | - |
| Computers - software & programming | - | - | - | - | - | - | - | - | - |
| Other *(list sub-class)* | - | - | - | - | - | - | - | - | - |
| **Total Capital Expenditure on new assets** | - | 836 | - | 2,900 | 4,100 | 4,100 | 1,650 | 550 | 100 |

| | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| <u>Specialised vehicles</u> | - | 149 | 489 | - | - | - | - | - | - |
| Refuse | - | - | - | - | - | - | - | - | - |
| Fire | - | - | - | - | - | - | - | - | - |
| Conservancy | - | - | - | - | - | - | - | - | - |
| Ambulances | - | 149 | 469 | - | - | - | - | - | - |

DC10 Cacadu - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

| Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **Capital expenditure on renewal of existing assets by Asset Class/Sub-class** | | | | | | | | | |
| **Infrastructure** | – | – | – | – | – | – | – | – | – |
| Infrastructure - Road transport | – | – | – | – | – | – | – | – | – |
| *Roads, Pavements & Bridges* | – | – | – | – | – | – | – | – | – |
| *Storm water* | – | – | – | – | – | – | – | – | – |
| Infrastructure - Electricity | – | – | – | – | – | – | – | – | – |
| *Generation* | – | – | – | – | – | – | – | – | – |
| *Transmission & Reticulation* | – | – | – | – | – | – | – | – | – |
| *Street Lighting* | – | – | – | – | – | – | – | – | – |
| Infrastructure - Water | – | – | – | – | – | – | – | – | – |
| *Dams & Reservoirs* | – | – | – | – | – | – | – | – | – |
| *Water purification* | – | – | – | – | – | – | – | – | – |
| *Reticulation* | – | – | – | – | – | – | – | – | – |
| Infrastructure - Sanitation | – | – | – | – | – | – | – | – | – |
| *Reticulation* | – | – | – | – | – | – | – | – | – |
| *Sewerage purification* | – | – | – | – | – | – | – | – | – |
| Infrastructure - Other | – | – | – | – | – | – | – | – | – |
| *Waste Management* | – | – | – | – | – | – | – | – | – |
| *Transportation* | – | – | – | – | – | – | – | – | – |
| *Gas* | – | – | – | – | – | – | – | – | – |
| *Other* | – | – | – | – | – | – | – | – | – |
| **Community** | – | – | – | – | – | – | – | – | – |
| Parks & gardens | – | – | – | – | – | – | – | – | – |
| Sportsfields & stadia | – | – | – | – | – | – | – | – | – |
| Swimming pools | – | – | – | – | – | – | – | – | – |
| Community halls | – | – | – | – | – | – | – | – | – |
| Libraries | – | – | – | – | – | – | – | – | – |
| Recreational facilities | – | – | – | – | – | – | – | – | – |
| Fire, safety & emergency | – | – | – | – | – | – | – | – | – |
| Security and policing | – | – | – | – | – | – | – | – | – |
| Buses | – | – | – | – | – | – | – | – | – |
| Clinics | – | – | – | – | – | – | – | – | – |
| Museums & Art Galleries | – | – | – | – | – | – | – | – | – |
| Cemeteries | – | – | – | – | – | – | – | – | – |
| Social rental housing | – | – | – | – | – | – | – | – | – |
| Other | – | – | – | – | – | – | – | – | – |
| **Heritage assets** | – | – | – | – | – | – | – | – | – |
| Buildings | – | – | – | – | – | – | – | – | – |
| Other | – | – | – | – | – | – | – | – | – |
| **Investment properties** | – | – | – | – | – | – | – | – | – |
| Housing development | – | – | – | – | – | – | – | – | – |
| Other | – | – | – | – | – | – | – | – | – |
| **Other assets** | 950 | 3,001 | 3,743 | 3,229 | 1,764 | 1,764 | 4,526 | 3,211 | 3,546 |
| General vehicles | 116 | 1,608 | 2,362 | 700 | 960 | 960 | 650 | 1,400 | 1,200 |
| Specialised vehicles | – | 149 | 469 | 1,310 | – | – | – | – | 500 |
| Plant & equipment | 255 | 104 | 224 | – | – | – | 820 | – | – |
| Computers - hardware/equipment | 485 | 312 | 341 | – | – | – | – | – | – |
| Furniture and other office equipment | 94 | 593 | 327 | 1,219 | 804 | 804 | 3,056 | 1,811 | 1,846 |
| Abattoirs | – | – | – | – | – | – | – | – | – |
| Markets | – | – | – | – | – | – | – | – | – |
| Civic Land and Buildings | – | 35 | – | – | – | – | – | – | – |
| Other Buildings | – | – | – | – | – | – | – | – | – |
| Other Land | – | – | – | – | – | – | – | – | – |
| Surplus Assets - (Investment or Inventory) | – | – | – | – | – | – | – | – | – |
| Other | – | – | – | – | – | – | – | – | – |
| **Agricultural assets** | – | – | – | – | – | – | – | – | – |
| *List sub-class* | – | – | – | – | – | – | – | – | – |
| **Biological assets** | – | – | – | – | – | – | – | – | – |
| *List sub-class* | – | – | – | – | – | – | – | – | – |
| **Intangibles** | – | – | – | – | – | – | – | – | – |
| Computers - software & programming | – | – | – | – | – | – | – | – | – |
| Other *(list sub-class)* | – | – | – | – | – | – | – | – | – |
| **Total Capital Expenditure on renewal of existing assets** | 950 | 3,001 | 3,743 | 3,229 | 1,764 | 1,764 | 4,526 | 3,211 | 3,546 |

| | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| **Specialised vehicles** | – | – | – | – | – | – | – | – | – |
| Refuse | – | – | – | – | – | – | – | – | – |
| Fire | – | – | – | – | – | – | – | – | – |
| Conservancy | – | – | – | – | – | – | – | – | – |
| Ambulances | – | – | – | – | – | – | – | – | – |

# CHAPTER 18

# Legislative Compliance Status

# CHAPTER 18

## LEGISLATIVE COMPLIANCE STATUS

The promulgation of the Municipal Finance Management Act (The Act) has brought in proficiency and control measures to local government in terms of budgeting, monitoring and accounting on public funds. The Act and budget regulations have had a profound effect on local government operations that required transformation in financial discipline and planning processes. The budget preparation for 2010/2011 complies with these key requirements.

The Act and regulations have created clear reporting standards for local government that conforms to international standards. In addition to providing for improved reporting by local government, the Act stipulates that new accounting and financial standards must be complied with. The Cacadu District Municipality's electronic reporting to National Treasury has also been complied with and has also improved over time. The monthly and quarterly returns to National Treasury have been in most instances submitted on time.

In accordance with the provisions of the Act, Cacadu District Municipality has an approved Supply Chain Management Policy, which was extensively consulted on. The policy is intended to regulate the supply chain management environment within the district. Required resources (human, financial and otherwise) have been allocated to the Supply Chain Management section to enhance capacity.

The reform agenda set out through the Municipal Finance Management Act provides new accounting standards, which includes national standards such as Generally Recognised Accounting Practice (GRAP). The above mentioned accounting practice has been adhered to during the development of the budget.

The Cacadu District Municipality's consolidated financial statements were prepared to comply with GAMAP / GRAP since the 2004/05 financial year. The municipal entity's financial statements were also prepared in line with GAAP.

When preparing the budget, the Cacadu District Municipality has complied with the requirements of the MFMA Budget Regulations and circulars which requires the municipality to draft the budget in a specific format and which specifies the contents of the budget.

# CHAPTER 19

# Details of Budgets per Department

# CHAPTER 19

## SUMMARY OF EXPENDITURE BUDGETS PER DEPARTMENT: 2010/11

| DEPARTMENT | AMOUNT R'000 | % |
|---|---|---|
| Infrastructure Development & Planning | 132 842 | 48% |
| Health | 49 253 | 18% |
| Finance & Corporate Services | 39 913 | 14% |
| Economic Development | 23 446 | 8% |
| Office of the Mayor | 23 284 | 8% |
| Office of the Municipal Manager | 10 704 | 4% |

DC10 Cacadu - Budgeted Financial Performance (revenue and expenditure by Department)

| Department | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year 2011/12 | Budget Year 2012/13 |
| OFFICE OF THE MAYOR | | | | | | | | | |
| REVENUE | | | | | | | | | |
| Councils Expenses | 3,370 | 1,092 | 11,318 | 8,537 | 9,167 | 1,533 | 1,643 | 1,738 | 1,819 |
| Mayoral Committee | – | 28 | -924 | – | – | 12 | – | – | – |
| Office of the Speaker | – | – | – | – | – | – | – | – | – |
| Executive support | – | – | – | – | – | – | – | – | – |
| Grants and donations | 13 | – | 16 | 29 | 27 | 27 | – | – | – |
| | 3,383 | 1,120 | 10,410 | 8,566 | 9,194 | 1,572 | 1,643 | 1,738 | 1,819 |
| EXPENDITURE | | | | | | | | | |
| Councils Expenses | 3,811 | 3,750 | 19,087 | 13,358 | 14,708 | 13,650 | 16,562 | 13,835 | 14,145 |
| Mayoral Committee | 3,904 | 3,394 | 2,309 | 4,099 | 4,099 | 4,038 | 4,503 | 4,724 | 5,061 |
| Office of the Speaker | – | 452 | 1,012 | 1,358 | 1,358 | 1,292 | 1,658 | 1,720 | 1,812 |
| Executive support | -2,814 | 556 | 337 | 371 | 371 | 366 | 401 | 420 | 452 |
| Grants and donations | 152 | 178 | 97 | 189 | 187 | 187 | 160 | 160 | 160 |
| | 5,053 | 8,330 | 22,842 | 19,375 | 20,723 | 19,533 | 23,284 | 20,859 | 21,630 |
| Surplus/(Deficit) | -1,670 | -7,210 | -12,432 | -10,809 | -11,529 | -17,961 | -21,641 | -19,121 | -19,811 |
| OFFICE OF THE MUNICIPAL MANAGER | | | | | | | | | |
| REVENUE | | | | | | | | | |
| Management | 3 | 161 | – | – | – | – | – | – | – |
| Capacity Building | – | – | 1,313 | – | 1,346 | 1,126 | 1,470 | 790 | 1,000 |
| HIV/AIDS | 3,320 | – | – | – | – | – | – | – | – |
| Performance Management | 178 | – | 365 | 504 | 1,863 | 1,200 | 663 | – | – |
| Special Projects; Youth, Ge | 173 | 2,220 | 42 | 785 | 785 | 276 | – | – | – |
| | 3,674 | 2,381 | 1,720 | 1,289 | 3,994 | 2,602 | 2,133 | 790 | 1,000 |
| EXPENDITURE | | | | | | | | | |
| Management | 1,478 | 1,638 | 1,890 | 2,194 | 2,194 | 2,143 | 2,390 | 2,507 | 2,682 |
| Capacity Building | 1,516 | 11 | 2,085 | 1,676 | 3,022 | 2,612 | 2,140 | 1,494 | 1,754 |
| HIV/AIDS | 3,472 | 21 | 807 | 1,341 | 1,341 | 993 | 1,171 | 1,240 | 1,332 |
| Performance Management | 257 | 1 | 925 | 1,310 | 2,670 | 1,875 | 1,512 | 895 | 957 |
| Special Projects; Youth, Ge | 964 | 5,567 | 568 | 1,147 | 1,147 | 571 | 3,491 | 1,507 | 1,532 |
| | 7,687 | 7,238 | 6,275 | 7,668 | 10,374 | 8,194 | 10,704 | 7,643 | 8,257 |
| Surplus/(Deficit) | -4,013 | -4,857 | -4,555 | -6,379 | -6,380 | -5,592 | -8,571 | -6,853 | -7,257 |
| PLANNING AND INFRASTRUCTURE DEVELOPMENT | | | | | | | | | |
| REVENUE | | | | | | | | | |
| Management | 83 | 27 | 1,413 | 1,242 | 1,273 | 1,288 | – | – | – |
| Planning and Infrastructure | – | – | – | – | – | – | – | – | – |
| Planning Unit | 5,440 | 3,115 | 5,055 | 4,475 | 7,471 | 7,471 | 6,250 | – | – |
| GIS Specialist | 2 | 0 | -23 | 694 | 659 | 659 | 250 | – | – |

| Department | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year 2011/12 | Budget Year 2012/13 |
| Project Management | – | – | – | – | 2,014 | 1,514 | 5,650 | – | – |
| HOD - Planning Unit | | – | 222 | – | – | – | – | – | – |
| Environmental Health - Ma | – | – | – | – | – | 280 | – | – | – |
| Environmental Health | 4,012 | 4,271 | 4,526 | 5,011 | 5,411 | 400 | 190 | 190 | 190 |
| Cemetaries | 48 | – | 137 | 90 | 90 | 90 | 200 | – | – |
| Rietbron Cemetary | 1 | 1 | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| Rietbron Library | – | – | – | – | – | – | – | – | – |
| Libraries | 3,041 | 2,047 | 3,265 | – | – | – | – | – | – |
| Housing Management | 9,956 | 3,862 | 689 | 3,818 | 3,971 | 1,378 | 2,918 | – | – |
| Rietbron Housing | 10 | 14 | 14 | 16 | 16 | 16 | 16 | 16 | 16 |
| Disaster Management | 1,370 | 1,997 | 2,925 | 6,340 | 5,140 | 6,340 | 1,000 | 1,000 | 1,000 |
| Fire Service | 1,412 | 1,683 | 1,253 | 1,901 | 2,376 | 1,751 | 8,951 | 2,650 | 2,650 |
| 2010 World Cup | – | – | – | 500 | 500 | – | – | – | – |
| Sport Grounds | 748 | 1,224 | 101 | 1,892 | 2,642 | 1,743 | 899 | – | – |
| Rietbron Sanitation and Re | 71 | 88 | 82 | 85 | 85 | 95 | 95 | 97 | 100 |
| Waste Management | 5,548 | 3,546 | 65 | – | – | – | – | – | – |
| Waste Water | 397 | 167 | 158 | – | – | – | – | – | – |
| Roads and Transport | 9,479 | 79,004 | 77,347 | 142,764 | 205,290 | 204,577 | 8,363 | – | – |
| Rietbron roads, streets | – | – | – | – | – | – | – | – | – |
| Water Services Authority | 3,839 | 5,818 | 8,230 | 11,629 | 18,500 | 12,373 | 71,943 | 8,559 | 10,417 |
| Rietbron water | 116 | 133 | 149 | 136 | 136 | 126 | 127 | 128 | 128 |
| Electricity - Other | 25 | 81 | 41 | 7,871 | 7,830 | 5,830 | 2,000 | – | – |
| Rietbron streetlights | 3 | – | – | 40 | 40 | 40 | 40 | 40 | 40 |
| | 45,601 | 107,078 | 105,649 | 188,505 | 263,445 | 245,972 | 108,893 | 12,681 | 14,542 |
| **EXPENDITURE** | | | | | | | | | |
| Management | 1,577 | 1,761 | 3,262 | 3,100 | 3,131 | 3,146 | 1,981 | 2,101 | 2,253 |
| Planning and Infrastructure | – | – | 572 | 728 | 728 | 625 | 685 | 719 | 774 |
| Planning Unit | 6,675 | 4,491 | 6,441 | 7,386 | 10,382 | 8,277 | 7,650 | 1,473 | 1,590 |
| GIS Specialist | 267 | 177 | 72 | 1,079 | 1,044 | 1,058 | 694 | 468 | 505 |
| Project Management | 1,099 | 1,177 | 1,134 | 1,495 | 3,508 | 2,892 | 6,925 | 1,309 | 1,412 |
| HOD - Planning Unit | 11 | – | 858 | 887 | 887 | 875 | 917 | 960 | 1,023 |
| Environmental Health - Ma | 358 | – | 316 | 494 | 774 | 773 | 517 | 544 | 588 |
| Environmental Health | 10,324 | 6,401 | 7,421 | 8,872 | 9,272 | 9,279 | 8,270 | 8,739 | 9,386 |
| Cemetaries | 48 | 45 | 198 | 90 | 90 | 90 | 200 | – | – |
| Rietbron Cemetary | – | – | – | 1 | 1 | 1 | 1 | 1 | 1 |
| Rietbron Library | 1 | 0 | 0 | 2 | 2 | 0 | 0 | 0 | 0 |
| Libraries | 3,092 | 2,047 | 3,259 | – | – | – | – | – | – |
| Housing Management | 10,383 | 12,949 | 405 | 4,122 | 4,274 | 1,927 | 3,476 | 590 | 631 |
| Rietbron Housing | 4 | 5 | 5 | 5 | 5 | 5 | 6 | 6 | 6 |
| Disaster Management | 3,286 | 3,834 | 6,893 | 11,021 | 9,821 | 10,003 | 4,840 | 3,998 | 4,265 |
| Fire Service | 1,972 | 1,320 | 5,602 | 4,210 | 4,685 | 4,045 | 9,577 | 3,311 | 3,360 |
| 2010 World Cup | 200 | 750 | 436 | 500 | 500 | – | – | – | – |
| Sport Grounds | 819 | 1,256 | 101 | 1,892 | 2,642 | 2,443 | 1,599 | 700 | 700 |

| Department | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year 2011/12 | Budget Year 2012/13 |
| Rietbron Sanitation and Re | 11 | 6 | 8 | 19 | 19 | 19 | 20 | 20 | 21 |
| Waste Management | 326 | – | – | – | – | – | – | – | – |
| Waste Water | 5,618 | 3,713 | 223 | – | – | – | – | – | – |
| Roads and Transport | 9,927 | 79,686 | 79,672 | 143,656 | 206,181 | 205,199 | 9,169 | 850 | 920 |
| Rietbron roads, streets | 810 | 694 | 542 | 1,104 | 1,104 | 625 | 1,267 | 1,329 | 1,431 |
| Water Services Authority | 4,754 | 6,603 | 9,654 | 12,513 | 19,384 | 12,804 | 72,857 | 9,519 | 11,457 |
| Rietbron water | 90 | 39 | 86 | 121 | 121 | 102 | 117 | 126 | 135 |
| Electricity - Other | 25 | 81 | 41 | 7,871 | 7,830 | 5,830 | 2,000 | – | – |
| Rietbron streetlights | 44 | 64 | 94 | 74 | 74 | 53 | 74 | 75 | 76 |
| | 61,721 | 127,099 | 127,295 | 211,242 | 286,459 | 270,071 | 132,842 | 36,838 | 40,534 |
| Surplus/(Deficit) | -16,120 | -20,021 | -21,646 | -22,737 | -23,014 | -24,099 | -23,949 | -24,157 | -25,992 |
| ECONOMIC DEVELOPMENT | | | | | | | | | |
| REVENUE | | | | | | | | | |
| Management | – | – | – | 1,918 | 1,500 | 1,500 | 4,500 | – | – |
| Local Economic Developme | 3,344 | 3,157 | 1,167 | 8,769 | 18,954 | 23,519 | 7,150 | – | – |
| Trade and Investment | – | – | – | – | – | – | – | – | – |
| Tourism, promotion and de | 227 | 3 | 1,452 | – | 1,400 | 9,533 | – | – | – |
| | 3,571 | 3,160 | 2,619 | 10,687 | 21,854 | 34,552 | 11,650 | 0 | 0 |
| EXPENDITURE | | | | | | | | | |
| Management | 824 | 698 | 1,315 | 5,156 | 4,666 | 3,944 | 7,362 | 2,831 | 2,972 |
| Local Economic Developme | 5,577 | 5,080 | 5,209 | 14,706 | 25,098 | 24,237 | 7,854 | 736 | 787 |
| Trade and Investment | – | – | 9 | 340 | 340 | – | 375 | 393 | 425 |
| Tourism, promotion and de | 416 | 364 | 7,693 | 10,042 | 11,308 | 11,167 | 7,855 | 1,151 | 1,223 |
| | 6,817 | 6,142 | 14,226 | 30,244 | 41,412 | 39,348 | 23,446 | 5,111 | 5,407 |
| Surplus/(Deficit) | -3,246 | -2,982 | -11,607 | -19,557 | -19,558 | -4,796 | -11,796 | -5,111 | -5,407 |
| HEALTH | | | | | | | | | |
| REVENUE | | | | | | | | | |
| Clinics | – | 1,541 | 34 | – | 194 | 494 | – | – | – |
| Primary Health Care | 17,528 | 20,845 | 31,355 | 43,143 | 39,954 | 39,954 | 49,253 | 51,617 | 54,198 |
| | 17,528 | 22,386 | 31,389 | 43,143 | 40,148 | 40,448 | 49,253 | 51,617 | 54,198 |
| EXPENDITURE | | | | | | | | | |
| Clinics | – | 2,370 | 177 | 300 | 494 | 494 | – | – | – |
| Primary Health Care | 18,461 | 20,981 | 31,833 | 43,143 | 39,954 | 39,954 | 49,253 | 51,617 | 54,198 |
| | 18,461 | 23,351 | 32,010 | 43,443 | 40,448 | 40,448 | 49,253 | 51,617 | 54,198 |
| Surplus/(Deficit) | -933 | -965 | -621 | -300 | -300 | 0 | 0 | 0 | 0 |

| Department | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year 2011/12 | Budget Year 2012/13 |
| <u>FINANCE AND CORPOATE SERVICES</u> | | | | | | | | | |
| **REVENUE** | | | | | | | | | |
| Management | 24 | – | – | – | – | – | – | – | – |
| Secretariat | 25 | – | – | – | – | – | – | – | – |
| Auxilliary Services | 599 | – | 589 | – | – | – | – | – | – |
| Manager: Finance | – | – | – | – | – | – | – | – | – |
| Creditors | 26 | 7 | – | – | – | – | – | – | – |
| Financial Accounting Divisi | 1,671 | 1,202 | 677 | 1,492 | 1,692 | 1,562 | 6,050 | 6,045 | 6,262 |
| Revenue Collection | 58,560 | 70,860 | 101,143 | 88,146 | 91,258 | 91,307 | 93,095 | 83,313 | 88,061 |
| Manager: Corporate Servic | – | – | – | – | – | – | – | – | – |
| Payroll Administration | 50 | 46 | 27 | 30 | 30 | 32 | 33 | 35 | 37 |
| Occupational Health | – | – | – | – | – | – | – | – | – |
| People Management | 228 | 131 | 378 | 300 | 1,300 | 1,700 | 1,350 | 1,350 | 1,350 |
| Information Technology | 107 | 126 | – | – | – | – | – | – | – |
| Estates | 884 | 441 | 864 | 880 | 880 | 919 | 968 | 1,016 | 1,067 |
| Estates: Rietbron | 701 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Estates: Other | 540 | 3 | – | – | – | – | – | – | – |
| Legal Services | – | – | – | – | – | – | – | – | – |
| Pool Vehicle: Finance | -7 | 16 | – | – | – | – | – | – | – |
| Pool Vehicle: Infrastructure | – | – | – | – | – | – | – | – | – |
| Pool Vehicle: Economic De | – | – | – | – | – | – | – | – | – |
| Asset Management | 25 | – | – | – | – | – | – | – | – |
| Public Relations | 395 | -6 | 24 | 30 | 30 | 30 | 30 | 30 | 30 |
| Procurement | 50 | 10 | 15 | 10 | 10 | 10 | 10 | 10 | 10 |
| Rietbron: Administration | 48 | 59 | 58 | 53 | 53 | 27 | 27 | 27 | 27 |
| DMA Administration | 51 | 132 | – | – | – | 43 | – | – | – |
| Internal Audit and Control | – | – | – | – | – | – | – | – | – |
| Levies | 2,925 | 119 | 193 | – | – | 57 | – | – | – |
| Security and Cleaning | – | – | – | – | – | – | – | – | – |
| Finance Management and S | 362 | 283 | 138 | 569 | 569 | 545 | 653 | 685 | 738 |
| Pensioners Expenditure | – | -1,579 | 39 | – | – | 50 | 50 | 50 | 50 |
| Pensioners Expenditure - R | 2,897 | 2,958 | 3,016 | 3,339 | 3,339 | 3,250 | 3,602 | 3,723 | 3,933 |
| Pensioners Expenditure - A | – | 519 | – | 596 | 596 | – | – | – | – |
| Job Evaluation | 640 | – | – | – | – | – | – | – | – |
| | 70,801 | 75,329 | 107,163 | 95,447 | 99,759 | 99,534 | 105,870 | 96,286 | 101,567 |
| **EXPENDITURE** | | | | | | | | | |
| Management | 1,741 | 2,024 | 1,584 | 1,323 | 1,323 | 1,309 | 1,390 | 1,459 | 1,569 |
| Secretariat | 911 | 812 | 1,169 | 1,336 | 1,336 | 1,364 | 1,525 | 1,600 | 1,717 |
| Auxilliary Services | 1,750 | 1,357 | 1,885 | 1,601 | 1,601 | 1,441 | 1,656 | 1,746 | 1,896 |
| Manager: Finance | – | – | 316 | 508 | 508 | 497 | 550 | 551 | 592 |
| Creditors | 333 | 403 | 461 | 562 | 562 | 2,080 | 600 | 627 | 670 |
| Financial Accounting Divisi | 2,509 | 2,660 | 2,512 | 3,305 | 3,505 | 3,377 | 8,123 | 8,236 | 8,607 |
| Revenue Collection | -264 | 1,691 | 4,026 | 832 | 3,945 | 4,089 | 2,014 | 2,061 | 2,132 |

| Department<br>R thousand | 2006/7<br>Audited Outcome | 2007/8<br>Audited Outcome | 2008/9<br>Audited Outcome | Current Year 2009/10<br>Original Budget | <br>Adjusted Budget | <br>Full Year Forecast | 2010/11 Medium Term Revenue & Expenditure Framework<br>Budget Year 2010/11 | <br>Budget Year 2011/12 | <br>Budget Year 2012/13 |
|---|---|---|---|---|---|---|---|---|---|
| Manager: Corporate Servic | – | 8 | 450 | 562 | 562 | 688 | 574 | 600 | 644 |
| Payroll Administration | 623 | 546 | 590 | 1,350 | 1,350 | 679 | 1,274 | 1,337 | 1,440 |
| Occupational Health | 11 | 2 | 1 | 8 | 8 | 4 | 4 | 4 | 4 |
| People Management | 1,133 | 1,677 | 1,512 | 3,520 | 3,520 | 3,697 | 3,255 | 3,303 | 3,381 |
| Information Technology | 1,497 | 1,600 | 1,749 | 1,999 | 1,999 | 1,973 | 2,092 | 2,239 | 2,407 |
| Estates | 813 | 730 | -46 | 1,621 | 1,621 | 622 | 1,291 | 1,423 | 1,555 |
| Estates: Rietbron | 723 | – | 4 | 47 | 47 | 19 | 120 | 126 | 132 |
| Estates: Other | 835 | 102 | 102 | 344 | 344 | 95 | 185 | 192 | 198 |
| Legal Services | 297 | 259 | 459 | 772 | 772 | 684 | 867 | 849 | 894 |
| Pool Vehicle: Finance | 54 | -17 | -13 | 20 | 20 | – | – | – | – |
| Pool Vehicle: Infrastructure | -51 | 162 | 162 | – | – | – | – | – | – |
| Pool Vehicle: Economic Dev | -69 | 235 | 209 | – | – | – | – | – | -1 |
| Asset Management | 201 | 235 | 268 | 324 | 324 | 268 | 307 | 322 | 345 |
| Public Relations | 3,773 | 2,377 | 1,533 | 3,243 | 3,243 | 2,869 | 3,002 | 3,031 | 3,070 |
| Procurement | 160 | 245 | 217 | 292 | 292 | 312 | 347 | 365 | 391 |
| Rietbron: Administration | 366 | 457 | 131 | 184 | 184 | 184 | 185 | 191 | 198 |
| DMA Administration | 610 | 504 | 818 | 844 | 844 | 948 | 1,020 | 892 | 945 |
| Internal Audit and Control | 414 | 446 | 554 | 491 | 491 | 665 | 559 | 559 | 559 |
| Levies | -86 | -713 | 278 | 1,400 | 1,400 | 12 | 12 | – | – |
| Security and Cleaning | 630 | 923 | 972 | 1,075 | 1,075 | 1,088 | 1,141 | 1,189 | 1,249 |
| Finance Management and | 364 | 279 | 117 | 569 | 569 | 545 | 653 | 685 | 738 |
| Pensioners Expenditure | 2,746 | 285 | 5,662 | 3,598 | 3,598 | 3,588 | 3,565 | 3,734 | 3,835 |
| Pensioners Expenditure - R | 2,897 | 2,958 | 3,016 | 3,339 | 3,339 | 3,250 | 3,602 | 3,723 | 3,933 |
| Pensioners Expenditure - A | – | 519 | – | 596 | 596 | – | – | – | – |
| Job Evaluation | 545 | 75 | 0 | – | – | – | – | – | – |
| | 25,466 | 22,841 | 30,698 | 35,665 | 38,978 | 36,347 | 39,913 | 41,044 | 43,100 |
| | | | | | | | | | |
| Surplus/(Deficit) | 45,335 | 52,488 | 76,465 | 59,782 | 60,781 | 63,187 | 65,957 | 55,242 | 58,467 |
| **TOTAL Surplus/(Deficit)** | **19,353** | **16,453** | **25,604** | 0 | 0 | 10,739 | 0 | 0 | 0 |

# CHAPTER 20

# Other Supporting Documentation

## DC10 Cacadu - Supporting Table SA9 Social, economic and demographic statistics and assumptions

| Description of economic indicator | Basis of calculation | 1996 Census | 2001 Census | 2007 Survey | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Demographics** | | | | | | | | | | | |
| Population | | | 883 | | | | | | | | |
| Females aged 5 - 14 | | | 131 | | | | | | | | |
| Males aged 5 - 14 | | | 129 | | | | | | | | |
| Females aged 15 - 34 | | | 116 | | | | | | | | |
| Males aged 15 - 34 | | | 99 | | | | | | | | |
| Unemployment | | | 125 | | | | | | | | |
| **Household income (households) (1.)** | | | | | | | | | | | |
| None | | | 64 | | | | | | | | |
| R1 - R4800 | | | 10 | | | | | | | | |
| R4800 - R9600 | | | 45 | | | | | | | | |
| **Poverty profiles (2.)** | | | | | | | | | | | |
| Insert description | | | | | | | | | | | |
| **Household/demographics (000)** | | | | | | | | | | | |
| Number of people in municipal area | | | | 8,638 | | | | | | | |
| Number of poor people in municipal area | | | | | | | | | | | |
| Number of households in municipal area | | | | 509 | | | | | | | |
| Number of poor households in municipal area | | | | 169 | | | | | | | |
| Definition of poor household (R per month) | 2 x Old Age Pension | | | | | | | | | | |
| **Housing statistics (3.)** | | | | | | | | | | | |
| Formal | | | | | | | | | | | |
| Informal | | | | | | | | | | | |
| **Total number of households** | | - | - | - | - | - | - | - | - | - | - |
| Dwellings provided by municipality (4.) | | | | | | | | | | | |
| Dwellings provided by province/s | | | | | | | | | | | |
| Dwellings provided by private sector (5.) | | | | | | | | | | | |
| **Total new housing dwellings** | | - | - | - | - | - | - | - | - | - | - |
| **Economic (6.)** | | | | | | | | | | | |
| Inflation/inflation outlook (CPIX) | | | | | | | | | | | |
| Interest rate - borrowing | | | | | | | | | | | |
| Interest rate - investment | | | | | | | | | | | |
| Remuneration increases | | | | | | | | | | | |
| Consumption growth (electricity) | | | | | | | | | | | |
| Consumption growth (water) | | | | | | | | | | | |
| **Collection rates (7.)** | | | | | | | | | | | |
| Property tax/service charges | | | | | | | | | | | |
| Rental of facilities & equipment | | | | | | | | | | | |
| Interest - external investments | | | | | | | | | | | |
| Interest - debtors | | | | | | | | | | | |
| Revenue from agency services | | | | | | | | | | | |

## DC10 Cacadu - Supporting Table SA11 Property rates summary

| Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **Valuation:** | | | | | | | | | |
| Date of valuation: | | | | 1 July 2008 | | | | | |
| Financial year valuation used | | | | 2009/10 | | | | | |
| Municipal by-laws s6 in place? (Y/N) | Yes | Yes | Yes | Yes | | | Yes | | |
| Municipal/assistant valuer appointed? (Y/N) | | | | | | | | | |
| Municipal partnership s38 used? (Y/N) | | | | Yes | | | | | |
| No. of assistant valuers (FTE) | | | | | | | | | |
| No. of data collectors (FTE) | | | | | | | | | |
| No. of internal valuers (FTE) | | | | | | | | | |
| No. of external valuers (FTE) | | | | | | | | | |
| No. of additional valuers (FTE) | | | | | | | | | |
| Valuation appeal board established? (Y/N) | | | | Yes | | | | | |
| Implementation time of new valuation roll (mths) | | | | 12 | | | | | |
| No. of properties | | | | 2,323 | | | | | |
| No. of sectional title values | | | | | | | | | |
| No. of unreasonably difficult properties s7(2) | | | | | | | | | |
| No. of supplementary valuations | | | | – | | | | | |
| No. of valuation roll amendments | | | | – | | | | | |
| No. of objections by rate payers | | | | 1 | | | | | |
| No. of appeals by rate payers | | | | – | | | | | |
| No. of successful objections | | | | – | | | | | |
| No. of successful objections > 10% | | | | – | | | | | |
| Supplementary valuation | | | | | | | | | |
| Public service infrastructure value (Rm) | | | | 1 | 1 | 1 | | | |
| Municipality owned property value (Rm) | | | | 4 | 4 | 4 | | | |
| **Valuation reductions:** | | | | | | | | | |
| Valuation reductions-public infrastructure (Rm) | | | | | | | | | |
| Valuation reductions-nature reserves/park (Rm) | | | | | | | | | |
| Valuation reductions-mineral rights (Rm) | | | | | | | | | |
| Valuation reductions-R15,000 threshold (Rm) | | | | 1 | | | | | |
| Valuation reductions-public worship (Rm) | | | | 2 | | | | | |
| Valuation reductions-other (Rm) | | | | 919 | | | | | |
| **Total valuation reductions:** | – | – | – | 922 | – | – | – | – | – |
| Total value used for rating (Rm) | | | | | | | | | |
| Total land value (Rm) | | | | | | | | | |
| Total value of improvements (Rm) | | | | | | | | | |
| Total market value (Rm) | | | | 943 | | | | | |
| **Rating:** | | | | | | | | | |
| Residential rate used to determine rate for other categories? (Y/N) | | | | No | | | No | | |
| Differential rates used? (Y/N) | | | | No | | | No | | |
| Limit on annual rate increase (s20)? (Y/N) | | | | No | | | No | | |
| Special rating area used? (Y/N) | | | | No | | | No | | |
| Phasing-in properties s21 (number) | | | | Yes | | | Yes | | |
| Rates policy accompanying budget? (Y/N) | | | | Yes | | | Yes | | |
| Fixed amount minimum value (R'000) | | | | | | | | | |
| Non-residential prescribed ratio s19? (%) | | | | | | | | | |
| **Rate revenue:** | | | | | | | | | |
| Rate revenue budget (R '000) | 27 | 28 | 31 | 215 | 215 | 185 | 365 | 350 | 400 |
| Rate revenue expected to collect (R'000) | | | | 215 | 215 | 185 | 365 | 350 | 400 |
| Expected cash collection rate (%) | | | | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Special rating areas (R'000) | | | | | | | | | |
| Rebates, exemptions - indigent (R'000) | | | | | | | | | |
| Rebates, exemptions - pensioners (R'000) | | | | | | | | | |
| Rebates, exemptions - bona fide farm. (R'000) | | | | | | | | | |
| Rebates, exemptions - other (R'000) | | | | | | | | | |
| Phase-in reductions/discounts (R'000) | | | | | | | | | |
| **Total rebates,exemptns,reductns,discs (R'000)** | – | – | – | – | – | – | – | – | – |

DC10 Cacadu - Supporting Table SA12 Property rates by category (current year)

| Description | Resi. | Indust. | Bus. & Comm. | Farm props. | State-owned | Muni props. | Public service infra. | Private owned towns | Formal & Informal Settle. | Comm. Land | State trust land | Section 8(2)(n) (note 1) | Protect. Areas | National Monum/ts | Public benefit organs. | Mining Props. |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Current Year 2009/10 | | | | | | | | | | | | | | | | |
| Valuation: | | | | | | | | | | | | | | | | |
| No. of properties | 596 | | 10 | 1,417 | 50 | 68 | 74 | | | | | | | | 23 | |
| No. of sectional title property values | | | | | | | | | | | | | | | | |
| No. of unreasonably difficult properties s7(2) | | | | | | | | | | | | | | | | |
| No. of supplementary valuations | | | | | | | | | | | | | | | | |
| Supplementary valuation (Rm) | | | | | | | | | | | | | | | | |
| No. of valuation roll amendments | | | | | | | | | | | | | | | | |
| No. of objections by rate-payors | | | | | | | | | | | | | | | | |
| No. of appeals by rate-payers | | | | | | | | | | | | | | | | |
| No. of appeals by rate-payers finalised | | | | | | | | | | | | | | | | |
| No. of successful objections | | | | | | | | | | | | | | | | |
| No. of successful objections > 10% | | | | | | | | | | | | | | | | |
| Estimated no. of properties not valued | | | | | | | | | | | | | | | | |
| Years since last valuation (select) | >5 | | >5 | >5 | >5 | >5 | >5 | | | | | | | | >5 | |
| Frequency of valuation (select) | 4 | | 4 | 4 | 4 | 4 | 4 | | | | | | | | 4 | |
| Method of valuation used (select) | Market | | Market | Market | Market | Market | Market | | | | | | | | Market | |
| Base of valuation (select) | Other | | Other | Other | Other | Other | Other | | | | | | | | Other | |
| Phasing-in properties s21 (number) | | | | 1,417 | | | | | | | | | | | | |
| Combination of rating types used? (Y/N) | No | | No | No | No | No | No | | | | | | | | No | |
| Flat rate used? (Y/N) | Yes | | Yes | Yes | Yes | Yes | Yes | | | | | | | | Yes | |
| Is balance rated by uniform rate/variable rate? | Uniform | | Uniform | Uniform | Uniform | Uniform | Uniform | | | | | | | | Uniform | |
| Valuation reductions: | | | | | | | | | | | | | | | | |
| Valuation reductions-public infrastructure (Rm) | | | | | 5 | 5 | 1 | | | | | | | | | |
| Valuation reductions-nature reserves/park (Rm) | | | | 3 | | | | | | | | | | | | |
| Valuation reductions-mineral rights (Rm) | | | | | | | | | | | | | | | | |
| Valuation reductions-R15,000 threshold (Rm) | 5 | | | | | | | | | | | | | | 2 | |
| Valuation reductions-public worship (Rm) | | | | | | | | | | | | | | | | |
| Valuation reductions-other (Rm) | | | | | | | | | | | | | | | | |
| Total valuation reductions: | | | | | | | | | | | | | | | | |
| Total value used for rating (Rm) | 3 | | 0 | 915 | 18 | 5 | 1 | | | | | | | | 2 | |
| Total land value (Rm) | | | | | | | | | | | | | | | | |
| Total value of improvements (Rm) | | | | | | | | | | | | | | | | |
| Total market value (Rm) | 3 | | 0 | 915 | 18 | 5 | 1 | | | | | | | | 2 | |
| Rating: | | | | | | | | | | | | | | | | |
| Average rate | 0.002900 | | 0.002900 | 0.002900 | 0.002900 | 0.002900 | 0.002900 | | | | | | | | 0.002900 | |
| Rate revenue budget (R '000) | 5 | | 0 | 171 | 8 | - | 1 | | | | | | | | | |
| Rate revenue expected to collect (R'000) | 5 | | 0 | 171 | 8 | - | 1 | | | | | | | | | |
| Expected cash collection rate (%) | 100.0% | | 100.0% | 100.0% | | | 100.0% | | | | | | | | 100.0% | |
| Special rating areas (R'000) | | | | | | | | | | | | | | | | |
| Rebates, exemptions - indigent (R'000) | | | | | | | | | | | | | | | | |
| Rebates, exemptions - pensioners (R'000) | | | | | | | | | | | | | | | | |
| Rebates, exemptions - bona fide farm. (R'000) | | | | 680,188 | | | | | | | | | | | | |
| Rebates, exemptions - other (R'000) | | | | | 7,798 | | | | | | | | | | | |
| Phase-in reductions/discounts (R'000) | | | | 170,047 | 1,950 | | 578 | | | | | | | | | |
| Total rebates,exemptns,reductns,discs (R'000) | | | | | | | | | | | | | | | | |

## DC10 Cacadu - Supporting Table SA13 Property rates by category (budget year)

| Description | Resi. | Indust. | Bus. & Comm. | Farm props. | State-owned | Muni props. | Public service Infra. | Private owned towns | Formal & Informal Settle. | Comm. Land | State trust land | Section 8(2)(n) (note 1) | Protect. Areas | National Monum/ts | Public benefit organs. | Mining Props. |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Budget Year 2010/11** | | | | | | | | | | | | | | | | |
| **Valuation:** | | | | | | | | | | | | | | | | |
| No. of properties | 596 | | 10 | 1,417 | 50 | 68 | 74 | | | | | | | | 23 | |
| No. of sectional title property values | | | | | | | | | | | | | | | | |
| No. of unreasonably difficult properties s7(2) | | | | | | | | | | | | | | | | |
| No. of supplementary valuations | | | | | | | | | | | | | | | | |
| Supplementary valuation (Rm) | | | | | | | | | | | | | | | | |
| No. of valuation roll amendments | | | | | | | | | | | | | | | | |
| No. of objections by rate-payers | | | | | | | | | | | | | | | | |
| No. of appeals by rate-payers | | | | | | | | | | | | | | | | |
| No. of appeals by rate-payers finalised | | | | | | | | | | | | | | | | |
| No. of successful objections | | | | | | | | | | | | | | | | |
| No. of successful objections > 10% | | | | | | | | | | | | | | | | |
| Estimated no. of properties not valued | | | | | | | | | | | | | | | | |
| Years since last valuation (select) | >5 | | >5 | >5 | >5 | >5 | >5 | | | | | | | | >5 | |
| Frequency of valuation (select) | 4 | | 4 | 4 | 4 | 4 | 4 | | | | | | | | 4 | |
| Method of valuation used (select) | Market | | Market | Market | Market | Market | Market | | | | | | | | Market | |
| Base of valuation (select) | Other | | Other | Other | Other | Other | Other | | | | | | | | Other | |
| Phasing-in properties s21 (number) | | | | 1,417 | | | | | | | | | | | | |
| Combination of rating types used? (Y/N) | No | | No | No | No | No | No | | | | | | | | No | |
| Flat rate used? (Y/N) | Yes | | Yes | Yes | Yes | Yes | Yes | | | | | | | | Yes | |
| Is balance rated by uniform rate/variable rate? | Uniform | | Uniform | Uniform | Uniform | Uniform | Uniform | | | | | | | | Uniform | |
| **Valuation reductions:** | | | | | | | | | | | | | | | | |
| Valuation reductions-public infrastructure (Rm) | | | | | 5 | 5 | 1 | | | | | | | | | |
| Valuation reductions-nature reserves/park (Rm) | | | | 3 | | | | | | | | | | | | |
| Valuation reductions-mineral rights (Rm) | | | | | | | | | | | | | | | | |
| Valuation reductions-R15,000 threshold (Rm) | 5 | | | | | | | | | | | | | | 2 | |
| Valuation reductions-public worship (Rm) | | | | | | | | | | | | | | | | |
| Valuation reductions-other (Rm) | | | | | | | | | | | | | | | | |
| **Total valuation reductions:** | | | | | | | | | | | | | | | | |
| Total value used for rating (Rm) | 3 | | 0 | 915 | 18 | 5 | 1 | | | | | | | | 2 | |
| Total land value (Rm) | | | | | | | | | | | | | | | | |
| Total value of improvements (Rm) | | | | | | | | | | | | | | | | |
| Total market value (Rm) | 3 | | 0 | 915 | 18 | 5 | 1 | | | | | | | | 2 | |
| **Rating:** | | | | | | | | | | | | | | | | |
| Average rate | 0.003100 | | 0.003100 | 0.003100 | 0.003100 | 0.003100 | 0.003100 | | | | | | | | 0.003100 | |
| Rate revenue budget (R '000) | 5 | | 0 | 348 | 10 | - | 1 | | | | | | | | | |
| Rate revenue expected to collect (R'000) | 2 | | 0 | 351 | 10 | - | 1 | | | | | | | | | |
| Expected cash collection rate (%) | 100.0% | | 100.0% | 100.0% | | | 100.0% | 100.0% | | | | | | | | |
| Special rating areas (R'000) | | | | | | | | | | | | | | | | |
| Rebates, exemptions - indigent (R'000) | | | | | | | | | | | | | | | | |
| Rebates, exemptions - pensioners (R'000) | | | | | | | | | | | | | | | | |
| Rebates, exemptions - bona fide farm. (R'000) | | | | 680,188 | | | | | | | | | | | | |
| Rebates, exemptions - other (R'000) | | | | | 7,798 | | | | | | | | | | | |
| Phase-in reductions/discounts (R'000) | | | | 113,365 | 1,300 | | 386 | | | | | | | | | |
| **Total rebates,exemptns,reductns,discs (R'000)** | | | | | | | | | | | | | | | | |

## DC10 Cacadu - Supporting Table SA14 Household bills

| Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| Rand/cent | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 % incr. | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **Monthly Account for Household - 'Large' Household** | | | | | | | | | | |
| **Rates and services charges:** | | | | | | | | | | |
| Property rates | 302.92 | 318.01 | 318.01 | 72.50 | 72.50 | 72.50 | 8.0% | 78.30 | 84.56 | 91.32 |
| Electricity: Basic levy | | | | | | | | | | |
| Electricity: Consumption | | | | | | | | | | |
| Water: Basic levy | 9.39 | 9.87 | 10.32 | 10.89 | 10.89 | 10.89 | 8.0% | 11.76 | 12.70 | 13.71 |
| Water: Consumption | 54.30 | 57.00 | 59.70 | 63.00 | 63.00 | 63.00 | 8.0% | 68.04 | 73.48 | 79.35 |
| Sanitation | 15.96 | 16.77 | 17.56 | 18.51 | 18.51 | 18.51 | 8.0% | 19.99 | 21.58 | 23.30 |
| Refuse removal | 4.83 | 5.08 | 5.32 | 5.61 | 5.61 | 5.61 | 8.0% | 6.05 | 6.53 | 7.05 |
| Other | | | | | | | | | | |
| sub-total | 387.40 | 406.73 | 410.91 | 170.51 | 170.51 | 170.51 | | 184.14 | 198.85 | 214.73 |
| VAT on Services | 11.83 | 12.42 | 13.01 | 13.72 | 13.72 | 13.72 | | 14.82 | 16.00 | 17.28 |
| **Total large household bill:** | 399.23 | 419.15 | 423.92 | 184.23 | 184.23 | 184.23 | | 198.96 | 214.85 | 232.01 |
| % increase/-decrease | | 5.0% | 1.1% | (56.5%) | (56.5%) | (56.5%) | | 8.0% | 8.0% | 8.0% |
| **Monthly Account for Household - 'Small' Household** | | | | | | | | | | |
| **Rates and services charges:** | | | | | | | | | | |
| Property rates | 1.41 | 1.48 | 1.48 | 43.50 | 43.50 | 43.50 | 8.0% | 46.98 | 50.73 | 54.78 |
| Electricity: Basic levy | | | | | | | | | | |
| Electricity: Consumption | | | | | | | | | | |
| Water: Basic levy | 9.39 | 9.87 | 10.32 | 10.89 | 10.89 | 10.89 | 8.0% | 11.76 | 12.70 | 13.71 |
| Water: Consumption | 45.25 | 47.50 | 49.75 | 52.50 | 52.50 | 52.50 | 8.0% | 56.70 | 61.23 | 66.12 |
| Sanitation | 15.96 | 16.77 | 17.56 | 18.51 | 18.51 | 18.51 | 8.0% | 19.99 | 21.58 | 23.30 |
| Refuse removal | 4.83 | 5.08 | 5.32 | 5.61 | 5.61 | 5.61 | 8.0% | 6.05 | 6.53 | 7.05 |
| Other | | | | | | | | | | |
| sub-total | 76.84 | 80.70 | 84.43 | 131.01 | 131.01 | 131.01 | 8.0% | 141.48 | 152.77 | 164.96 |
| VAT on Services | 10.56 | 11.09 | 11.61 | 12.25 | 12.25 | 12.25 | | 13.23 | 14.29 | 15.43 |
| **Total small household bill:** | 87.40 | 91.79 | 96.04 | 143.26 | 143.26 | 143.26 | 8.0% | 154.71 | 167.06 | 180.39 |
| % increase/-decrease | | 5.0% | 4.6% | 49.2% | 49.2% | 49.2% | | 8.0% | 8.0% | 8.0% |
| **Monthly Account for Household - 'Small' Household receiving free basic services** | | | | | | | | | | |
| **Rates and services charges:** | | | | | | | | | | |
| Property rates | 1.41 | 1.48 | 1.48 | | | | | | | |
| Electricity: Basic levy | | | | | | | | | | |
| Electricity: Consumption | | | | | | | | | | |
| Water: Basic levy | 9.39 | 9.87 | 10.32 | 10.89 | 10.89 | 10.89 | 8.0% | 11.76 | 12.70 | 13.71 |
| Water: Consumption | | | | | | | | | | |
| Sanitation | 15.96 | 16.77 | 17.56 | 18.51 | 18.51 | 18.51 | 8.0% | 19.99 | 21.58 | 23.30 |
| Refuse removal | 4.83 | 5.08 | 5.32 | 5.61 | 5.61 | 5.61 | 8.0% | 6.05 | 6.53 | 7.05 |
| Other | | | | | | | | | | |
| sub-total | 31.59 | 33.20 | 34.68 | 35.01 | 35.01 | 35.01 | 8.0% | 37.80 | 40.81 | 44.06 |
| VAT on Services | 4.23 | 4.44 | 4.65 | 4.90 | 4.90 | 4.90 | | 5.29 | 5.71 | 6.17 |
| **Total small household bill:** | 35.82 | 37.64 | 39.33 | 39.91 | 39.91 | 39.91 | 8.0% | 43.09 | 46.52 | 50.23 |
| % increase/-decrease | | 5.1% | 4.5% | 1.5% | 1.5% | 1.5% | | 8.0% | 8.0% | 8.0% |

## DC10 Cacadu - Supporting Table SA15 Investment particulars by type

| Investment type | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| <u>Parent municipality</u> | | | | | | | | | |
| Securities - National Government | | | | | | | | | |
| Listed Corporate Bonds | | | | | | | | | |
| Deposits - Bank | 244,535 | 388,166 | 416,370 | 239,623 | 261,575 | 256,311 | 264,610 | 274,967 | 273,967 |
| Deposits - Public Investment Commissioners | | | | | | | | | |
| Deposits - Corporation for Public Deposits | | | | | | | | | |
| Bankers Acceptance Certificates | | | | | | | | | |
| Negotiable Certificates of Deposit - Banks | | | | | | | | | |
| Guaranteed Endowment Policies (sinking) | | | | | | | | | |
| Repurchase Agreements - Banks | | | | | | | | | |
| Municipal Bonds | | | | | | | | | |
| **Municipality sub-total** | 244,535 | 388,166 | 416,370 | 239,623 | 261,575 | 256,311 | 264,610 | 274,967 | 273,967 |
| <u>Entities</u> | | | | | | | | | |
| Securities - National Government | | | | | | | | | |
| Listed Corporate Bonds | | | | | | | | | |
| Deposits - Bank | | | | | | | | | |
| Deposits - Public Investment Commissioners | | | | | | | | | |
| Deposits - Corporation for Public Deposits | | | | | | | | | |
| Bankers Acceptance Certificates | | | | | | | | | |
| Negotiable Certificates of Deposit - Banks | | | | | | | | | |
| Guaranteed Endowment Policies (sinking) | | | | | | | | | |
| Repurchase Agreements - Banks | | | | | | | | | |
| **Entities sub-total** | - | - | - | - | - | - | - | - | - |
| **Consolidated total:** | 244,535 | 388,166 | 416,370 | 239,623 | 261,575 | 256,311 | 264,610 | 274,967 | 273,967 |

## DC10 Cacadu - Supporting Table SA16 Investment particulars by maturity

| Investments by Maturity<br>Name of institution & investment ID | Period of Investment<br>Yrs/Months | Type of Investment | Expiry date of investment | Monetary value<br>Rand thousand | Interest to be realised<br>Rand thousand |
|---|---|---|---|---|---|
| Parent municipality | | | | | |
| Standard Bank | Various | Fixed Deposit | Various | 70,485 | 7,071 |
| ABSA Bank | Various | Fixed Deposit | Various | 63,898 | 6,420 |
| Nedbank | Various | Fixed Deposit | Various | 54,953 | 5,517 |
| First National Bank | Various | Fixed Deposit | Various | 46,700 | 4,688 |
| Investec | Various | Fixed Deposit | Various | 20,274 | 2,035 |
| Municipality sub-total | | | | 256,311 | 25,732 |
| Entities | | | | | |
| Entities sub-total | | | | – | – |
| TOTAL INVESTMENTS AND INTEREST | | | | 256,311 | 25,732 |

DC10 Cacadu - Supporting Table SA17 Borrowing

| Borrowing - Categorised by type | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Parent municipality | | | | | | | | | |
| Long-Term Loans (annuity/reducing balance) | | | | | | | | | |
| Long-Term Loans (non-annuity) | | | | | | | | | |
| Local registered stock | | | | | | | | | |
| Instalment Credit | | | | | | | | | |
| Financial Leases | 849 | (0) | 42 | – | – | – | – | – | – |
| PPP liabilities | | | | | | | | | |
| Finance Granted By Cap Equipment Supplier | | | | | | | | | |
| Marketable Bonds | | | | | | | | | |
| Non-Marketable Bonds | | | | | | | | | |
| Bankers Acceptances | | | | | | | | | |
| Financial derivatives | | | | | | | | | |
| Other Securities | | | | | | | | | |
| **Municipality sub-total** | 849 | (0) | 42 | – | – | – | – | – | – |
| Entities | | | | | | | | | |
| Long-Term Loans (annuity/reducing balance) | | | | | | | | | |
| Long-Term Loans (non-annuity) | | | | | | | | | |
| Local registered stock | | | | | | | | | |
| Instalment Credit | | | | | | | | | |
| Financial Leases | | | | | | | | | |
| PPP liabilities | | | | | | | | | |
| Finance Granted By Cap Equipment Supplier | | | | | | | | | |
| Marketable Bonds | | | | | | | | | |
| Non-Marketable Bonds | | | | | | | | | |
| Bankers Acceptances | | | | | | | | | |
| Financial derivatives | | | | | | | | | |
| Other Securities | | | | | | | | | |
| **Entities sub-total** | – | – | – | – | – | – | – | – | – |
| **Total Borrowing** | 849 | (0) | 42 | – | – | – | – | – | – |

## DC10 Cacadu - Supporting Table SA32 List of external mechanisms

| External mechanism | Yrs/ Mths | Period of agreement 1. | Service provided | Expiry date of service delivery agreement or contract | Monetary value of agreement 2. |
|---|---|---|---|---|---|
| Name of organisation | | Number | | | R thousand |
| | | | N/A | | |

## DC10 Cacadu - Supporting Table SA34c Repairs and maintenance expenditure by asset class

| Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Repairs and maintenance expenditure by Asset Class/Sub-class | | | | | | | | | |
| Infrastructure | – | – | – | – | – | – | – | – | – |
| Infrastructure - Road transport | – | – | – | – | – | – | – | – | – |
| *Roads, Pavements & Bridges* | – | – | – | – | – | – | – | – | – |
| *Storm water* | – | – | – | – | – | – | – | – | – |
| Infrastructure - Electricity | – | – | – | – | – | – | – | – | – |
| *Generation* | – | – | – | – | – | – | – | – | – |
| *Transmission & Reticulation* | – | – | – | – | – | – | – | – | – |
| *Street Lighting* | – | – | – | – | – | – | – | – | – |
| Infrastructure - Water | – | – | – | – | – | – | – | – | – |
| *Dams & Reservoirs* | – | – | – | – | – | – | – | – | – |
| *Water purification* | – | – | – | – | – | – | – | – | – |
| *Reticulation* | – | – | – | – | – | – | – | – | – |
| Infrastructure - Sanitation | – | – | – | – | – | – | – | – | – |
| *Reticulation* | – | – | – | – | – | – | – | – | – |
| *Sewerage purification* | – | – | – | – | – | – | – | – | – |
| Infrastructure - Other | – | – | – | – | – | – | – | – | – |
| *Waste Management* | – | – | – | – | – | – | – | – | – |
| *Transportation* | – | – | – | – | – | – | – | – | – |
| *Gas* | – | – | – | – | – | – | – | – | – |
| *Other* | – | – | – | – | – | – | – | – | – |
| Community | – | – | – | – | – | – | – | – | – |
| Parks & gardens | – | – | – | – | – | – | – | – | – |
| Sportsfields & stadia | – | – | – | – | – | – | – | – | – |
| Swimming pools | – | – | – | – | – | – | – | – | – |
| Community halls | – | – | – | – | – | – | – | – | – |
| Libraries | – | – | – | – | – | – | – | – | – |
| Recreational facilities | – | – | – | – | – | – | – | – | – |
| Fire, safety & emergency | – | – | – | – | – | – | – | – | – |
| Security and policing | – | – | – | – | – | – | – | – | – |
| Buses | – | – | – | – | – | – | – | – | – |

| Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Clinics | – | – | – | – | – | – | – | – | – |
| Museums & Art Galleries | – | – | – | – | – | – | – | – | – |
| Cemeteries | – | – | – | – | – | – | – | – | – |
| Social rental housing | – | – | – | – | – | – | – | – | – |
| Other | – | – | – | – | – | – | – | – | – |
| **Heritage assets** | – | – | – | – | – | – | – | – | – |
| Buildings | – | – | – | – | – | – | – | – | – |
| Other | – | – | – | – | – | – | – | – | – |
| **Investment properties** | – | – | – | – | – | – | – | – | – |
| Housing development | – | – | – | – | – | – | – | – | – |
| Other | – | – | – | – | – | – | – | – | – |
| **Other assets** | 1,287 | 638 | 1,033 | 493 | 2,752 | 2,400 | 2,244 | 2,261 | 2,293 |
| General vehicles | 206 | 233 | 360 | 150 | 655 | 496 | 50 | 55 | 60 |
| Specialised vehicles | – | – | – | – | – | – | – | – | – |
| Plant & equipment | – | – | – | – | – | – | 54 | 59 | 66 |
| Computers - hardware/equipment | 115 | 49 | 94 | 68 | 186 | 190 | 184 | 189 | 198 |
| Furniture and other office equipment | 20 | 5 | 13 | 2 | 101 | 90 | 63 | 64 | 66 |
| Abattoirs | – | – | – | – | – | – | – | – | – |
| Markets | – | – | – | – | – | – | – | – | – |
| Civic Land and Buildings | – | – | – | – | – | – | – | – | – |
| Other Buildings | 800 | 294 | 373 | 200 | 1,229 | 1,039 | 1,719 | 1,724 | 1,729 |
| Other Land | 146 | 53 | 117 | 68 | 180 | 180 | 175 | 170 | 175 |
| Surplus Assets - (Investment or Inventory) | – | – | – | – | – | – | – | – | – |
| Other | – | 4 | 76 | 4 | 400 | 405 | – | – | – |
| **Agricultural assets** | – | – | – | – | – | – | – | – | – |
| *List sub-class* | – | – | – | – | – | – | – | – | – |
| **Biological assets** | – | – | – | – | – | – | – | – | – |
| *List sub-class* | – | – | – | – | – | – | – | – | – |

| Description | 2006/7 | 2007/8 | 2008/9 | Current Year 2009/10 | | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| <u>Intangibles</u> | – | – | – | – | – | – | – | – | – |
| Computers - software & programming | – | – | – | – | – | – | – | – | – |
| Other *(list sub-class)* | – | – | – | – | – | – | – | – | – |
| **Total Repairs and Maintenance Expenditure** | 1,287 | 638 | 1,033 | 493 | 2,752 | 2,400 | 2,244 | 2,261 | 2,293 |

| | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| <u>Specialised vehicles</u> | – | – | – | – | – | – | – | – | – |
| Refuse | – | – | – | – | – | – | – | – | – |
| Fire | – | – | – | – | – | – | – | – | – |
| Conservancy | – | – | – | – | – | – | – | – | – |
| Ambulances | – | – | – | – | – | – | – | – | – |

DC10 Cacadu - Supporting Table SA35 Future financial implications of the capital budget

| Vote Description | 2010/11 Medium Term Revenue & Expenditure Framework | | | Forecasts | | | |
|---|---|---|---|---|---|---|---|
| R thousand | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 | Forecast 2013/14 | Forecast 2014/15 | Forecast 2015/16 | Present value |
| <u>Capital expenditure</u> | | | | | | | |
| Executive and Council - | 1,676 | 423 | 391 | | | | |
| Finance and Corporate Services - Finance and Corpor | 1,506 | 1,528 | 1,441 | | | | |
| Planning and Development - | 1,474 | 840 | 843 | | | | |
| Health - | 920 | 25 | 3 | | | | |
| Community and social services - | – | – | – | | | | |
| Housing - | – | 12 | 8 | | | | |
| Public Safety - | 600 | 950 | 970 | | | | |
| Sport and Recreation - | – | – | – | | | | |
| Waste Management - | – | – | – | | | | |
| Roads - | – | 400 | 120 | | | | |
| Water - | – | 250 | 250 | | | | |
| Electricity - | – | – | – | | | | |
| Other - | – | 5 | 10 | | | | |
| - | – | – | – | | | | |
| - | – | – | – | | | | |
| *List entity summary if applicable* | | | | | | | |
| **Total Capital Expenditure** | 6,176 | 4,433 | 4,036 | – | – | – | – |
| <u>Future operational costs by vote</u> | | | | | | | |
| Executive and Council - | | | | | | | |
| Finance and Corporate Services - Finance and Corporate Services | | | | | | | |
| Planning and Development - | | | | | | | |
| Health - | | | | | | | |
| Community and social services - | | | | | | | |
| Housing - | | | | | | | |
| Public Safety - | | | | | | | |
| Sport and Recreation - | | | | | | | |
| Waste Management - | | | | | | | |
| Roads - | | | | | | | |
| Water - | | | | | | | |
| Electricity - | | | | | | | |
| Other - | | | | | | | |
| - | | | | | | | |
| - | | | | | | | |
| *List entity summary if applicable* | | | | | | | |
| **Total future operational costs** | – | – | – | – | – | – | – |
| <u>Future revenue by source</u> | | | | | | | |
| Property rates | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | |
| Service charges - electricity revenue | | | | | | | |
| Service charges - water revenue | | | | | | | |
| Service charges - sanitation revenue | | | | | | | |
| Service charges - refuse revenue | | | | | | | |
| Service charges - other | | | | | | | |
| Rental of facilities and equipment | | | | | | | |
| *List other revenues sources if applicable* | | | | | | | |
| *List entity summary if applicable* | | | | | | | |
| **Total future revenue** | – | – | – | – | – | – | – |
| **Net Financial Implications** | 6,176 | 4,433 | 4,036 | – | – | – | – |

## DC10 Cacadu - Supporting Table SA36 Detailed capital budget

| Municipal Vote/Capital project | Ref | Program/Project description | Project number | IDP Goal code 3. | Asset Class 4. | Asset Sub-Class 4. | Total Project Estimate | Prior year outcomes | | 2010/11 Medium Term Revenue & Expenditure Framework | | | Project information | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | 5 | | | | | | | Audited Outcome 2008/9 | Current Year 2009/10 Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 | Ward location | New or renewal |
| **Parent municipality:** | | | | | *Examples* | *Examples* | | | | | | | | |
| *List all capital projects grouped by Municipal Vote* | | | | | SEE ANNEXURE "E" | | | | | | | | | |
| **Total Capital expenditure** | 1 | | | | | | | | | - | - | - | | |
| **Entities:** | | | | | | | | | | | | | | |
| *List all capital projects grouped by Entity* | | | | | | | | | | | | | | |
| Entity A | | | | | | | | | | | | | | |
| Water project A | | | | | | | | | | | | | | |
| Entity B | | | | | | | | | | | | | | |
| Electricity project B | | | | | | | | | | | | | | |
| **Total Capital expenditure** | 2 | | | | | | | | | - | - | - | | |

DC10 Cacadu - Supporting Table SA37 Projects delayed from previous financial year/s

| Municipal Vote/Capital project | Project name | Project number | Asset Class 3. | Asset Sub-Class 3. | Previous target year to complete | Current Year 2009/10 | | 2010/11 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | | | | | Year | Original Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| **Parent municipality:**<br>*List all capital projects grouped by Municipal Vote* | | | *Examples* | *Examples* | | | | | | |
| **Entities:**<br>*List all capital projects grouped by Municipal Entity*<br>*Entity Name*<br>*Project name* | | | | | | | | | | |

# ANNEXURES

## PROJECTS BUDGET 2010-2011

| ACCOUNT NUMBER | PROJECT NAMES | PROJECTS AMOUNTS 2010/2011 | FUNDING SOURCE |
|---|---|---|---|
| | **DEPARTMENT: ECONOMIC DEVELOPMENT** | | |
| **ECONOMIC DEVELOPMENT - MANAGEMENT** | | | |
| 01 146 78056 | Implement and Review | 1,000,000 | Contribution - Accumulated Surplus |
| 01 146 78204 | Natural Fibre Beneficiary | 1,500,000 | Contribution - Accumulated Surplus |
| 01 146 78205 | Support BCR Dev Agency | 2,000,000 | Contribution - Accumulated Surplus |
| | | 4,500,000 | |
| **LOCAL ECONOMIC DEVELOPMENT** | | | |
| 01 147 78188 | Agrcultural Support | 2,000,000 | Contribution - Accumulated Surplus |
| 01 147 78173 | Craft Initiative Rietbron | 500,000 | Contribution - Accumulated Surplus |
| 01 147 79580 | Establish Craft Initiative | 500,000 | Contribution - Accumulated Surplus |
| 01 147 78029 | Report on SEDA | 750,000 | Contribution - Accumulated Surplus |
| 01 147 78047 | Development Support | 250,000 | Contribution - Accumulated Surplus |
| 01 147 78189 | LED District Support | 500,000 | Contribution - Accumulated Surplus |
| 01 147 78191 | LEDi Projects | 1,000,000 | Contribution - Accumulated Surplus |
| 01 147 78171 | Sheep Farming in the DMA | 500,000 | Contribution - Accumulated Surplus |
| 01 147 78172 | Sheep Shearing in the DMA | 300,000 | Contribution - Accumulated Surplus |
| 01 147 78216 | CDM SMME Support Programme | 600,000 | Contribution - Accumulated Surplus |
| 01 147 78108 | Ostrich Farming Project | 250,000 | Contribution - Accumulated Surplus |
| | | 7,150,000 | |
| **TOURISM PROMOTION AND DEVELOPMENT** | | | |
| 01 400 78063 | Destination and and Sub Bra | 200,000 | Interest |
| 01 400 78123 | Development of Tourism Stats | 200,000 | Interest |
| 01 400 78126 | Nature Resrve | 500,000 | Interest |
| 01 400 78052 | Support to local Tourism | 450,000 | Interest |
| 01 400 78127 | Tourism Education and Awareness | 500,000 | Interest |
| 01 400 78124 | Tourism Marketing | 3,800,000 | Interest |
| 01 400 78128 | Tourism Month Activities | 100,000 | Interest |
| 01 400 78186 | Tourism Route Development | 1,000,000 | Interest |
| | | 6,750,000 | |
| **TOTAL: DEPARTMENT: ECONOMIC DEVELOPMENT** | | **18,400,000** | |
| | **DEPARTMENT: OFFICE OF THE MAYOR** | | |
| **COINCIL'S EXPENSES** | | | |
| 01 005 78380 | Commemoration Day Celebrations | 300,000 | Revenue |
| | | 300,000 | |
| **TOTAL: DEPARTMENT: OFFICE OF THE MAYOR** | | **300,000** | |

| ACCOUNT NUMBER | PROJECT NAMES | PROJECTS AMOUNTS 2010/2011 | FUNDING SOURCE |
|---|---|---|---|
| | **DEPARTMENT: INFRASTRUCTURE AND PLANNING** | | |
| **ENVIRONMENTAL HEA:TH** | | | |
| 01 192 78131 | Community Food Garden | 80,000 | Revenue |
| 01 192 78147 | Training and Awareness | 100,000 | Revenue |
| 01 192 78900 | Ulwaluko Villages | 50,000 | Revenue |
| 01 192 78011 | Water Quality Monitor | 80,000 | Revenue |
| | | 310,000 | |
| **FIRE SERVICE - HEAD OFFICE** | | | |
| 01 113 76112 | Assistance to Local Municipalities | 1,000,000 | Grant - Province |
| 01 113 76128 | Construction of Fire Breaks | 50,000 | Grant - Province |
| 01 113 77390 | Training of LM Fire Officers | 500,000 | Grant - Province |
| 01 113 78201 | Restoration of Fire Hydrants | 300,000 | Contribution - Accumulated Surplus |
| 01 113 78209 | Education and Awareness | 500,000 | Contribution - Accumulated Surplus |
| 01 113 78208 | Hazmat Truck for Patensie | 1,300,000 | Contribution - Accumulated Surplus |
| 01 113 78202 | Paterson Intergrated Emergency Centre | 5,000,000 | Contribution - Accumulated Surplus |
| 01 113 78208 | Hazmat Clothing | 300,000 | Contribution - Accumulated Surplus |
| | | 8,950,000 | |
| **DISASTER MANAGEMENT** | | | |
| 01 118 78203 | Nqweba Safety Rehabilitation | 1,000,000 | Revenue |
| | | 1,000,000 | |
| **ELECRICITY** | | | |
| 01 193 78700 | Electricity Infrastructure | 2,000,000 | Sundry Creditors |
| | | 2,000,000 | |
| **PLANNING UNIT** | | | |
| 01 152 76037 | Connect with Cacadu | 1,500,000 | Grant DHLG & TA |
| 01 152 76225 | IDP Support for LMS | 1,300,000 | Grant DHLG & TA |
| 01 152 78143 | Planning and Feasibility | 2,500,000 | Contribution - Accumulated Surplus |
| 01 152 78196 | Prov/LM Project Track | 200,000 | Contribution - Accumulated Surplus |
| 01 152 78195 | Technical Town Planning | 750,000 | Contribution - Accumulated Surplus |
| | | 6,250,000 | |
| **GIS SPECIALIST** | | | |
| 01 153 78197 | GIS Server Enhancement | 250,000 | Contribution - Accumulated Surplus |
| | | 250,000 | |
| **PROJECT MANAGEMENT** | | | |
| 01 202 78021 | Upgrade Infra (Rietbron Storage and Carport) | 200,000 | Accumulated Surplus |
| 01 202 76122 | Rietbron Roads and Streets | 2,000,000 | Grant - MIG |
| 01 202 76123 | Nieu-Bethesda | 3,450,000 | Grant - MIG |
| | | 5,650,000 | |

| ACCOUNT NUMBER | PROJECT NAMES | PROJECTS AMOUNTS 2010/2011 | FUNDING SOURCE |
|---|---|---|---|
| **CEMETERIES** | | | |
| 01 121 78198 | Fencing of Cemeteries | 200,000 | Contribution - Accumulated Surplus |
| | | 200,000 | |
| **HOUSING** | | | |
| 01 157 77030 | Addo - Valencia | 186,000 | Grant PHB |
| 01 157 77090 | Louterwater Ph2 | 112,500 | Grant PHB |
| 01 157 77120 | Rietbron | 110,000 | Grant PHB |
| 01 157 76072 | Sandrif 594 | 51,800 | Grant PHB |
| 01 157 77130 | Storms River | 106,485 | Grant PHB |
| 01 157 77140 | Willowmore | 100,000 | Grant PHB |
| 01 157 77960 | Housing Klipplaat Disaster | 430,000 | Grant PHB |
| 01 157 79330 | Infra DMA: Alienation | 1,822,491 | Sundry Creditors - Infra |
| | | 2,919,276 | |
| **SPORTS GROUNDS** | | | |
| 01 126 78146 | Ndlambe Sportsfields | 300,000 | Contribution - Accumulated Surplus |
| 01 126 78025 | Upgrading Rietbron Sportsfields | 599,087 | Contribution - Accumulated Surplus |
| | | 899,087 | |
| **TRANSPORT, ROADS, AND CAPACITY BUILDING** | | | |
| 01 154 75370 | Public Transport Facilities | 1,912,720 | Grant Roads, Transport |
| 01 154 75995 | Flood Damage | 6,250,000 | Grant MIG |
| 01 154 78192 | upgrade of access road in Wolwefontein | 200,000 | Contribution - Accumulated Surplus |
| | | 8,362,720 | |
| **WATER** | | | |
| 01 158 76121 | Glenconnor BWS PH2 | 1,500,000 | Grant MIG Infrastructure |
| 01 158 75450 | Drought Relief Kou Kamma | 100,000 | Grant MIG Infrastructure |
| 01 158 76131 | LEDI Infras assess support (Ndlambe) | 1,007,700 | Grant MIG Infrastructure |
| 01 158 76119 | Jansenville Water Treatment | 6,000,000 | Grant MIG Infrastructure |
| 01 158 75993 | Municipal Drought Relief | 33,505,000 | Grant MIG Municipal Drought Relief |
| 01 158 76118 | Nieu-Bethesda Water Treatment | 8,000,000 | Grant MIG Infrastructure |
| 01 158 76065 | Section 78(3) Ph 4 | 1,080,492 | Grant DWAF |
| 01 158 76068 | Rietbron Water Augmentation | 150,000 | Grant MIG Infrastructure |
| 01 158 76069 | Upgrade water Supply to G | 2,000,000 | Grant MIG Infrastructure |
| 01 158 76129 | Rainwater Harvesting | 2,000,000 | Grant DWAF |
| 01 158 78215 | Drought Contingency | 1,000,000 | Contribution - Accumulated Surplus |
| 01 158 78194 | Muller Upg to BWS | 1,800,000 | Contribution - Accumulated Surplus |
| 01 158 78193 | Vondeling Upg to BWS | 1,500,000 | Contribution - Accumulated Surplus |
| 01 158 79790 | Drought Relief CDM | 300,000 | Sundry Creditors |
| 01 158 78219 | Water & Sanitation Projects (TAP 1) | 2,000,000 | Contribution - Accumulated Surplus |
| 01 158 76134 | Water & Sanitation Projects (TAP 2) | 10,000,000 | Grant MIG |
| | | 71,943,192 | |
| **TOTAL: DEPARTMENT: INFRASTRUCTURE AND PLANNING** | | **108,734,275** | |

| ACCOUNT NUMBER | PROJECT NAMES | PROJECTS AMOUNTS 2010/2011 | FUNDING SOURCE |
|---|---|---|---|
| | **DEPARTMENT: OFFICE OF THE MUNICIPAL MANAGER** | | |
| **CAPACITY BUILDING** | | | |
| 01 028 76117 | Capacity Building | 300,000 | Grant MSIG |
| 01 028 76101 | Public Participation | 200,000 | Grant MSIG |
| 01 028 78116 | Development of By Laws | 500,000 | Grant DHLG &TA |
| 01 028 76103 | Gamap Grap Training | 250,000 | Grant MSIG |
| 01 028 76115 | Policies | 120,000 | Grant MSIG |
| 01 028 79996 | Municipal By Laws Review | 100,000 | Grant MSIG |
| | | 1,470,000 | |
| **SPECIAL PROJECT UNIT - YOUTH, GENDER AND DISABLED** | | | |
| 01 029 78810 | Disability Empowerment | 800,000 | Revenue |
| 01 029 75560 | Women Empowerment | 900,000 | Revenue |
| 01 029 76029 | Youth Development | 900,000 | Revenue |
| 01 029 78380 | Commemoration Day Celebrations | 500,000 | Revenue |
| | | 3,100,000 | |
| **PERFORMANCE MANAGEMENT** | | | |
| 01 027 76077 | Spoort to LMS for Performance Management | 663,121 | Grant DHLG & TA |
| | | 663,121 | |
| **HIV/AIDS** | | | |
| 01 034 79150 | District World Aids Day | 250,000 | Revenue |
| 01 034 78105 | Hiv/Aids Plan | 400,000 | Revenue |
| | | 650,000 | |
| **TOTAL: DEPARTMENT: OFFICE OF THE MUNICIPAL MANAG** | | **5,883,121** | |
| | **DEPARTMENT: DIRECTOR FINANCE AND CORPORATE SERVICES** | | |
| **FINANCIAL ACCOUNTING DIVISIONS** | | | |
| 01 055 76030 | Financial Statements | 596,954 | Grant FMG |
| 01 055 78214 | Gamap/Grap Projects | 2,000,000 | Accumulated Surplus |
| 01 055 78207 | Support to LMs iro Gamap Implementation | 3,000,000 | Accumulated Surplus |
| | | 5,596,954 | |
| **FINANCE MANAGEMENT AND SUPPORT** | | | |
| 01 132 Various | Interns | 653,046 | Grant FMG |
| | | 653,046 | |

| ACCOUNT NUMBER | PROJECT NAMES | PROJECTS AMOUNTS 2010/2011 | FUNDING SOURCE |
|---|---|---|---|
| **PENSIONERS EXPENDITURE** | | | |
| 01 076 76110 | Long Term Medical Liability | 50,000 | Grant FMG |
| | | 50,000 | |
| **PEOPLE MANAGEMENT** | | | |
| 01 085 78151 | Unemployed Graduate | 1,000,000 | Contribution - Accumulated Surplus |
| | | 1,000,000 | |
| **DEPARTMENT: DIRECTOR FINANCE AND CORPORATE SER** | | **7,300,000** | |
| | | **140,617,396** | |

**SUMMARY OF FUNDING**

| | |
|---|---|
| GRANTS: | |
| Provincial | 6,609,906 |
| National | 81,225,912 |
| ACCUMULATED SURPLUS | 36,549,087 |
| INTEREST | 8,750,000 |
| SUNDRY CREDITORS | 4,122,491 |
| REVENUE | 3,360,000 |
| | **140,617,396** |

## Annexure "B"

### Mandatory Performance Measures 2010/11

| Mandatory Measure | CDM | DMA |
|---|---|---|
| % of households with access to basic level of water | 97%* | 100% |
| % of households with access to basic level of sanitation | 83%* | 100% |
| % of households with access to basic level of electricity | NA | NA |
| % of households with access to basic level of solid waste removal | 96%* | 87% |
| % of households earning less than R1100 per monthly with access to free basic services | Not measured* | 90% |
| % of municipality's capital budget actually spent on capital projects identified in the IDP | 100% | |
| Number of jobs created through the municipality's local economic development initiatives including capital projects | 100 permanent<br>300 temporary | |
| Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality approved employment equity plan | 12 out of 16 (75%) | |
| % of a municipality's budget actually spent on implementing its workplace skills plan | 0.1% | |
| Debt Coverage: Total operating revenue received – operating grants divided by debt servicing payments | NA | NA |
| Service debtors to revenue: Total outstanding debtors divided by annual revenue actually received for services | NA | 4,04 |
| Cost coverage: Cash available and investments at 30 June, 2008 divided by monthly fixed operating expenditure | 44,35 | |

**Reporting measure only not measured as performance as autonomy is with respective Local Municipalities**

**Annexure "C"**

## ANNUAL PERFORMANCE OBJECTIVES BY VOTE – OPERATIONAL MEASURES

| Vote | GFS Function | Objective | Key Performance Indicator (2009/10) |
|---|---|---|---|
| Executive Mayor | Executive and Council | • Oversight of council operations and exercise delegated authority | • 100% of planned Council meetings held |
| Municipal Manager | Executive and Council | • Ensure the institution is managed in an effective and efficient manner* | • 100% of SDBIP (operational and capital projects) implemented. |
| | Finance and Administration | • Ensure that the Municipality complies with Legislation applicable to it*<br>• Budgetary control of operating income and expenditure*<br>• Ensure the CDM is active within the district in which it serves<br>• Compliance with OHASA<br>• Ensure that capacity of the District is given priority | • Zero incidence of repeat exception reports from Internal Audit (excl. those pre-identified as multiple year implementation programmes)<br>• Existence of a disaster Management Plan<br>• Income and expenditure variance not to exceed 10%<br>• Completion of an investigation into a relocation to Jeffrey's Bay<br>• Completion of the quarterly safety checklist<br>• Maintenance of the CDM Capacity building strategy |
| | Planning and Development | • Market CDM to attract tourism, trade and investment | • Annual communication plan in place |
| | Performance Management | • Support the implementation of the IDP through the performance management of the institution and its workforce* | • 100% of CDM employees under the PMS |
| Planning and Infrastructure Development | Planning and Development | • Ensure that development occurs in the most logical way possible and in a manner that is in line with the adopted SDF principles | • 100% Projects prioritized and funded in accordance with the SDF principles |
| Economic Development | Planning and Development | • Ensure that the growth and development agreement is implemented and used as the basis for cooperative district-wide development* | • Monitor monetary commitments from social partners as per the GDS agreement |

| Vote | GFS Function | Objective | Key Performance Indicator (2009/10) |
|---|---|---|---|
| Finance and Corporate Services | Finance and Administration | • Compilation of budget and financial statements<br>• Ensure that Council finances are well managed<br>• Ensure HR issues are effectively dealt with<br>• Completion of property Rates Valuations in DMA | • Delivery of financial statements to OAG on or before 30 August<br>• Annual approved budget<br>• 100% Financial obligations required by MFMA adhered to in accordance with National Treasury MFMA implementation priorities<br>• 100% job descriptions in place<br>• Recruitment process completed within 8 weeks<br>• Training takes place in accordance with the skills development plan.*<br>• 100% disciplinary hearings organized within 15 working days after service of notice of misconduct.<br>• Finalization of valuation roll |
| | Executive and Council | • Ensure decision makers receive information | • 100% council agendas delivered prior to 5 days of meeting |

* Indicator supported and implemented across all Votes

# Annexure "D"

## Revenue by Source

| Source | Performance Measure | Performance Target |
|---|---|---|
| Property Rates (DMA) | % of billed rates collected | 20% |
| Service Charges – Electricity | N/A | N/A |
| Service Charges – Water (DMA) | % of billed water consumption collected | 20 % |
| Service Charges – Sanitation (DMA) | % of billed sanitation collected | 20 % |
| Service Charges – Refuse (DMA) | % of billed refuse collected | 20 % |
| Other income | % of sundry income collected | 100 % |
| Rental of facilities & Equipment | % of fees received | 100 % |
| Interest earned - external investments | Average rate of return/ prime rate | 70 % |
| Interest earned – outstanding debtors | Average rate of return/ prime rate | 102 % |
| Settlement discounts | % of settlement discounts negotiated | 1 % |
| Contributions – other municipalities | % of contributions recovered (if applicable) | 100% |
| Income from agency services | % of expenditure re-imbursed | 100% |
| Government Grants and Subsidies | % of Grants received | 100% |
| Contribution: Surplus account | % of cash backed surplus utilized | 80% |

**Note: All other income sources are determined by National and Provincial Departments and as promulgated by DORA Act.**

# CACADU DISTRICT MUNICIPALITY

## CAPITAL BUDGET 2010/2011

| Department/Division | Asset Type | Qty | Unit Cost | Total cost | Funding Source |
|---|---|---|---|---|---|
| **EXECUTIVE AND COUNCIL - GFS** | | | | | |
| **OFFICE OF THE SPEAKER** | | | | | |
| Vehicle | Vehicles | 1 | 450,000 | 450,000 | Accumulated profits |
| Fax Machine | Office equipment | 1 | 5,000 | 5,000 | Accumulated profits |
| **TOTAL VOTE : OFFICE OF THE SPEAKER** | | | | 455,000 | |
| **OFFICE OF THE MUNICIPAL MANAGER** | | | | | |
| **PERFORMANCE MANAGEMENT** | | | | | |
| Laptop | Office equipment | 1 | 12,000 | 12,000 | Accumulated profits |
| Dictaphone | Office equipment | 1 | 3,000 | 3,000 | Accumulated profits |
| **TOTAL VOTE : PERFORMANCE MANAGEMENT** | | | | 15,000 | |
| **EXECUTIVE SUPPORT** | | | | | |
| Colour Printer | Office equipment | 1 | 12,000 | 12,000 | Accumulated profits |
| Fax Machine | Office equipment | 1 | 5,000 | 5,000 | Accumulated profits |
| Desk | Office equipment | 3 | 15,000 | 45,000 | Accumulated profits |
| Swivel Chair | Office equipment | 1 | 3,000 | 3,000 | Accumulated profits |
| **TOTAL VOTE : EXECUTIVE SUPPORT** | | | | 65,000 | |
| **TOTAL VOTE : OFFICE OF THE MUNICIPAL MANAGER** | | | | 80,000 | |
| **DEPARTMENT : FINANCE AND CORPORATE SERVICES** | | | | | |
| **SECRETARIAT** | | | | | |
| Laptop | Office equipment | 1 | 18,000 | 18,000 | Accumulated profits |
| Printer | Office equipment | 3 | 6,000 | 18,000 | Accumulated profits |
| Computer | Office equipment | 3 | 10,000 | 30,000 | Accumulated profits |
| Tape Recorder | Office equipment | 1 | 20,000 | 20,000 | Accumulated profits |
| | | | | 86,000 | |
| **AUXILIARY** | | | | | |
| High Speed Colour Printer | Office equipment | 1 | 1,000,000 | 1,000,000 | Accumulated profits |
| Office chair | Office equipment | 1 | 3,500 | 3,500 | Accumulated profits |
| Visitors chairs * 2 | Office equipment | 2 | 2,000 | 4,000 | Accumulated profits |
| Visitors chairs | Office equipment | 1 | 2,000 | 2,000 | Accumulated profits |
| Desk | Office equipment | 1 | 15,000 | 15,000 | Accumulated profits |
| Desk | Office equipment | 1 | 15,000 | 15,000 | Accumulated profits |
| Desk | Office equipment | 1 | 15,000 | 15,000 | Accumulated profits |
| | | | | 1,054,500 | |

| Department/Division | Asset Type | Qty | Unit Cost | Total cost | Funding Source |
|---|---|---|---|---|---|
| **TOTAL VOTE : DEPARTMENT : FINANCE AND CORPORATE SERVICE** | | | | 1,140,500 | |
| **TOTAL - EXECUTIVE AND COUNCIL - GFS** | | | | 1,675,500 | |
| **FINANCE AND ADMINISTRATION - GFS** | | | | | |
| **DEPARTMENT : FINANCE AND CORPORATE SERVICES** | | | | | |
| **CORPORATE SERVICES** | | | | | |
| Swivel Chair | Office equipment | 1 | 3,000 | 3,000 | Accumulated profits |
| Visitor chair * 2 | Office equipment | 2 | 2,000 | 4,000 | Accumulated profits |
| Printer Portable | Office equipment | 1 | 6,000 | 6,000 | Accumulated profits |
| Dictaphone | Office equipment | 1 | 5,000 | 5,000 | Accumulated profits |
| Table Rest Room | Office equipment | 1 | 6,000 | 6,000 | Accumulated profits |
| Chairs Rest Room | Office equipment | 10 | 2,000 | 20,000 | Accumulated profits |
| Swivel Chair | Office equipment | 1 | 3,000 | 3,000 | Accumulated profits |
| Computer | Office equipment | 3 | 10,000 | 30,000 | Accumulated profits |
| Printer | Office equipment | 3 | 6,000 | 18,000 | Accumulated profits |
| Flat Screen Monitorer | Office equipment | 1 | 2,000 | 2,000 | Accumulated profits |
| Wall Frames Pictures | Office equipment | 10 | 1,000 | 10,000 | Accumulated profits |
| Laptop Equipment | Office equipment | 5 | 3,000 | 15,000 | Accumulated profits |
| | | | | 122,000 | |
| **FINANCE** | | | | | |
| **FINANCIAL ACCOUNTING DIVISION** | | | | | |
| Computer | Office equipment | 1 | 12,000 | 12,000 | Accumulated profits |
| | | | | 12,000 | |
| **LEGAL SERVICES** | | | | | |
| Printer | Office equipment | 1 | 8,000 | 8,000 | Accumulated profits |
| Computer | Office equipment | 1 | 12,000 | 12,000 | Accumulated profits |
| Digital Camera | Office equipment | 1 | 5,000 | 5,000 | Accumulated profits |
| | | | | 25,000 | |
| **PAYROLL ADMINISTRATION** | | | | | |
| Laptop | Office equipment | 1 | 20,000 | 20,000 | Accumulated profits |
| | | | | 20,000 | |
| **ASSET MANAGEMENT** | | | | | |
| Computer | Office equipment | 1 | 12,500 | 12,500 | Accumulated profits |
| | | | | 12,500 | |
| **PUBLIC RELATIONS** | | | | | |
| Digital Camera | Office equipment | 1 | 12,000 | 12,000 | Accumulated profits |
| Video Camera | Office equipment | 1 | 10,000 | 10,000 | Accumulated profits |
| | | | | 22,000 | |
| **TOTAL : FINANCE** | | | | 91,500 | |

| Department/Division | Asset Type | Qty | Unit Cost | Total cost | Funding Source |
|---|---|---|---|---|---|
| INFORMATION TECHNOLOGY | | | | | |
| INFORMATION TECHNOLOGY | | | | | |
| Server | Office equipment | 1 | 80,000 | 80,000 | Accumulated profits |
| Computer | Office equipment | 1 | 12,500 | 12,500 | Accumulated profits |
| Computer | Office equipment | 1 | 12,500 | 12,500 | Accumulated profits |
| Computer | Office equipment | 1 | 12,500 | 12,500 | Accumulated profits |
| Computer | Office equipment | 1 | 12,500 | 12,500 | Accumulated profits |
| Computer | Office equipment | 1 | 12,500 | 12,500 | Accumulated profits |
| TOTAL : INFORMATION TECHNOLOGY | | | | 142,500 | |
| PROPERTY SERVICES | | | | | |
| ESTATES | | | | | |
| Airconditioners - Corporate Se | Office equipment | 2 | 50,000 | 100,000 | Accumulated profits |
| Airconditioners - Legal Service | Office equipment | 1 | 50,000 | 50,000 | Accumulated profits |
| Upgrading Fire Standards | Office equipment | 1 | 800,000 | 800,000 | Accumulated profits |
| | | | | 950,000 | |
| TOTAL VOTE : DEPARTMENT : FINANCE AND CORPORATE SERVICE | | | | 1,306,000 | |
| TOTAL : FINANCE AND ADMINISTRATION - GFS | | | | 1,306,000 | |
| PLANNING AND DEVELOPMENT - GFS | | | | | |
| DEPARTMENT : PLANNING AND INFRASTRUCTURE DEVELOPMENT | | | | | |
| ENVIRONMENTAL HEALTH | | | | | |
| 2 x Sedan Vehicle(Ndlambe & | Vehicles | 2 | 200,000 | 400,000 | Accumulated profits |
| 2 x Single Cab 2 x 4 Pick up (S | Vehicles | 2 | 250,000 | 500,000 | Accumulated profits |
| 4 x Desktop Computers | Office equipment | 4 | 5,000 | 20,000 | Accumulated profits |
| | | | | 920,000 | |
| DEPARTMENT : PLANNING AND INFRASTRUCTURE DEVELOPMENT | | | | | |
| PLANNING UNIT | | | | | |
| Sewerage Trailer | | 1 | 250,000 | 250,000 | Accumulated profits |
| Compressor with Accessories | | 1 | 220,000 | 220,000 | Accumulated profits |
| Bric Making Machine | | 1 | 600,000 | 600,000 | Accumulated profits |
| Vehicle 2x4 Double Cab | Vehicles | 1 | 400,000 | 400,000 | Accumulated profits |
| | | | | 1,470,000 | |
| TOTAL : PLANNING AND DEVELOPMENT - GFS | | | | 2,390,000 | |
| PUBLIC SAFETY - GFS | | | | | |
| DEPARTMENT : PLANNING AND INFRASTRUCTURE DEVELOPMENT | | | | | |

| Department/Division | Asset Type | Qty | Unit Cost | Total cost | Funding Source |
|---|---|---|---|---|---|
| **FIRE SERVICES** | | | | | |
| Implimentation of Fire Regulat | Fire | 1 | 600,000 | 600,000 | Accumulated profits |
| | | | | 600,000 | |
| **TOTAL : PUBLIC SAFETY - GFS** | | | | 600,000 | |
| **ECONOMIC DEVELOPMENT - GFS** | | | | | |
| **DEPARTMENT : ECONOMIC DEVELOPMENT** | | | | | |
| **MANAGEMENT** | | | | | |
| Motor Vehicle | Vehicles | 1 | 250,000 | 200,000 | Accumulated profits |
| Printer with scanner | Office equipment | 1 | 4,000 | 4,000 | Accumulated profits |
| | | | | 204,000 | |
| **TOTAL VOTE : DEPARTMENT : ECONOMIC DEVELOPMENT** | | | | 204,000 | |
| **TOTAL : ECONOMIC DEVELOPMENT - GFS** | | | | 204,000 | |
| **TOTAL CAPITAL BUDGET** | | | | **6,175,500** | |
| **FUNDING OF CAPITAL BUDGET** | | | | | |
| CDM - Accumulated Profits | | | | 6,175,500 | |
| Finance Management Grant | | | | - | |
| Eastern Cape Department of Health | | | | - | |
| | | | | **6,175,500** | |

## TARIFFS 2010/2011

**RIETBRON**

| | | | | |
|---|---|---|---|---|
| 1 | **ASSESSMENT** | a | cents per R | R 0.0031 |
| | The Municipality has not revised the rates tariff as the implementation of the new Property Rates Act has been postponed | | | |
| 2 | **SANITATION AND REFUSE REMOVAL** | | | |
| 2.1 | Sewage/sanitation | b | per month | R 22.78 |
| 2.2 | Refuse removal | b | per month | R 6.90 |
| 2.3 | Garden refuse removal: on request | b | per load | R 22.78 |
| 3 | **WATER** | | | |
| 3.1 | Water availability | b | per month | R 13.40 |
| 3.2 | Water consumption | b | per KL | R 2.27 |
| 3.3 | Water connections | b | each | R 576.32 |
| 3.4 | Water connections for person approved on indigent database | b | each | R 321.67 |
| 3 | **CEMETERIES** | | | |
| 3.1 | Per plot (Old Residential Area) | b | each | R 104.54 |
| 3.2 | Grave site - Dug by Cacadu DM (Old Residential Area) | b | each | R 62.99 |
| 3.3 | Grave site - Dug by purchaser (Other areas) | | | |
| | For deceased person above 12 years of age | b | each | R 42.89 |
| | For deceased person below 12 years of age | b | each | R 21.44 |
| 3.4 | Grave site - Dug by Cacadu DM (Other areas) | | | |
| | For deceased person above 12 years of age | b | each | R 91.14 |
| | For deceased person below 12 years of age | b | each | R 63.67 |
| 4 | **ESTATES - COMMUNITY HALL** | | | |
| 4.1 | Church/funeral Service | b | each | R 20.10 |
| 4.2 | Concerts | b | each | R 53.61 |
| 4.3 | Disco | b | each | R 53.61 |
| 4.4 | Socials | b | each | R 53.61 |
| 4.8 | Weddings | b | each | R 53.61 |
| 4.5 | Sports clubs (Tuesday to Thursday) | | | |
| 4.6 | Meetings | | | |
| 4.7 | Community meetings | | | |
| 4.9 | Refundable deposit (Only in the event of a booking clash between a sport club that | | | R 133.48 |
| 5 | **ESTATES - COMMONAGE** | | | |
| 5.1 | Grazing per animal (small livestock) | b | per month | R 2.38 |
| 5.2 | Grazing per animal (donkeys and horses) | b | per month | R 5.96 |

b Tariff is Standard Rated and VAT inclusive

| | | | |
|---|---|---|---|
| **6 RENTAL OF PREMISES** | | | |
| 6.1 House Rentals | b | per month | R 31.25 |
| **7 OTHER** | | | |
| 7.1 Service Fees | a | per month | R 5.90 |
| a Tarriff exempt from VAT | | | |
| b Tarriff is standard rated and VAT inclusive | | | |

**FINANCE AND ADMINISTRATION**

| | | | |
|---|---|---|---|
| **1. AGREEMENTS** | | | |
| 1.1 Framing Agreements - Standard, per agreement | b | each | R 52.44 |
| **2. COMPUTERISED INFORMATION** | | | |
| 2.1 Computer Prints - per eyeline page | b | each | R 2.62 |
| 2.2 Address labels (self stick ) - per eyeline page | b | each | R 5.24 |
| 2.4 Computer Disks | | | |
| 2.4.1 Basic service fee | b | each | R 200.23 |
| 2.4.2 Price per record (Inclusive of the price of the floppy disk) | b | each | R 0.17 |
| **3 FAXES** | | | |
| 4.1 Cost of transmitting fax - per page | b | each | R 0.95 |
| 4.2 Cost of receiving fax - per page | b | each | R 0.95 |
| **4 INTEREST RATE** | | | |
| 4.1 Standard Rate of Interest means a rate of interest which is two percent higher than the rate of interest payable by a Council to its bank in respect of an overdraft | a | | |

**5 SEARCH AND INSPECTION FEES**

Furnishing of information to the Public (P.N. 705/1985 d.d.

Subject to the provisions of any law, any person applying to the Council for information from any records kept by the Council shall be furnished with such information upon payment of the under-mentioned fees provided that if such person is the owner of the property in respect of which the information is applied for, he shall be exempt from the payment of such fees:-

| | | | |
|---|---|---|---|
| 1. In respect of the search of any Index to any account not in a service register | b | each | R 8.34 |
| 2. In respect of the search of any Index to an account in a service register (water, sanitation, sewage, miscellaneous debts etc.) | b | each | R 8.34 |
| 3. For the inspection of any deed, document or diagram or any details relating thereto | b | each | R 8.34 |

b Tariff is Standard Rated and VAT inclusive

## TARIFFS 2010/2011

| | | | | |
|---|---|---|---|---|
| 4. | For the supply of any certificate of valuation or of the outstanding charges against property, except certificates referred to in Section 96 of Ordinance No. 2 of 1974 and Ordinance No. 18 of 1976 | b | each | R 65.55 |
| 5. | In respect of any search for information where a fee for such search has not been prescribed by (1), (2) or (3) above | b | each | R 41.71 |

6 **PHOTOCOPIES**

| | | | |
|---|---|---|---|
| A3 | b | each | R 1.07 |
| A4 | b | each | R 0.83 |

7 **PARKING**

9.11 Private (Staff)

| | | | | |
|---|---|---|---|---|
| 9.1.1 | Standard Bank | b | each | R 41.71 |

8 **OTHER**

Tariffs as detailed in Government Gazette No. 7224 Volume 428; No 22125 dated 9 March, 2001

9 **ESTATES**

| | | | | |
|---|---|---|---|---|
| 9.1 | Rental - Internal | b | per m² | R 50.06 |
| 9.2 | Rental - External (Standard Bank building) | b | per m² | R 47.67 |

10 **TENDER DOCUMENTS**

| | | | | |
|---|---|---|---|---|
| 10.1 | Tender document Administration Fee | b | each | R 59.59 |

11 **CERTIFICATES**

| | | | | |
|---|---|---|---|---|
| 11.1 | Clearance certificates | b | each | R 29.80 |
| 11.2 | Valuation certificates | b | | R 29.80 |
| a | Tarriff exempt from VAT | | | |
| b | Tarriff is standard rated and VAT inclusive | | | |

**BUILDING PLAN EXAMINATION FEES**

1 **Building Plan Examination Fees: Based on Valuation**

The fees payable to the Council for scrutiny of building plans

1.1 Valuation of structures for building plan fees

| | | | | |
|---|---|---|---|---|
| 1.1.1 | Shops, dwellings and outbuildings | b | per m² | R 1,311.00 |
| 1.1.2 | Carport, lean-to, Gazebo | b | per m² | R 476.73 |
| 1.1.3 | Shade cloth structures | b | per m² | R 119.18 |
| 1.1.4 | Labourers' housing, stables, etc | b | per m² | R 715.09 |
| 1.1.5 | All other construction work not specified above (internal alterations,cladding of dwellings, underground tanks, etc) | b<br>b | | |

2 **Building Plan Examination Fees: Based on Valuation**

2.1 Valuation of structures for building plan fees

| | | | | |
|---|---|---|---|---|
| 2.1.1 | Farms: Beneficial improvements: | | | |
| 2.1.2 | All buildings used for bona fide agricultural purposes: (Maximum fee of R2 000,00 per building) | b | per m² | R 1,311.00 |
| 2.1.3 | Housing for farm labourers | b | per m² | R 595.91 |

NOTE — Where a building plan is withdrawn, prior to its consideration by the Council, the applicant shall be entitled to a refund equivalent to 66 2/3% of the calculated fee paid

b Tariff is Standard Rated and VAT inclusive

## TARIFFS 2010/2011

3 **Building Plan Examination Fees: Fixed Rate**

| | | | |
|---|---|---|---|
| 3.1 Minor building works | b | each | R 119.18 |
| 3.1 Minimum plan fee | b | each | R 119.18 |
| 3.1 Swimming-pools | b | each | R 297.96 |
| 3.1 All informal townships | | | |
| 3.4.1 New dwellings | b | each | R 59.59 |
| 3.4.2 Additions | b | each | R 59.59 |
| 3.4.3 Informal housing | b | each | R 5.96 |

4 **Extension of validity**

| | | | |
|---|---|---|---|
| 4.1 Extension of time of approved building plans | b | each | R 119.18 |

5 **Service Fees**

| | | | |
|---|---|---|---|
| 5.1 Buidling Control Officer | b | per hour | R 131.10 |
| 5.1 Building Inspector | b | per hour | R 113.22 |
| 5.1 Kilometre tariff: Applicable tariff as paid by Council | | | |

### COMPUTER GENERATED PLANS

1 **Paper**

| | | | |
|---|---|---|---|
| 1.1 Plotter print: A0 | b | each | R 28.60 |
| 1.2 Plotter print: A1 | b | each | R 20.26 |
| 1.3 A3 (cut sheets) | b | each | R 9.53 |
| 1.4 A4 prints Laser & Colour | b | each | R 5.96 |

2 **Film**

| | | | |
|---|---|---|---|
| 2.1 A4 Plotter Film | b | each | R 8.34 |
| 2.2 A4 Overhead Transparencies | b | each | R 17.88 |
| 2.3 A1 Plotter Film | b | each | R 38.14 |

3 **Extract of digital Data to disc (1,44 MB) first disc**

| | | | |
|---|---|---|---|
| First Disc | b | each | R 262.20 |
| Second disc and thereafter | b | each | R 65.55 |

4 **Search and Inspection Fees**

| | | | |
|---|---|---|---|
| 4.1 Furnishing mapping information | b | per hour | R 65.55 |

b Tarriff is standard rated and VAT inclusive

### ENVIRONMENTAL HEALTH

| | | | |
|---|---|---|---|
| 1 **Certifiacte of Acceptability** | b | each | R 53.63 |

b Tarriff is standard rated and VAT inclusive

### PROMOTION OF ACCESS TO INFORMATION ACT

Part ii of Notice 187 in the Government Gazette on 1 November 2006

1 The fee for a copy of the manual as contemplated in regulation 5(c) is R0.60 for every photocopy of an A4-size page or part thereof.

2 The fees for reproduction referred to in regulation 7(1) are as follows:

b Tariff is Standard Rated and VAT inclusive

## TARIFFS 2010/2011

| | | | |
|---|---|---|---|
| a) | For every photocopy of an A4-size page or part thereof | b | R 0.72 |
| b) | For every photocopy of an A4-size page or part thereof held on a computer or in electronic or machine-readable form | b | R 0.48 |
| c) | For a copy in a computer-readable form on - | | |
| | i) stiffy disc | b | R 5.96 |
| | ii) compact disc | b | R 47.67 |
| d) | i) For a transcription of visual images, or an A4-size page or part thereof | b | R 26.22 |
| | ii) For a copy of visual images | b | R 71.51 |
| e) | i) For a transcript of an audio record, or an A4-size page or part thereof | b | R 14.30 |
| | ii) For a copy of an audio record | b | R 20.26 |

3 The request fee payable by every requester, other than a personal requester, referred to in regulation 7(2) is

4 The access fees payable by a requester referred to in regulation 7(3) are as follows:

| | | | | |
|---|---|---|---|---|
| (1) | a) | For every photocopy of an A4-size page or part thereof | b | R 0.72 |
| | b) | For every printed copy of an A4-size page or part thereof held on a computer or in electronic or machine-readable form | b | R 0.48 |
| | c) | For a copy in a computer-readable form on - | | |
| | | i) stiffy disc | b | R 5.96 |
| | | ii) compact disc | b | R 47.67 |
| | d) | i) For a transcription of visual images, or an A4-size page or part thereof | b | R 26.22 |
| | | ii) For a copy of visual images | b | R 71.51 |
| | e) | i) For a transcript of an audio record, or an A4-size page or part thereof | b | R 14.30 |
| | | ii) For a copy of an audio record | b | R 20.26 |
| | f) | To search for and prepare the record for disclosure,R15.00 for each hour or part of an hour, excluding the first hour, reasonably required for such search and preparation. | | |

(2) For purposes of section 22(2) of the Act, the following applies:

a) Six hours as the hours to be exceeded before a deposit is payable; and
b) one third of the access fee is payable as a deposit by the requester.

(3) The actual postage is payable when a copy of a record must be posted to a requester.

b Tarriff is standard rated and VAT inclusive

b Tariff is Standard Rated and VAT inclusive

## Annexure "G"

**BUDGET DETAILS REFLECTING PRIMARY HEALTH CARE AS A CONDITIONAL GRANT**

| INCOME | | CDM R'000 | PHC R'000 | TOTAL R'000 |
|---|---|---|---|---|
| Audited Outcome | 2006/07 | 127,030 | 17,528 | 144,558 |
| Audited Outcome | 2007/08 | 195,103 | 20,845 | 215,948 |
| Audited Outcome | 2008/09 | 227,595 | 31,355 | 258,950 |
| Original Budget | 2009/10 | 304,494 | 43,143 | 347,637 |
| Adjusted Budget | 2009/10 | 398,440 | 39,954 | 438,394 |
| Full Year Forecast | 2009/10 | 384,726 | 39,954 | 424,680 |
| Budget Year | 2010/11 | 230,189 | 49,253 | 279,442 |
| Budget Year | 2011/12 | 111,495 | 51,617 | 163,112 |
| Budget Year | 2012/13 | 118,928 | 54,198 | 173,126 |

| EXPENDITURE | | CDM R'000 | PHC R'000 | TOTAL R'000 |
|---|---|---|---|---|
| Audited Outcome | 2006/07 | 107,677 | 17,528 | 125,205 |
| Audited Outcome | 2007/08 | 178,650 | 20,845 | 199,495 |
| Audited Outcome | 2008/09 | 201,991 | 31,355 | 233,346 |
| Original Budget | 2009/10 | 304,494 | 43,143 | 347,637 |
| Adjusted Budget | 2009/10 | 398,440 | 39,954 | 438,394 |
| Full Year Forecast | 2009/10 | 373,987 | 39,954 | 413,941 |
| Budget Year | 2010/11 | 230,189 | 49,253 | 279,442 |
| Budget Year | 2011/12 | 111,495 | 51,617 | 163,112 |
| Budget Year | 2012/13 | 118,928 | 54,198 | 173,126 |

Annexue "H"

## DRAFT SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2010/11

| Objective | Strategy | Key Performance Indicator (Project) | Annual Target 10/11 | Department | GFS | 2010/11 Account Number | 2010/11 Rs | Performance Milestones and Performance Redress: 30 Sep 2010 Target | 31 Dec 2010 Target | 31 Mar 2011 Target | 30 Jun 2011 Target |
|---|---|---|---|---|---|---|---|---|---|---|---|
| DEVELOPMENT PRIORITY 1: INFRASTRUCTURE INVESTMENT | | | | | | | | | | | |
| To Assist LMs to provide adequate potable water and adequate sanitation by 2010 | To develop a comprehensive funding strategy with business plans | Align infrastructure spending at local municipality | Visitation to all LMs to explain importance, Motivate projects in IDP | Planning and Infrastructure Services | Water | - | In-house | n/a | n/a | Visitation to all LMs to explain importance, Motivate projects in IDP | n/a |
| | To lobby for funding | Make presentation to sector departments / possible funders | 4 quarterly sessions | Planning and Infrastructure Services | Water | - | In-house | 1 quarterly session | 2 quarterly session | 3 quarterly session | 4 quarterly session |
| To ensure that there is an adequate bulk sustainable water source in the CDM region. | To improve infrastructure asset management | Co-funding of Jansenville treatment plant | Co-funding of Jansenville treatment plant | Planning and Infrastructure Services | Water | 01 158 76119 | R 6,000,000 | To be determined | To be determined | To be determined | To be determined |
| | | Nieu-Bethesda Water Treatment Plant | To be determined | Planning and Infrastructure Services | Water | 01 158 76118 | R 8,000,000 | To be determined | To be determined | To be determined | To be determined |
| | | Miller Upgrading of Bulk Water Supply | To be determined | Planning and Infrastructure Services | Water | 01 158 78194 | R 1,800,000 | To be determined | To be determined | To be determined | To be determined |
| | | Vondeling Upgrading of Bulk Water Supply | To be determined | Planning and Infrastructure Services | Water | 01 158 78193 | R 1,500,000 | To be determined | To be determined | To be determined | To be determined |
| | | Glenconner Bulk Water Supply | To be determined | Planning and Infrastructure Services | Water | 01 158 76121 | 1,500,000 (MIG Funding) | To be determined | To be determined | To be determined | To be determined |
| | | Rietbron Water Augmentation & Fire Protection | To be determined | Planning and Infrastructure Services | Water | 01 158 76068 | 150, 000 (MIG Funding) | To be determined | To be determined | To be determined | To be determined |
| | | Rainwater harvesting Pearston | Rainwater harvesting for the Cacdu District | Planning and Infrastructure Services | Water | 01 158 76129 | R 2,000,000 | Scope identified | First phase | Second phase | Final phase |
| | | Completion of Section 78(1) Assessment | Selected Municipalities investigations complete | Planning and Infrastructure Services | Water | 01 158 77900 | R 1,080,492 | Monitor Peformance Consultant appointed | Monitor Peformance Draft report 1 | Monitor Peformance Draft report 2 | Selected Municipalities investigations complete final report and council resolution |
| | To improve infrastructure asset management | Infrastructure DMA: Alienation | Pending Transnet transfer of properties | Planning and Infrastructure Services | Planning & Development | 01 157 79330 | R 1,822,491 | Pending Transnet transfer of properties | Pending Transnet transfer of properties | Pending Transnet transfer of properties | Pending Transnet transfer of properties |
| | | Planning and feasibility studies | Planning & feasibility studies | Planning and Infrastructure Services | Planning & Development | 01 152 78143 | R 2,500,000 | Consultant appointed | n/a | Draft complete | Final draft |
| | | Electricity Infrastructure in DMA | Pending Transnet transfer of funds | Planning and Infrastructure Services | Planning & Development | 01 193 78700 | R 2,000,000 | Projects registered and designs complete | Contractor on site | Contractor on site | Contractor on site |
| | | Water and Sanitation Projects (TAP 1) | To be determined | Planning and Infrastructure Services | Water | To be determined | R 2,000,000 | To be determined | To be determined | To be determined | To be determined |
| | | Water and Sanitation Projects (TAP 2) | To be determined | Planning and Infrastructure Services | Water | To be determined | R 10,000,000 | To be determined | To be determined | To be determined | To be determined |
| To provide effective and sustainable infrastructural maintenance plans | To improve infrastructure asset management | Upgrade Water Supply to Glenconner & Kleinpoort (MIG) | Upgraded water supply | Planning and Infrastructure Services | Water | 01 158 76069 | R 2,000,000 | Feasibility concluded | EIA Lodged | Contractor on site | Upgrade Water supply completed |
| | | CDM Drought relief contingency (DWAF funded) | Drought relief contingency | Planning and Infrastructure Services | Water | 01 158 79790 | R 300,000 | NA | Report on development | NA | Report on development |
| | | LEDI Infrastructure Assessment Support Nlambe | WSDP review complete | Planning and Infrastructure Services | Water | 01 158 76131 | R 1,007,700 | Appoint consultant | Draft Report 1 | Draft Report 2 | Final report |
| | | Kou-Kamma Drought relief (DWAF) - Additional water source | Additional water resource sought | Planning and Infrastructure Services | Water | 01 158 75450 | R 100,000 | Tender process | Contractor on site | Implementation | Project complete |

| Objective | Strategy | Key Performance Indicator (Project) | Annual Target 10/11 | Department | GFS | 2010/11 Account Number | 2010/11 Rs | Performance Milestones and Performance Redress | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | | | 30 Sep 2010 Target | 31 Dec 2010 Target | 31 Mar 2011 Target | 30 Jun 2011 Target |
| To provide effective and sustainable infrastructural maintenance plans | To improve CDM roads condition | Flood Damaged Roads | Flood damaged roads complete | Planning and Infrastructure Services | Roads | 01 154 75995 | 6,250,000 | Contractors on site and proceeding to plan | Contractors on site and proceeding to plan | Contractors on site and proceeding to plan | Flood damaged roads complete. Retention stage |
| | | Upgrade of Access Road in Wolwefontein | To be determined | Planning and Infrastructure Services | Roads | 01 158 78192 | R 200,000 | To be determined | To be determined | To be determined | To be determined |
| | | Rietbron roads & stormwater EPWP project | Report on Maintenance | Planning and Infrastructure Services | Roads | 01 202 76122 | 2, 000, 000 (MIG Funding) | To be determined | To be determined | To be determined | To be determined |
| | To improve housing in the LM's | Addo-Valencia | Completion of Housing Development | Planning and Infrastructure Services | Housing | 01 157 77030 | R 186,000 | Service provider appointed | Execution plan | NA | Transfers |
| | | Louterwater PH2 | Completion of Housing Development | Planning and Infrastructure Services | Housing | 01 157 77090 | R 112,500 | Service provider appointed | Execution plan | NA | Transfers |
| | | Sandrif 594 | Completion of Housing Development | Planning and Infrastructure Services | Housing | 01 157 76072 | R 51,800 | Service provider appointed | Execution plan | NA | Transfers |
| | | Stormsrivier | Completion of Housing Development | Planning and Infrastructure Services | Housing | 01 157 77130 | R 106,485 | Service provider appointed | Execution plan | NA | Transfers |
| | | Willowmore | Completion of Housing Development | Planning and Infrastructure Services | Housing | 01 157 77140 | R 100,000 | Service provider appointed | Execution plan | NA | Transfers |
| | | Rietbron Housing - 176 units | Completion of Housing Development | Planning and Infrastructure Services | Housing | 01 157 77120 | R 110,000 | To be determined | To be determined | To be determined | To be determined |
| | | Klipplaat Disaster | Completion of Housing Development | Planning and Infrastructure Services | Housing | 01 157 77960 | R 430,000 | Service provider appointed | Execution plan | NA | Transfers |
| | | Nieu-Bethesda Eradication of VIP Phase 2 | Eradication complete | Planning and Infrastructure Services | Planning & Development | 01 202 76123 | 3, 450, 000 (MIG Funding) | To be determined | To be determined | To be determined | To be determined |
| To promote an integration between spatial planning and transportation planning to achieve sustainable human settlements | To enhance CDM Spatial Development Framework and Integrated Trans-port Plan and regulate all development in accordance with plan | Annual review of SDF | Approval with IDP | Planning and Infrastructure Services | Planning & Development | - | In-house | Analysis review complete | Policy directive review complete | Investment framework review complete | Approval with IDP |
| | | Agricultural strategic investment framework | Strategic framework implemented | Planning and Infrastructure Services | Planning & Development | - | In-house | Draft strategy | NA | Strategy accepted | Strategy implemented |
| | | GIS Server Enhancement | To be determined | Planning and Infrastructure Services | Planning & Development | 01 153 78197 | R 250,000 | Planning and preparations | Planning and preparations | Planning and preparations | Planning and preparations |
| | | Makana Bus Terminus | Bus terminas complete | Planning and Infrastructure Services | Road Transport | 01 154 75370 | R 1,912,720 | Scope developed | Tender out | Contractor on site | Contractor on site |
| | | Ndlambo sportsfield | Sportsfield complete | Planning and Infrastructure Services | Sport and recreation | 01 126 78146 | R 300,000 | Consultant appointed | Constractor on site | n/a | Complete |
| | | Existence of a sports facility at Rietbron | Completion | Planning and Infrastructure Services | Sport and Recreation | 01 126 78025 | R 599,087 | Feasibility study completed | Construction in progress | Construction in progress | Completion |
| **DEVELOPMENT PRIORITY 2:** | | | | | | | | | | | |
| Maximise the potential of CDM LMs and District Municipality to effectively and efficiently deliver services to their communities | Building in-house capacity in CDM and in LMs so that they can perform their functions and strengthen institutional systems | Support LM's with Supply Chain Management processes and procedures | 4 LM's supported | Finance & Corporate Services | Other | - | In-house | Consulting with 4 LM's to be supported to obtain buy-in | Two LM supported | Third LM supported | Fourth LM supported |
| | Improve corporate governance systems, both in the district and the 9 LMs | Continual support that Audit Committees are functioning effective | Fully effective Audit Committees | Finance & Corporate Services | Finance and Admin | - | In-house | NA | Survey of CDM and LM's in shortcomings | Develop action plans | Implement action plans |

| Objective | Strategy | Key Performance Indicator (Project) | Annual Target 10/11 | Department | GFS | 2010/11 Account Number | 2010/11 Rs | Performance Milestones and Performance Redress | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | | | 30 Sep 2010 Target | 31 Dec 2010 Target | 31 Mar 2011 Target | 30 Jun 2011 Target |
| | | Establishment of the unemployed graduates programme | Report on progress of programme | Finance & Corporate Services | Other | 01 085 78151 | R 1,000,000 | 10 Graduates placed in organisations | Report on progress of programme | Report on progress of programme | Report on progress of programme |
| | | Development of By-Laws | By-Laws developed and implemented | Municipal Manager's Office | Other | 01 028 76116 | R 500,000 | To be determined | To be determined | To be determined | To be determined |
| | To improve the performance of low capacity LM's iro Organisational and HR arrangements | Provision of support to low capacity LM's iro Organisational and HR arrangements | All LM's | Finance & Corporate Services | Finance and Admin | - | In-house | Meet with Ikwezi, Baviaans, Camdeboo and finalisation of support programme | Programme commenced | implementation and review of support programme | implementation and review of support programme |
| | Support identified LM's with stakeholder management and public participation processes | Develop communication policies (incl. media policy guidelines) and plans at local municipalities | Communication policies available to all LM | Finance & Corporate Services | Finance and Admin | - | In-house | Generic communication policy completed and made available to LM's | NA | NA | Survey to all LM's testing progress with implementation of commuication policy |
| | To improve effectiveness in municipal revenue generation and financial management | Provision of assistance to LMs in respect to GAMAP/GRAP compliance (Financial Statements) including CDM projects | Lobbying in conjunction with LMs who have provided a business plan for assistance; monitoring of LM implementation plans | Finance & Corporate Services | Finance and Admin | 01 055 76030 | R 596,954 | Lobbying in conjunction with LMs who have provided a business plan for assistance; monitoring of LM implementation plans | Lobbying in conjunction with LMs who have provided a business plan for assistance; monitoring of LM implementation plans | Lobbying in conjunction with LMs who have provided a business plan for assistance; monitoring of LM implementation plans | Lobbying in conjunction with LMs who have provided a business plan for assistance; monitoring of LM implementation plans |
| | | GMAPP /GRAPP Training | To be determined | Finance & Corporate Services | Finance and Admin | 01 028 76103 | R 250,000 | To be determined | To be determined | To be determined | To be determined |
| | | Support to LM's iro GMAPP implementation | To be determined | Finance & Corporate Services | Finance and Admin | 01 055 78207 | R 3,000,000 | To be determined | To be determined | To be determined | To be determined |
| | Support to LM's with financial systems to improve efficiency | Training provided to CDM and LM's with regard to Asset Register | GAMAP/GRAPP compliant and Asset Registers | Finance & Corporate Services | Other | - | LM Funds | NA | Preparations made for the training | Training provided at a central venue in PE | NA |
| | | Upgrade Infrastructure (Rietbron Storage and Carport) | To be determined | Planning and Infrastructure Services | Planning & Development | 01 202 78021 | R 200,000 | To be determined | To be determined | To be determined | To be determined |
| To provide infrastructure development and service delivery support to LMs | Support to LMs to perform the function of WSA and WSP | Develop a shared service agreement. Project to be funded by GTZ | Implementation of model (if undertaken) | Planning and Infrastructure Services | Water | - | In-house | NA | LM buy-in sought (end Oct) | Draft agreement (if needed) | Implementation of model (if undertaken) |
| | Provide technical support to LMs | Water quality monitoring (in conjunction with Environmental Health) for all LM's | Monitoring in accordance with database. | Planning and Infrastructure Services | Water | 01 192 78011 | R 80,000 | Quarterly statistics and proposed intervention reports | Quarterly statistics and proposed intervention reports | Quarterly statistics and proposed intervention reports | Quarterly statistics and proposed intervention reports |
| | | Connect with Cacadu- hardware installation within additional libraries within the District | To achieve access to CwC in additional libraries | Planning and Infrastructure Services | Community & Social Services | 01 152 76037 | R 1,500,000 | Tender document completed | Service provider appointed | Hardware acquired | Hardware installed |
| | | Prov / LM Project Tracker | To be determined | Planning and Infrastructure Services | Planning & Development | 01 152 78196 | R 200,000 | To be determined | To be determined | To be determined | To be determined |
| | | Fencing of Cemeteries | To be determined | Planning and Infrastructure Services | Community & Social Services | 01 121 78198 | R 200,000 | To be determined | To be determined | To be determined | To be determined |
| | Provide technical support and institutional support in managing and mitigating disasters | Existence and execution of a training plan based on identified training needs at LMs in relation to Disaster and Fire | Achievement of the training plan needs | Planning and Infrastructure Services | Other | - | In-house | Training assessment completed for each LM and approved | Training commenced 2 per quarter | Training ongoing 2 sessions held | Plan updated and executed |
| To assist municipalities in planning and implementation of infrastructural projects | To promote a shared service approach for technical assistance to LMs by Sept 2010 | Pilot project for shared service | Implementation of model (if undertaken) | Planning and Infrastructure Services | Water | - | In-house | NA | LM buy-in sought (end Oct) | Draft agreement (if needed) | Implementation of model (if undertaken) |
| | | Capacity building for Cllrs | To be determined | Municipal Manager's Office | Other | 01 028 76117 | R 300,000 | To be determined | To be determined | To be determined | To be determined |

| Objective | Strategy | Key Performance Indicator (Project) | Annual Target 10/11 | Department | GFS | 2010/11 Account Number | 2010/11 Rs | Performance Milestones and Performance Redress 30 Sep 2010 Target | 31 Dec 2010 Target | 31 Mar 2011 Target | 30 Jun 2011 Target |
|---|---|---|---|---|---|---|---|---|---|---|---|
| To increase effectiveness and promote a district-wide approach to IDPs and performance management | To assess and enhance the use of performance management at all LMs | Intensively support 3 identified LMs in implementation of the performance management system | Implementation report to Mayoral Committee | Municipal Manager's Office | Other | 01 027 76077 | R 663,121 | Monitor Baviaans and actively support 2 others | Monitor Baviaans and actively support 2 others | Monitor Baviaans and actively support 2 others | Monitor Baviaans and actively support 2 others |
| | To improve LM SDFs and IDPs | Assist LMs in the development of IDPs & SDFs (in house) | Approved IDPs | Planning and Infrastructure Services | Other | 01 152 76225 | 1,300,000.00 | Analysis component complete | Development priorities and projects list complete | Integration phase complete | Approved IDPs |
| DEVELOPMENT PRIORITY 3: | | | | | | | | | | | |
| To leverage available resources to achieve investment in economic infrastructure in partnership with relevant stakeholders | Facilitate economic infrastructure investment in strategic sectors of the district | Local Economic Development Initiative in partnership with the DBSA | Service Level Agreement signed and 3 Catalytic projets | Economic Development | Planning & Development | Grant | 0 adjustment budget to be done) | SLA signed and Steering Committee established | To be etermined | To be etermined | To be etermined |
| To achieve year-on-year economic growth by developing strategic sectors in the district | Coordinate tourism development and marketing in the district | Tourism marketing | Marketing Strategy implemented | Economic Development | Tourism | 01 400 78124 | R 3,800,000 | Quarterly Progress Report | Quarterly Progress Report | Quarterly Progress Report | Quarterly Progress Report |
| | | Support to LM Tourism Development Program | Transfer funds as per business plan | Economic Development | Tourism | 01 400 78052 | R 450,000 | One project per LM identified | Participation in PSC meetings & funds | Participation in PSC meetings & funds | Participation in PSC meetings & funds |
| | | Viable managed nature reserves in the District | Private-Public Partnership (PPP) pilot plan | Economic Development | Tourism | 01 400 78126 | R 500,000 | Quarterly Progress Report | Quarterly Progress Report | Quarterly Progress Report | PPP pilot plan |
| | | Tourism route development | To be determined | Economic Development | Tourism | 01 400 78186 | R 1,000,000 | To be determined | To be determined | To be determined | To be determined |
| | | Destination and sub branding signage | To be determined | Economic Development | Tourism | 01 400 78063 | R 200,000 | To be determined | To be determined | To be determined | To be determined |
| | | Tourism Education and Awareness | To be determined | Economic Development | Tourism | 01 400 78127 | R 500,000 | To be determined | To be determined | To be determined | To be determined |
| | Promote SMME Initiatives in the District | Natural Fibre Beneficiation | Evidence of Agave Americana trials in Camdeboo | Economic Development | Planning & Development | 01 146 78204 | R 1,500,000 | Quarterly Progress Report | Quarterly Progress Report | Quarterly Progress Report | Quarterly Progress Report |
| | | SMME Support Programme | Growing SMME Sector | Economic Development | Planning & Development | 01 147 78119 | R 600,000 | SMME research database | SMME Service Directory | SMME Training | SMME Indaba |
| | | Agri-sector strategy (in house) | Strategy to grow the agricultural and agri-processing sectors | Economic Development | Planning & Development | 01 147 78188 | R 2,000,000 | Situational Analysis Report | Draft Strategy | Strategy complete & adopted | Implementation Plan & Strategy roll-out |
| | | Essential Oils | 2 cut flower projects mentored and supported | Economic Development | LED | 01 147 78047 | R 250,000 | Progress Report | Progress Report | Progress Report | Progress Report |
| | | LED District Support | To be determined | Economic Development | LED | 01 147 78189 | R 500,000 | To be determined | To be determined | To be determined | To be determined |
| | | LEDI Projects | To be determined | Economic Development | LED | 01 147 78191 | R 1,000,000 | To be determined | To be determined | To be determined | To be determined |
| To develop and enhance technical and life skills in line with labour market demands of the district in strategic sectors and the region at large | Partner with key players in Human Resources and skills development | DMA Crafts Initiatives | 1 craft project operational in the DMA, Rietbron | Economic Development | LED | 01 147 79580<br>01 147 78173 | R 500, 000<br>R 500, 000 | Quarterly Report | Quarterly Report | Quarterly Report | Closed-out report |
| | | LED Support to the DMA | Functional Co-op | Economic Development | LED | 01 147 78121 | R 1,050,000 | Quarterly Report | Quarterly Report | Quarterly Report | Closed-out report |
| To build appropriate internal and external institutional capacity necessary to improve integration, alignment and coordination of economic development programmes | Establishment and strengthening of municipal institutional arrangements to facilitate economic development | Support to Kouga Development Agency | Technical and funding support provided | Economic Development | Planning & Development | 01 146 79850 | R 880,000 | Quarterly Report | Quarterly Report | Quarterly Report | Quarterly Report |
| | | Support to BCR Development Agency | Technical and funding support provided | Economic Development | Planning & Development | 01 146 78205 | R 2,000,000 | To be determined | To be determined | To be determined | To be determined |
| | Establishment and strengthening of partnerships between the district and other institutions, including government, institutions of higher learning, donor organisations, NGO's and the private sector | Partnership with SEDA | To be determined | Economic Development | LED | 01 147 78118 | R 750,000 | Monitor and evaluate against implementation plan; Report submitted | Monitor and evaluate against implementation plan; Report submitted | Monitor and evaluate against implementation plan; Report submitted | Monitor and evaluate against implementation plan; Report submitted |

| Objective | Strategy | Key Performance Indicator (Project) | Annual Target 10/11 | Department | GFS | 2010/11 Account Number | 2010/11 Rs | Performance Milestones and Performance Redress: 30 Sep 2010 Target | 31 Dec 2010 Target | 31 Mar 2011 Target | 30 Jun 2011 Target |
|---|---|---|---|---|---|---|---|---|---|---|---|
| DEVELOPMENT PRIORITY 4: COMMUNITY SERVICES | | | | | | | | | | | |
| To improve the environmental health status of communities of Baviaans, Ikwezi, DMA (north and South) | Effectively manage comprehensive EHS within the designated areas (Baviaans, Ikwezi, DMA North and South) | Ensure submission of quarterly statistical report to Mayoral Committee to reflect EHS rendered in the referred to areas | Monthly stats and Quarterly Mayoral Committee report by end April | Planning and Infrastructure Services | Health | - | in-house | NA | Areas monthly stats and 1 x Quarterly Mayoral Committee report | Areas monthly stats and 1 x Quarterly Mayoral Committee report | Areas monthly stats and 1 x Quarterly Mayoral Committee report |
| To improve the environmental health status of communities of Baviaans, Ikwezi, DMA (north and South) (cont) | To promote environmental health education and awareness | Conduct education and awareness campaigns | Sessions conducted | Planning and Infrastructure Services | Health | 01 192 78147 | R 100,000 | Education awareness program approved | 2 sessions held | 3 sessions held | 4 sessions held |
| | | Community food gardens | Productive food settlements in all DMA settlements | Planning and Infrastructure Services | Health | 01 192 78131 | R 80,000 | Procurement of garden equipment and supplements | Established community gardens in 2 DMA settlements | Established community gardens in 2 DMA settlements | Established community gardens in 2 DMA settlements |
| | To ensure effective communication between consumers and health professionals | Link environmental health to other stakeholder structures | MNNU Advisory Committee, Food Control Regional Committee, DWAF meeting attendance (EHP's and EHM) | Planning and Infrastructure Services | Health | - | in-house | NA | Minutes of meetings that have taken place reflecting attendance | NA | Minutes of meetings that have taken place reflecting attendance |
| | To monitor the quality of EHS and develop strategies to address short-comings | Improve and implement an administrative system to effectively receive and manage complaints | Functioning of improved system | Planning and Infrastructure Services | Health | | in-house | Complaints register and reduce incidents | System improved to flag complaints | Functioning of system - reports generated | Functioning of system - reports generated |
| | To negate negative environmental conditions relating to waste and pest control | To monitor relevant food outlets within the identified areas so as to ensure that food complies with acceptable micro and chemical standards through 4 tests in each area | 4 tests in each area (Baviaans, Ikwezi, DMA North and South) and respective CCOs for all compliant outlets | Planning and Infrastructure Services | Health | - | in-house | 1 test in each area plus respective certificate of compliance | 1 test in each area plus respective certificate of compliance | 1 test in each area plus respective CCO issued if compliant | 1 test in each area plus respective certificate of compliance |
| | To monitor water quality being supplied to said communities | Improve water quality in the DMA | 90% of samples tested, passed. | Planning and Infrastructure Services | Health | - | in-house | 30 samples taken, only 3 failures | 30 samples taken, only 3 failures | 30 samples taken, only 3 failures | 30 samples taken, only 3 failures |
| | | To design and implement action plans to address non-acceptable food quality through education and awareness campaigns | 4 campaigns completed | Planning and Infrastructure Services | Health | - | NA | First campaign conducted | Second campaign conducted | Third campaign reported | Fourth campaign completed |
| To effectively monitor and jointly manage environmental health services in the local municipalities of Kouga, kou-kamma, Camdeboo, BCR, Makana, SRV and Ndlambe as per a PPSLA agreement with the relevant local municipalities | Monitor and jointly manage EH services in the areas of the relevant Local Municipalities | Monitoring of Local Municipalities Financial Expenditure Reports, Quarterly reports and Monthly statistics through acquiring of each LMs quarterly reports | Financial expenditure, statistics and quarterly reports received from 7 LMs | Planning and Infrastructure Services | Health | - | in-house | Quarterly report with associated recommended interventions | Quarterly report with associated recommended interventions | Quarterly report with associated recommended interventions | Quarterly report with associated recommended interventions |
| | Support to LMs in the development and submission of Budget allocation | Ensure that budgets for 7 Local Municipalities are developed annually | Budgets drafted for the 7 LMs | Planning and Infrastructure Services | Health | - | in-house | Env. Health status quo assessment per LM | Align budgets to needs as reflected in status quo report | Budgets approved | NA |
| To improve the health status of the community as per the principles of the district health system model | To provide Comprehensive Primary Health Services at each service point | Annually provide to ECDoH the findings of an audit of the components rendered under PHC at each set clinic (8 MHSD, 13 KHDS, 4 CHSD) as per the PPSLA to ensure conformation to the signed PPSLA | Annual assessment completed | Health | Health (PHC) | - | in-house | NA | NA | NA | Assessment completed and item forwarded to Maycom |

| Objective | Strategy | Key Performance Indicator (Project) | Annual Target 10/11 | Department | GFS | 2010/11 Account Number | 2010/11 Rs | Performance Milestones and Performance Redress: 30 Sep 2010 Target | 31 Dec 2010 Target | 31 Mar 2011 Target | 30 Jun 2011 Target |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | To monitor the quality of PHC services to address shortcomings | Report to Mayoral Committee on the status of the quality assessment of PH services at all 70 service points (includes seconded Steytlerville and Klipplaat clinics) | Report to Mayco annually on status of quality asessment Assessment conducted x 70: 23 MHSD; 23 KHSD; 24 CHSD | Health | Health (PHC) | - | in-house | NA | NA | NA | Item to Maycom |
| | | Submit annually the budget to Council for the set clinics and mobiles | • Review coverage • Submit Budget •Evidence to motivation to ECDoH for funding | Health | Health (PHC) | - | In-house | NA | • Review complited •Budget submitted •Evidence of motivation to ECDoH (funder) | NA | NA |
| Promote voluntary testing and counselling amongst the inhabitants of the CDM area of jurisdiction | Maintain voluntary counselling and testing services in clinics | Motivate for adequate funding to maintain operations post 30 June 2009 | Funding motivated for | Municipal Manager's Office | Health | - | in-house | Communications | Communications | Communications | Funding motivated |
| To ensure traditional surgeons and traditional nurses are trained in general health issues, HIV & AIDS prevention and safe practices | Ensure training of Ingcibis and amakhankatas in safe health practices | Partnership with Province in training of Ingcibis and amakhankatas in safe health practices | Effective training conducted | Planning and Infrastructure Services | Health | 01 192 78900 | R 50,000 | List of registered Ingcibis and amakhankatas in CDM | Assessment report on training | Planning for training | Training conducted |
| To build institutional capacity within the municipalities to effectively respond to HIV & AIDS | Instil under-standing and insight into HIV & AIDS as a cross-cutting issue (main-streaming) | District World AIDS day celebration | World AIDS Day celebrated | Municipal Manager's Office | Community & Social Services | 01 034 79150 | R 250,000 | Planning and preparations | Celebration of World AIDS Day by CDM | NA | NA |
| | | Implementation of the CDM HIV and Aids Plan | Successful Implementation of Plan | Municipal Manager's Office | Community & Social Services | 01 034 78105 | R 400,000 | 1st Report on Implenetation Progress | 2nd Report on Implenetation Progress | 3rd Report on Implenetation Progress | 4th Report on Implenetation Progress |
| To mitigate disasters in the Cacadu district | To develop integrated institutional Capacity for Disaster Management within CDM | Establishment of a standing item on Disaster Management at the CDM management meeting in stead of an inter-departmental meeting | 4 submissions | Planning and Infrastructure Services | Public Safety | - | in-house | Item per quarter | Item per quarter | Item per quarter | Item per quarter |
| | | Establishment of response and recovery task teams in each satellite area | 4 teams | Planning and Infrastructure Services | Public Safety | - | in-house | Establishment of task teams discussed at the DMAF and members preliminarily identified | ToR for task teams finalised | 2 task teams in place | 4 task teams in place (each satellite area) |
| | | Implementation of contingency plans and disaster management policies | 4 Drills per annum | Planning and Infrastructure Services | Public Safety | - | in-house | Team established | 1st exercise | 2nd exercise | 3rd exercise |
| To provide effective fire fighting in the district | Assistance to Local Municipalities | Fire training to fire services personnel | Training of 7 Fire Fighters | Planning and Infrastructure Services | Public Safety | 01 113 77390 | R 500,000 | Tender for service awarded | Training of FF1 and 4 Hazmat | Training of 3 FF1 and 3 Hazmat officials | Training of 4 FF2 officials |
| | | Purchase of fire fighting equipment for LMs | Fire Eqipment for Fire Truck | Planning and Infrastructure Services | Public Safety | 01 113 76112 | R 1,000,000 | Quotes finalised | Equipment procured | Equipment delivered | NA |
| | | Purchase of Hazmat truck for Paterson | Delivery of truck | Planning and Infrastructure Services | Public Safety | 01 113 78208 | R 1,300,000 | To be determined | To be determined | To be determined | To be determined |
| | | Purchase of Hazmat clothing | Clothing purchased | Planning and Infrastructure Services | Public Safety | 01 113 78211 | R 300,000 | To be determined | To be determined | To be determined | To be determined |
| | | Fire Education and Awareness campaigns | Supply and delivery of material to 10 schools | Planning and Infrastructure Services | Public Safety | 01 113 78209 | R 500,000 | 5 schools visited and workshops held with LMs | 7 schools visited and workshops held with LMs | Schools to be visited | 10 schools visited and workshops conducted at 3 LMs |
| | | Nqweba Safety Rehabilitation | To be determined | Planning and Infrastructure Services | Public Safety | 01 118 78203 | R 1,000,000 | To be determined | To be determined | To be determined | To be determined |
| | | Construction of Fire Breaks (Koukamma) | To be determined | Planning and Infrastructure Services | Public Safety | 01 113 76128 | R 50,000 | To be determined | To be determined | To be determined | To be determined |

| Objective | Strategy | Key Performance Indicator (Project) | Annual Target 10/11 | Department | GFS | 2010/11 Account Number | 2010/11 Rs | Performance Milestones and Performance Redress 30 Sep 2010 Target | 31 Dec 2010 Target | 31 Mar 2011 Target | 30 Jun 2011 Target |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | Paterson Intergrated Emergency Services Centre | To be determined | Planning and Infrastructure Services | Public Safety | 01 113 78202 | R 5,000,000 | To be determined | To be determined | To be determined | To be determined |
| | | Restoration of Fire Hydrants District Wide | To be determined | Planning and Infrastructure Services | Public Safety | 01 113 78201 | R 300,000 | To be determined | To be determined | To be determined | To be determined |
| | | Promote effective fire fighting | Host 4 workshops at LM's | Planning and Infrastructure Services | Public Safety | - | In-house | 1 workshop at LM | 1 workshop at LM | 1 workshop at LM | 1 workshop at LM |
| To ensure mainstreaming of designated groups through integrated planning in the Cacadu District | Creating linkages with role-players | Forecast employment opportunities at planning stage of projects for the purpose of providing projected training needs ( to ensure that appropriate skills are available and can be taken advantage of) | Established process of information dissemination | Municipal Manager's Office | Community & Social Services | - | in-house | Sourcing of opportunity areas and inclusion in forum agendas for dissemination | Sourcing of opportunity areas and inclusion in forum agendas for dissemination | Sourcing of opportunity areas and inclusion in forum agendas for dissemination | Sourcing of opportunity areas and inclusion in forum agendas for dissemination |
| | Facilitate access to funding for business initiatives and empowerment | Upliftment of groups through business and SMME development | Established process of information dissemination | Municipal Manager's Office | Community & Social Services | - | in-house | Sourcing of opportunity areas and inclusion in forum agendas for dissemination | Sourcing of opportunity areas and inclusion in forum agendas for dissemination | Sourcing of opportunity areas and inclusion in forum agendas for dissemination | Sourcing of opportunity areas and inclusion in forum agendas for dissemination |
| To ensure mainstreaming of designated groups through integrated planning in the Cacadu District | To ensure the activities of the district are guided through Policy framework | Public participation | To be determined | Municipal Manager's Office | Community & Social Services | 01 028 76101 | R 200,000 | To be determined | To be determined | To be determined | To be determined |
| | | Policiy development | To be determined | Municipal Manager's Office | Community & Social Services | 01 02876105 | R 120,000 | To be determined | To be determined | To be determined | To be determined |
| | | Empowerment of people with disabilities | To be determined | Municipal Manager's Office | Community & Social Services | 01 029 78810 | 800,000 | To be determined | To be determined | To be determined | To be determined |
| | Create an awareness of cultural diversity | Development of Youth | To be determined | Municipal Manager's Office | Community & Social Services | 01 029 78220 | R 900,000 | To be determined | To be determined | To be determined | To be determined |
| | | Women Empowerment | To be determined | Municipal Manager's Office | Community & Social Services | 01 029 78820 | R 900,000 | To be determined | To be determined | To be determined | To be determined |
| | | Monitor and maintain the effectiveness of the Forums in the District | 4 meetings held for each Forum | Municipal Manager's Office | Community & Social Services | - | in-house | 1 meeting per Forum (3 meetings) | 2 meetings per forum (6 meetings) | 3 meetings per Forum (9 meetings) | 4 meetings per (12 meetings) |
| | | Host events and activities within the district (Commemoration days) | 3 commemoration days hosted | Municipal Manager's Office | Community & Social Services | 01 029 78380 01 005 78028 | R 500, 000 R 300, 000 | Women's Day | NA | Human Rights Day | Youth Day |
| To promote the principles of moral regeneration | To promote the importance of law enforcement institutions | Awareness programmes at schools | Talks taken place | Municipal Manager's Office | Community & Social Services | - | in-house | NA | Planning meetings | Campaign at schools | NA |
| | | Municipal By-laws review | To be determined | Municipal Manager's Office | Community & Social Services | 01 028 76106 | R 100,000 | To be determined | To be determined | To be determined | To be determined |
| | | Techical Town Planning Assistance to LM's | Project management, quarterly updates & weekly turn-around of invoices | Planning and Infrastructure Services | Planning & Development | 01 152 78195 | R 750,000 | To be determined | To be determined | To be determined | To be determined |
| | Implementation of the new MPRA | Implementation of the new property rates valuation roll | 4 LM's supported | Finance & Corporate Services | Finance and Admin | - | in house | undertake needs survey | meet with LM's to develop appropriate strategies | Implement strategies | Implement strategies |
| | Assist with dealing with Audit Exceptions | No repeat audit exeptions | 4 LM's supported | Finance & Corporate Services | Finance and Admin | - | in house | develop a template | arrange a workshop | resolving issues in AG's report (management letter) | resolving issues in AG's report (management letter) |
| | Revenue enhancement project | Development of system for the protection of revenue | 4 LM's assisted | Finance & Corporate Services | Finance and Admin | - | in house | plan for a workshop | arrange a workshop | Implement system | Implement system |

# KOUGA DEVELOPMENT AGENCY

## PARENT MUNICIPALITY BUDGET 2010/2011

| | | |
|---|---|---|
| **INCOME** | | **1,728,000** |
| 0020/000 | **Cacadu Grant** | 864,000 |
| 0030/000 | **Kouga Grant** | 864,000 |
| **EXPENSES** | | **1,728,000** |
| | **Staff Costs** | **554,702** |
| 2160/090 | Performance Bonusses | 249,943 |
| 2160/700 | Leave payout | 72,360 |
| 2200/000 | Staff recruitment | 32,400 |
| 2160/010 | Salaries: CEO | 14,256 |
| 2160/030 | Salaries: Land & Planning Manager | 9,825 |
| 2160/040 | Salaries: Executive Manager | 4,548 |
| 2160/050 | Salaries: Receptionist / Office Manager | 1,669 |
| 2160/060 | Salaries: Financial Manager | 3,535 |
| 2160/070 | Salaries: UIF Co Contribution | 17 |
| 2160/080 | Salaries: SDL | 17 |
| 2160/800 | Salaries: Cell Allowance | 4,355 |
| 2160/100 | Salaries: Medical Aid Contributions | 57,600 |
| 2160/110 | Salaries: Provident Fund | 104,179 |
| | **Directors' Activities** | **112,320** |
| 1115/030 | Directors Travel & Accommodation | 112,320 |
| | **Operational Costs** | **222,952** |
| 1060/000 | Office Cleaning | 28,080 |
| 2170/000 | Subscriptions | 5,400 |
| 1090/000 | Consulting Fees | 60,000 |
| | *Repairs and maintenance* | |
| 2060/000 | - Telephone | 11,746 |
| 2130/000 | - Office Repairs | 14,904 |
| 2060/000 | - IT Maintenance | 19,440 |
| 2180/000 | Staff training | 60,000 |
| 2240/010 | Staff travelling | 21,600 |
| 1070/050 | Computer expenses | 1,782 |
| | | **700,000** |
| 7500/000 | VAT on IDC grant | 700,000 |
| 3810/000 | Meetings and workshops | **43,200** |
| 2240/100 | Audit Committee Meeting - travelling | **6,000** |
| | **CAPITAL EXPENDITURE** | |
| 5100/000 | Media facilities (Boardroom) | **58,320** |
| 5200/000 | Furniture and Fittings | **30,506** |
| | | 0 |